

To: Members of the Cabinet

Notice of a Meeting of the Cabinet

Tuesday, 19 October 2010 at 2.00 pm

County Hall, Oxford, OX11ND



Joanna Simons
Chief Executive

October 2010

Contact Officer: **Sue Whitehead**
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Councillors

Membership

- | | |
|-----------------------|---|
| Keith R. Mitchell CBE | - <i>Leader of the Council</i> |
| David Robertson | - <i>Deputy Leader of the Council</i> |
| Arash Fatemian | - <i>Cabinet Member for Adult Services</i> |
| Ian Hudspeth | - <i>Cabinet Member for Growth & Infrastructure</i> |
| Jim Couchman | - <i>Cabinet Member for Finance & Property</i> |
| Kieron Mallon | - <i>Cabinet Member for Police & Policy Co-ordination</i> |
| Louise Chapman | - <i>Cabinet Member for Children, Young People & Families</i> |
| Michael Waine | - <i>Cabinet Member for Schools Improvement</i> |
| Rodney Rose | - <i>Cabinet Member for Transport</i> |
| Mrs J. Heathcoat | - <i>Cabinet Member for Safer & Stronger Communities</i> |

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on 27 October 2010 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 2 November 2010

County Hall, New Road, Oxford, OX1 1ND

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Declarations of Interest

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, ie where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

"Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. Apologies for Absence

2. Declarations of Interest

- guidance note opposite

3. Minutes (Pages 1 - 10)

To confirm the minutes of the meeting held on 21 September 2010 (**CA3**) and to receive for information any matters arising therefrom.

4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am on the working day before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

5. Petitions and Public Address

6. Financial Monitoring - October 2010 (Pages 11 - 154)

Cabinet Member: Finance & Property

Forward Plan Ref: 2010/091

Contact: Kathy Wilcox, Principal Financial Manager Tel: (01865) 323981

Report by Assistant Chief Executive & Chief Finance Officer (**CA6**).

This is the third financial monitoring report for the 2010/11 financial year and covers the period up to the end of August 2010. Part 1 & 2 set out the Council's forecast position for the 2010/11 financial year and include projections for revenue, balances, and

reserves. The capital programme monitoring and update is dealt with at Part 3. Part 4 includes the proposed changes to Fees and Charges for the Alert Service in Social and Community Services.

The Cabinet is RECOMMENDED to:

- (a) ***note the report and approve the virements as set out in annex 2a;***
- (b) ***approve the Supplementary Estimate requests as set out in annex 2f and the return of £0.071m by CYP&F as set out in paragraph 19;***
- (c) ***approve transfer to reserves as set out in paragraph 14;***
- (d) ***approve the Capital Programme included at Annex 7;***
- (e) ***note the Capital Programme Review Update as set out in paragraph 99 & 100;***
- (f) ***note the reduction of £2.774m in Sure Start, Early Years and Children's Centres (SSEYCC) grant funding and agree the effect on Early Years and Children's Centre projects as summarised out in paragraph 88; and***
- (g) ***approve the proposed fees and charges for the Alert Service as set out in Part 4.***

7. Oxfordshire Minerals and Waste Development Framework: Core Strategy - Preferred Minerals Strategy (Pages 155 - 228)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref: 2010/108

Contact: Peter Day, Minerals & Waste Policy Team Leader Tel: (01865) 815544

Report by Head of Sustainable Development (**CA7**).

The Minerals and Waste Development Framework will set out how minerals will be supplied and waste managed in the county. The Core Strategy will include a vision and strategic objectives, spatial strategy, core policies and a monitoring and implementation framework. The report includes a set of principles to underpin the minerals part of the Core Strategy. It describes the current pattern of mineral working in Oxfordshire and explains the development of, consultation on, and assessment and testing of options for the location of sand and gravel, soft sand and crushed rock workings over the next 15 to 20 years.

A preferred spatial strategy for mineral working needs to be selected for public consultation, as the next stage in preparation of the minerals part of the Core Strategy. The recommendation of the Minerals and Waste Plan Working Group on a preferred strategy approach and timetable for consultation is reported. This takes into account work that is to be carried out over the next two months to establish a locally derived assessment of the requirement for aggregates supply in Oxfordshire over the plan period.

The Cabinet is RECOMMENDED to:

- (a) ***agree the guiding principles for the minerals strategy (paragraphs 3 to 5 of Annex 1);***
- (b) ***agree that the County Council's preferred approach for mineral working in the short to medium term is:***
 - (i) ***sand and gravel – concentration of working in existing areas of working, at Lower Windrush Valley, Eynsham/Cassington/Yarnton, Radley, Sutton Courtenay and Caversham, subject to the ability of these areas to provide for the medium to longer term being re-assessed when the requirement for sand and gravel supply has been established and consideration being given to new areas of working if the re-assessment indicates this is necessary;***
 - (ii) ***soft sand – working in three existing areas: south east of Faringdon; Tubney/Marcham/Hinton Waldrist; and Duns Tew;***
 - (iii) ***crushed rock – working in three existing areas: north of Bicester to the east of the River Cherwell; south of the A40 near Burford; and south east of Faringdon;***
- (c) ***agree the next steps set out in paragraph 19 of this report, including public consultation on the preferred minerals strategy in spring 2011.***

8. Progress Report on CLA and Leaving Care (Pages 229 - 234)

Cabinet Member: Children, Young People & Families

Forward Plan Ref: 2010/093

Contact: Fran Fonseca, Strategic Lead CLA Tel: (01865) 323098

Report by Director for Children, Young People & Families (**CA8**).

This is one of a number of regular reports to Cabinet and Council on its role as legal "Corporate Parent" to the Children and Young People Looked After by the Council, and those Leaving Care to live independently.

The report addresses Council-wide improvements in Corporate Parenting, including enhanced accountability for this highly vulnerable group. It also reports on the progress and challenges posed in caring for the County's most vulnerable young people.

The Cabinet is RECOMMENDED to:

- (a) ***continue to support the Corporate Parenting Strategy; and***
- (b) ***note the information on outcomes for Looked After Children and the associated service performance measures.***

9. Format of County Council Meeting (Pages 235 - 240)

Cabinet Member: Leader

Forward Plan Ref: 2010/161

Contact: Peter Clark, Head of Legal & Democratic Services Tel: (01865) 323907

Report by Head of Legal & Democratic Services (**CA9**).

In 2009, the County Council made several changes to the Constitution, including the introduction of themed debates at Council meetings. It was agreed that the changes be reviewed after twelve months. This report reviews the effectiveness of the changes, including the themed debates. It also suggests further changes, in the interests of efficiency, which Cabinet may wish to recommend to Council.

Cabinet is RECOMMENDED to consider the potential amendments to the constitution outlined in this report and to recommend Council to approve any changes agreed, including the cessation of themed debates and the proposal for ending meetings of full Council at 3.30 p.m.

10. Corporate ICT Strategy (Pages 241 - 254)

Cabinet Member: Deputy Leader

Forward Plan Ref: 2010/147

Contact: Ben Threadgold, Senior Policy Officer Tel: (01865) 328219

Report by Head of Strategy (**CA10**).

A draft of the Corporate ICT Strategy is provided for approval by Cabinet.

The Corporate ICT Strategy reflects the current corporate priorities and challenges facing the organisation and our partners, and the central role ICT plays in supporting our business strategy and overarching strategic objectives. It sets both a strategic approach to provision of ICT moving forward, and actions by which this will be achieved in the short to medium term.

The strategy sets our commitment to maximise the strategic and operational value of ICT in delivering our strategic objectives, driving business efficiency and supporting service delivery.

The Cabinet is RECOMMENDED to agree the draft Corporate ICT Strategy, and to receive quarterly updates on its implementation in line with the action plan.

11. Customer Service Strategy (Pages 255 - 270)

Cabinet Member: Deputy Leader

Forward Plan Ref: 2010/115

Contact: Tracy Luck, Head of Strategy Tel: (01865) 816383

Report by Head of Strategy (**CA11**).

The purpose of this report is to seek approval from Cabinet for the Oxfordshire County Council Customer Service Strategy.

The Customer Service Strategy forms an important part of our commitment to delivering better public services. It sets both a strategic approach to embedding excellent customer service across the Council and actions by which this will be achieved in the short to medium term.

More explicit Customer Focus, including managing our reputation, is one of the individual streams of work within the County Council's Business Strategy. We aim to put customers at the heart of everything we do, and will use this focus on customers to make cost savings.

The Cabinet is RECOMMENDED to approve the Customer Service Strategy and its 18-month action plan.

12. The Future of the Council Magazine 'Oxon News' (Pages 271 - 274)

Cabinet Member: Leader/Deputy Leader

Forward Plan Ref: 2010/149

Contact: James Clark, Head of Communications, Marketing & Public Affairs

Report by Assistant Chief Executive (Strategy) (**CA11**).

To consider options for the future of the Council magazine 'Oxon News'.

The Cabinet is RECOMMENDED to discontinue 'Oxon News' at the end of 2010.

13. Forward Plan and Future Business (Pages 275 - 278)

Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include "updating of the Forward Plan and proposals for business to be conducted at the following meeting". Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA13**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

14. Delegated Powers of the Chief Executive - October 2010

Cabinet Member: Leader

Forward Plan Ref: 2010/093

Contact: Sue Whitehead, Committee Services Manager Tel: (01865) 810262

Schedule below reporting on a quarterly basis any executive decisions taken by the Chief Executive under the specific powers and functions delegated to her under the terms of Part 7.4 of the Council's Constitution.

Date	Subject	Decision	Reason for Urgency
22/09/2010	Premature retirement	Approved the early retirement of a member of staff in accordance with regulations.	A decision was required urgently due to the proposed leaving date prior to the next scheduled meeting of the Pension Benefits Sub-Committee.

Agenda Item 3

CABINET

MINUTES of the meeting held on Tuesday, 21 September 2010 commencing at 2.00 pm and finishing at 3.15 pm.

Present:

Voting Members: Councillor Keith R. Mitchell CBE – in the Chair
Councillor David Robertson (Deputy Chairman)
Councillor Arash Fatemian
Councillor Ian Hudspeth
Councillor Jim Couchman
Councillor Kieron Mallon
Councillor Michael Waine
Councillor Rodney Rose
Councillor Mrs J. Heathcoat

Other Members in Attendance: Councillor Armitage (Agenda Items 6 & 8)
Councillor Hannaby (Agenda Item 8)
Councillor Patrick (Agenda Items 10 & 11)

Officers:

Whole of meeting Chief Executive, S. Whitehead (Chief Executive's Office)

Part of Meeting

Item	
6	K. Wilcox (Financial Planning)
7	Assistant Chief Executive & Chief Finance Officer
8	Director for Social & Community Services
9	J. Disley, J. Fellows (Transport & Highways)
10	Corporate Performance and Review Manager
11	Head of Human Resources, S. James (Strategic Human Resources)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

93/10 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

Apologies were received on behalf of Councillor Louise Chapman.

94/10 MINUTES

(Agenda Item. 3)

The minutes of the meetings held on 20 and 27 July and 10 August 2010 were approved and signed.

95/10 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 4)

Councillor Richard Steven had given notice of the following question to the Leader:

- “1. Recent research reveals that over 40% of GP's believe that the proposed changes contained in the Health White Paper (Liberating the NHS) will lead to a postcode lottery, with services to patients becoming more varied. The research also shows that over 70% of GPs believe the changes will lead to much greater private sector involvement in the NHS. Given these statistics, can the Leader of the Council explain why his government is only consulting on the *implementation* of these changes and not the actual changes themselves?”

Councillor Mitchell replied:

“These figures are taken from a small survey of 300 GPs, compared to over 40,000 GPs in England. From the Government's own discussions with GPs around the country, it is clear that many are enthusiastic about the reforms. Indeed, 92% of GP practices are already part of practice-based commissioning groups, a policy actively espoused by the Labour Government and our proposals for GP-led commissioning simply build upon these.

The actual changes which the Government is undertaking are consistent with the Coalition agreement: a strong local voice for patients through democratic representation and the devolution of commissioning responsibilities to GPs. The reforms the coalition government has announced are simply the most cost-effective way of achieving these changes and that is why the government is consulting on how to implement them. The proposals are to be included in the proposed Health Bill and will therefore be subject to Parliament's approval.”

Councillor Liz Brighthouse, OBE had given notice of the following question to the Leader:

- “2. On Tuesday 14 September Council agreed two motions concerning support for the most disadvantaged. In order to ensure the poorest people in the county are not disproportionately affected by the fiscal policies of the government, will the Cabinet assess each policy change required in relation to its impact on poverty?”

Councillor Mitchell replied:

“The Cabinet will most certainly be assessing the impact of public spending cuts on all of our residents and, particularly, on the most disadvantaged. However, "poverty" can be defined in many ways and is not necessarily synonymous with disadvantage. The Cabinet will be concentrating on assessing the impact of potential decisions on all categories of disadvantaged people throughout its budget deliberations and providing an evidence base for this.”

Supplementary: Councillor Brighthouse referred to news today of cuts to children’s projects across Oxfordshire. She asked that in looking at issues of deprivation consideration also be given to rural isolation. Given that the funding was in budgets she queried how much further the cuts would go and how many more projects would be affected?

Councillor Mitchell replied that the current government cuts were 25% compared to 20% envisaged by the previous government and were the price for years of structural imbalance to bring spending into line with income. Public Sector Borrowing had hit a record high in August 2010. Rural deprivation would be one of the factors considered in action taken.

Councillor Roy Darke had given notice of the following question to the cabinet Member for Finance & Property:

- “3. David Cameron said earlier this year that "This economy is going to recover when we get the private sector going, by boosting enterprise." Given the recent announced job losses at the Cowley BMW plant, and the recent collapse of other local firms, can the Cabinet Member for Finance explain exactly how cutting public sector jobs in Oxfordshire is going to boost the private sector?”

Councillor Couchman replied:

“This question starts from the premise that the country has an alternative to cutting public spending. It does not. The last government spent more than it received in every year since 2001. This was well before a banking crisis and recession. The last government's level of indebtedness meant the country was ill prepared for the measures necessary to counter the downturn. The present government has inherited a structural imbalance which means that there is £4 of spending for every £3 of income. It will inevitably take time to rectify this structural deficit and, until then, we will be adding to the mountain of debt and not reducing it. The question is not "should we be cutting public spending" but "by how much and how quickly must we make the cuts?”.

Labour had already planned to cut public revenue spending by 20% and capital spending by 50%. After seeing the degree of the structural deficit, the coalition has increased Labour's 20% of cuts to 25% on revenue and maintained Labour's cuts on capital at 50%.

Cutting public spending is bound to impact on those parts of the private sector that deliver public services. It is inevitable. Oxfordshire is particularly vulnerable, given our high dependence on public sector jobs. This is why it is vital to promote conditions that will allow the private sector to thrive. This involves improving education and skills provision to equip school and college leavers for successful and well paid careers; to enable workers of all ages to re-skill and up-skill where necessary; and to help those not in education, employment or training to gain confidence, skills and pride in employment. It involves making the planning system more welcoming and supportive of the economy. It means improving our transport system to make movement easier. It means stripping away some of the red tape and blockages that inhibit economic growth. It means welcoming overseas investment to a county with the most exciting science and knowledge transfer facilities anywhere and a living environment of equal quality.

That is why an Oxfordshire City Region Enterprise Partnership is so important to capitalise on our assets, address our shortcomings and support a vibrant and growing private sector as the public sector necessarily declines. The country cannot go on spending more than it earns.”

Supplementary: Councillor Darke referred to the comments of the Deputy Prime Minister expressing concern over the possibility of a further downturn in the economy. Does the County Council have a Plan B in the light of the decline in the economy given that in recent reports Oxfordshire was seen as being particularly susceptible?

Councillor Couchman replied that until the Spending review in October and the local government settlement in late November/early December there was no need for a Plan B. He awaited the outcome with interest.

Councillor John Sanders had given notice of the following question to the Cabinet member for Transport:

“4. I was astounded to receive notification of the proposed 25% increases in charges to residents for parking in Controlled Parking Zones in Oxford.

The saga of these charges and their unpopularity goes back several years. One of the strong objections put forward by Oxford residents was that once the system was embedded, the Conservative-led County Council would be free to increase charges as it saw fit. At that time an assurance was given that increases would only be in line with RPI inflation. This was put in writing and repeated at public meetings.

For example:

Cabinet report 19 Sept 2006 (page 29) in response to an objection by residents that "The £40 charge will quickly be increased to a much higher figure" the Council officer comment is "The Draft Traffic Order limits increases in the charge to an adjustment once every three years based on inflation over this period."

Proposed Charges for Residents' and Visitors' Parking Permits: Consultation Information (June 2006). "Adjustments for inflation –The charges will be kept the same for three-year periods. After each three-year period the charges would be adjusted for inflation using the Retail Price Index"

There is no mention of slapping on a hefty increased charge.

Will the Cabinet member for Transport explain why, only three years after a firm promise to the people who reluctantly took part in the consultation, he now intends to renege on it?"

Councillor Rose replied:

"When the City council effectively handed over the running of Oxford on-street parking to the County Council, as they were unable to administer the scheme properly, the County were clear that the charge would cover the administration costs. Since then, national legislation increases in Penalty Charges has seen a 25% drop in offences. We could not have foreseen this result, which has been reflected by other Authorities. We finished up with other Council budgets subsidising the administration costs. In the new climate of a National debt of £950,000,000,000 after 13 years of a Labour government the Council can no longer continue to charge at less than the costs involved."

Supplementary: Councillor John Sanders queried how much of the £950,000m could be attributed to running CPZ schemes in Oxford. The level of national debt was comparable to that at the end of the last Conservative government. He asserted that the new charges were to recoup money wasted on a particular scheme and questioned when there would be an admittance of incompetence.

Councillor Rose replied that the question was factually incorrect so he was not going to answer it.

Councillor Richard Steven had given notice of the following question to the Cabinet Member for Transport:

- "5. Can the Cabinet Member for Transport explain why nobody from the County Council is being made available to attend the Area Committees to explain the recently proposed above-inflation increase in parking charges that are to be levied on people in Oxford?"

Councillor Rose replied:

All members whether county or city can put their concerns down in writing to officially object to the proposals and I will take their concerns into account when coming to my decision on this matter. The service is not able to resource officer attendance at all of the Area Committees prior to the decision committee. It would be inappropriate for me to attend as this matter is coming before me to make the final decision at cabinet member decisions.

96/10 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 5)

The following requests to address the meeting had been agreed:

Speaker	Item
Councillor Armitage, Shadow Cabinet Member Jo Philpotts, member of the public	6. Financial Monitoring
Councillor Armitage, Shadow Cabinet Member	7. Service & Resource Planning report for 2011/12 – 2015/16
Councillor Hannaby, Shadow Cabinet Member	8. White Paper: Equity and Excellence: Liberating the NHS
Councillor Patrick (on behalf of Councillor Fooks who is absent)	10 Performance Management: 1 st Quarter Progress Against Priorities and Targets
Councillor Patrick (on behalf of Councillor Fooks who is absent)	11. Establishment Review

97/10 FINANCIAL MONITORING - SEPTEMBER 2010

(Agenda Item. 6)

Cabinet considered the monthly financial report (CA6) on revenue and capital spending against budget allocations, including virements between budget heads.

Councillor Armitage, Shadow Cabinet Member for Finance & Property referred to the alarmist language contained in paragraphs 30 and 32 and expressed the hope that the position as expressed by the Directorates would turn out to be less severe than reported, as was often the case at this time of the year. He referred to the usual annex relating to Shared Services that was not in the report. Whilst understanding why this was the case he hoped that it would be included in future reports.

Ms Philpotts sought clarification over the reference to Dean Pit in Annex 6 commenting that the costing was unclear and seeking assurance that the decision would not be pre-empted. The Cabinet Member for Growth & Infrastructure replied that the scheme was currently held in the capital moratorium and he was well aware of the planning stipulation about a replacement.

The Cabinet Member for Finance & Property highlighted a number of particular concerns relating to pooled budgets for Social & Community Services and to the overspend position for Children, Young People & Families.

RESOLVED to:

- (a) note the report and approve the virements as set out in annex 2a;
- (b) agree the creation of the Customer Services Reserve and transfer of £1.000m to that reserve and the transfer of £1.000m to transfer of £1.000m to Efficiency Reserve as set out in paragraph 51;
- (c) approve the Supplementary Estimate requests as set out in paragraph 56;
- (d) agree that the Unringfenced AIDS/HIV Grant can be used to fund Supporting People service as set out in paragraph 27;
- (e) agree the transfer of impairment losses in relation to Landsbanki to the County fund as set out in paragraphs 64 to 67;
- (f) note that £0.6m of Council funding for the day centre element of the Banbury Day Centre project has been released from the moratorium agreed as part of the Capital Programme Review as set out in paragraph 80; and
- (g) agree to take up prudential borrowing to meet commitments in respect of deferred interest loans as set out in paragraph 81.

98/10 SERVICE & RESOURCE PLANNING REPORT FOR 2011/12 - 2015/16 (SEPTEMBER 2010)

(Agenda Item. 7)

Cabinet considered the second in the series of reports (CA7) on the Service & Resource Planning process for 2011/12 - 2015/16 that will culminate in the Council setting a budget requirement for the authority and an amount of Council Tax for 2011/12 in February 2011.

Councillor Armitage queried recommendation (c) commenting that no decision had been made at Council but it had been subsequently dealt with.

RESOLVED: to:

- (a) approve the Service and Resource Planning process for 2011/12, noting the integration of Capital and the Asset Strategy;
- (b) endorse the distribution and phasing of the total savings targets between Directorates and support services in paragraph 28;
- (c) note the decision on the date for the budget setting meeting of Council.

99/10 WHITE PAPER: EQUITY AND EXCELLENCE: LIBERATING THE NHS

(Agenda Item. 8)

Cabinet considered a report (CA8) on the proposed response to the recent White Paper that is out for consultation with responses required by 11 October 2010.

Councillor Hannaby, Shadow Cabinet Member for Adult Services thanked officers for their efforts and commented that the Liberal Democrats supported the proposals in principle. The principles of putting people first and accountability were welcome. She supported the comments of the Scrutiny Committees and particularly supported the continuation of the Joint Health Overview & Scrutiny Committee and the final point made by the Adult Services Scrutiny Committee.

The Cabinet Member for Adult Services introduced the report and supporting papers and drew attention to the options outlined on page 157. He supported the comments relating to separating the commissioning and scrutiny functions. Concerns around GP commissioning would be included in the response. Generally the proposals did provide an opportunity if the County including partners engaged early and took a holistic approach. The Director of Social & Community Services indicated that there had been a great deal of cross party agreement.

RESOLVED: to note the report of the Director for Social & Community Services and that the comments made be taken into account in the final response.

100/10 LOCAL TRANSPORT PLAN 3 - DRAFT PLAN FOR CONSULTATION

(Agenda Item. 9)

Cabinet considered a report (CA9) that sought approval to undertake public consultation on the draft third Local Transport Plan 2011 – 2030 (LTP3).

The Cabinet Member for Growth & Infrastructure thanked everyone involved in the production of the draft Plan. He emphasised that it was a long term strategy and that there was a need to be realistic about what was possible in the current financial climate.

Councillor Hudspeth responded to questions:

1. Asked how the Plan would take account of changes to the way in which housing numbers were determined, Councillor Hudspeth indicated that the plan already took some account of the Local Development Framework and as numbers were confirmed these would be worked into the Plan.
2. Given limited funding the County would be very strong in their discussions with developers to ensure that the necessary infrastructure to support development was provided.
3. He explained the process for including the proposals that were being taken forward as set out on page 176 of the report. He stressed the long term nature of the Plan.

The Cabinet Member for Transport added that the Plan was a living document that would be changed and changed again to respond to current circumstances.

RESOLVED: to approve the draft Local Transport Plan for consultation, noting the information contained in the draft SEA Environmental Report.

101/10 PERFORMANCE MANAGEMENT: 1ST QUARTER PROGRESS REPORT AGAINST PRIORITIES AND TARGETS

(Agenda Item. 10)

Cabinet considered a report (CA10) on Oxfordshire County Council's Corporate Performance for the first quarter of 2010/11 (Quarter 1).

Councillor Patrick, Leader of the Opposition expressed disappointment at the level of detail in the current report but thanked officers for providing the extra detail when she had requested it. She looked forward to the next report including more information.

The Deputy Leader replied that a performance management culture was being developed that would focus on fewer but meaningful targets. The Cabinet would receive the top level of information and he fully expected the next report to provide more information but not to return to the format of previous reports.

RESOLVED: to note the contents of the report.

102/10 ESTABLISHMENT REVIEW - SEPTEMBER 2010

(Agenda Item. 11)

Cabinet considered a report (CA11) that gave an update on activity since 31 March 2010. It gave details of the agreed establishment figure at 30 June 2010 in terms of Full Time Equivalents, together with the detailed staffing position at 30 June 2010.

Councillor Patrick, Leader of the Opposition expressed concern that there had been no meeting of the Joint Employees Consultative Committee for some time. She also commented that the spending on advertisements was still quite high. The Deputy Leader noted the comments about the Joint Consultative Committee and gave an assurance that a great deal of consultation was still taking place. He commended the decrease that there had been in the cost of advertising with greater use of the web site.

RESOLVED: to:

- (a) note the report;
- (b) confirm that the Establishment Review continues to meet the Cabinet’s requirements in reporting and managing staffing numbers.

103/10 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item. 12)

The Cabinet considered a list of items (CA12) for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

RESOLVED: to note the items currently identified for forthcoming meetings.

..... in the Chair

Date of signing 2010

Division(s): N/A

CABINET – 19 OCTOBER 2010

FINANCIAL MONITORING

Report by the Assistant Chief Executive & Chief Finance Officer

Introduction

1. This report sets out the Council's forecast position for the 2010/11 financial year based on five months of actuals to the end of August 2010. Parts 1 and 2 include projections for revenue, balances and reserves.
2. The Capital Monitoring and programme update is included in Part 3. Changes to the forecast outturn are reported against the latest Capital Programme, which was approved by Cabinet on 20 July 2010 and reflected the forecast year-end outturn position as at the end of May 2010.
3. Part 4 includes the proposed changes to Fees and Charges for the Alert Service in Social and Community Services.
4. As part of the Council's Business Strategy, a new Directorate structure will be fully implemented by 1 April 2011. Work continues on the restructure and the intention is to report in the new structure, where appropriate and subject to any further changes, from the monitoring report to the end of November 2010. This will be considered by Cabinet on 25 January 2011.

Summary Revenue Position

5. The in – year Directorate forecast is an overspend of +£0.241m, or +0.06% compared to a budget of £384.404m as shown in the table below. The in-year forecast excludes an overspend of +£0.213m on services funded from Dedicated Schools Grant (DSG) and +£0.178m relating to the City Schools Reorganisation which was carried forward from 2009/10 as planned.

Original Budget 2010/11 £m		Latest Budget 2010/11 £m	Forecast Outturn 2010/11 £m	Variance Forecast August 2010 £m	Variance Forecast August 2010 %
99.050	Children, Young People & Families (CYP&F)	96.588	96.003	-0.585	-0.60
183.657	Social & Community Services (S&CS)	177.334	179.050	+1.716	+0.97
70.408	Environment & Economy	71.850	71.098	-0.752	-1.05
28.122	Community Safety & Shared Services	28.406	28.426	+0.020	+0.07
9.578	Corporate Core	10.226	10.068	-0.158	-1.55
390.815	In year Directorate total	384.404	384.645	+0.241	+0.06

Plus: Overspend on DSG		+0.213	
Plus : Planned overspend on City Schools Reorganisation		+0.178	
Total Variation		+0.632	+0.16

6. Forecasts include the impact of in – year grant reductions notified during 2010/11.
7. As set out in Annex 5 and paragraph 64 & 65, general balances are forecast to be £13.197m after taking account of calls on balances proposed in this report and the allocation of Performance Reward Grant to services. After taking into account the forecast Directorate overspend (+£0.241m), the Council elements of the overspend on the Pooled budgets (+£2.346m), the transfer of the remaining grant reduction shortfall (£0.266m), and the adjustment that will be made to replace £0.241m relating to Performance Reward Grant the consolidated revenue balances forecast as at 31 March 2011 is £11.117m.
8. Figures for each Directorate are summarised within the Annexes and individual Directorate Financial Monitoring Reports setting out the detail behind this report have been placed in the Members' Resource Centre.
9. The following Annexes are attached:

Annex 1 (a-e)	Forecast Revenue Outturn by Directorate
Annex 2 (a-f)	Virements and Supplementary Estimates
Annex 3 (a-c)	Specific Grants and Area Based Grant
Annex 4	Forecast earmarked reserves
Annex 5	Forecast general balances
Annex 6	Capital Programme Monitoring
Annex 7	Capital Programme Update
Annex 8	Treasury Management Lending List

Part 1 - Revenue

10. The forecast revenue outturn by Directorate based on the position to the end of August 2010 is set out below. Significant issues or movement in the variances are commented on along with the management action being taken.

Children Young People & Families (CYP&F): -£0.585m, or - 0.60% in – year Directorate underspend

11. CYP&F are forecasting an in-year Directorate underspend of -£0.585m, or - 0.60%, (-£0.194m total underspend after taking account of an overspend of +£0.213m on services funded from Dedicated Schools Grant and the planned overspend of +£0.178m remaining in respect of the City Schools reorganisation).

Young People & Access to Education

12. Young People & Access to Education (YP&AE) is overspending by +£0.304m on services funded by the Council. This has increased by +£0.077m since the last report as a result of the impact of the cut in Area Based Grant funding (£0.065m) in Paramedical Services.
13. An overspend of +£0.021m in the Psychological Service relates to the backdated element of the pay band changes for Educational Psychologists for

the period September 2009 to March 2010. Due to the unavoidable and one-off nature of this pressure a supplementary estimate was requested in the last report and agreed by Cabinet on 21 September 2010. Due to the timing of the decision the effect will be included in the next report.

14. The Youth Service is still forecasting breakeven position. The service was due to receive Performance Reward Grant in 2010/11 and 2011/12, but this grant was subsequently reduced by 50%. As the revised spend plan is over two financial years, the service are now requesting to place £0.082m in an earmarked reserve to spend in 2011/12.

Children and Families

15. As previously reported this area is forecasting a break-even position. Work is still on-going to establish what level of spend is affordable in light of current placements and for new cases that may arise during the year. Current forecasts based on the realigned budgets show an underspend in the region of -£0.400m based on a flat-line projection i.e. not accounting for new clients entering the service.

16. The final asylum grant claim for 2009/10 has now been submitted to the Home Office. There have been a number of changes to the rates payable for clients which has meant that expenditure is again higher than the income that can be received. As in previous years the Council has claimed Special Circumstances grant but given the current economic situation it is unclear what the outcome will be. Notification is now expected in mid October 2010. An overspend of +£0.629m was carried forward from 2009/10 but is not included in the forecast as the Directorate also carried forward sufficient underspends to offset this pressure should the claim for Special Circumstances Grant be unsuccessful. If, however, the Special Circumstances Grant is successful this funding will be available for an alternative purpose.

Raising Achievement Service

17. The Outdoor Education Centres are forecasting an overspend of +£0.038m due to under achievement of income. Forecast bookings for autumn are now being finalised and are lower than predicted.

Commissioning, Performance & Quality Assurance (CPQA)

18. CPQA are forecasting an underspend of -£0.927m. Within the total there is an underspend of -£1.280m on Home to School Transport. This has increased by -£0.463m since the last report and reflects the inclusion of retendering savings on the special school contracts and a reduction in the contingency for pupil increases now that the 2010/11 school year has begun and there is more clarity about the routes for the remainder of the year.
19. It was previously reported to Cabinet that the 2010/11 revenue element of the Play Pathfinder grant had been reduced by -£0.096m (50%). However, due to commitments against this grant and the outstanding announcement on the capital element, the service originally only planned to reduce spend by -£0.025m, and the balance was replaced by Council funding. There has still been no further update from the Department for Education on the related capital funding. At the last Play Pathfinder Project Team meeting it was

agreed that two of the three redundancy notices would be upheld after previously being extended from end of August 2010 to end of September 2010 pending the outcome of the Spending Review. This decision was based on the 50% reduction in the revenue grant and being able to retain sufficient revenue funding to deliver whatever is left of the programme. The redundancy costs incurred will be met from within the wider Play & Participation budget. It is recommended that the supplementary estimate of £0.071m agreed in July 2010 is returned to balances.

Dedicated Schools Grant (DSG) Funded Services

20. Services funded by DSG are forecast to overspend by +£0.213m. This has decreased by £0.283m since the last report. There is an underspend of - £0.188m on Out of County placements due to change in the forecast for recharge income relating to Children Looked After (CLA). This position will be reviewed over the coming months especially since the number of CLA clients is currently lower than at the end of the previous financial year. There are no estimates for new cases included in the forecast so the year end position is likely to be within budget.

Social & Community Services: +£1.716m, or +0.97%, in – year directorate overspend

Community Services

21. The forecast overspend in Community Services is +£0.218m. This relates to overspends in Adult Learning (+ £0.157m) and the Music Service (+£0.061m). Both services have recovery programmes in place to repay the overspends, Adult Learning by March 2013 and the Music Service over the next three years.

Social Care for Adults

22. Social Care for Adults is forecasting on overspend of +£1.392m. This includes +£0.449m relating to Older People Care Management and is mainly due to the cost of additional staff required for safeguarding work, to reduce waiting lists and delayed transfers of care and meet other performance targets. The overspend also reflects all legal costs for Adult Social Care where the budget is currently predicted to overspend by +£0.160m. The service is working to reduce the level of overspend by the end of the year. Savings may be achieved in this area as a result of the restructuring being carried out to fully implement self-directed support.
23. Fairer Charging and Residential Client Income is forecast to be underachieved by +£0.513m. This is due to changes in the bed based model being introduced to control expenditure in the Older People's Pooled Budget. This will reduce income and delays in implementing increased charges for day services and home support to allow consultation to take place. This will be monitored closely over the next few months and updates will be provided in future reports.
24. The Learning Disabilities Service is forecasting an overspend of +£0.048m. This includes a overspend of +£0.077m on the Supported Living Internal budget due to increasing numbers of clients using the service and the delivery

of planned efficiency savings. Discussions are taking place to reduce the level of overspend.

25. An under-achievement of income of £0.291m is predicted for the Learning Disabilities service (LD). Independent Living Fund (ILF) income is expected to fall by £0.200m due to eligibility criteria being revised nationally resulting in a reduced income stream to LD. The ILF have recently announced that no new applications will be accepted for the rest of the financial year. The shortfall of £0.100m has been transferred to the Learning Disabilities Pooled Budget. The on-going effect of this will be dealt with as part of the Service and Resource Planning Process.
26. The Mental Health service is forecasting an overspend of +£0.310m. The decrease of -£0.100m since the last report is due to reductions in residential placements and in-patient transfers. The overspend includes the transfer of two very high cost Section 117 clients from Continuing Health Care. It has been agreed that these clients should be receiving social care so as such fall under the Council's responsibility.

Supporting People

27. The Supporting People Administration Grant of £0.320m, which was part of the Area Based Grant, has been withdrawn as part of the in-year grant reductions agreed by Council on 27 July 2010. It was agreed by Cabinet on 21 September 2010 that the uncommitted element of £0.149m from the AIDS/HIV grant should be used to partly alleviate the pressures caused by the loss of grant income. Investigations to identify sources of funding for the shortfall are ongoing and the service is reviewing how the administration of this programme can be combined with similar functions to achieve efficiency savings. An additional saving of £0.065m has been identified within Strategy and Transformation to contribute to the shortfall, which leaves a current overspend of +£0.106m.

Pooled Budgets

Older People, Physical Disabilities & Equipment Pool

28. As shown in the table on the next page the Older People, Physical Disabilities and Equipment Pooled Budgets is forecast to overspend by +£4.315m. This includes overspends of +£2.001m carried forward from 2009/10. The Council element of the pool is forecast to overspend by +£1.997m and the Primary Care Trust (PCT) element overspend by +£2.318m. Action is being taken to reduce the County Council's overspend as set out below, but this is leading to an increase in waiting lists and is having a detrimental effect on delayed transfers of care. The Council and the PCT are working closely together to achieve the best outcome for clients within the available resources.

Original Budget 2010/11 £m	Latest Budget 2010/11 £m		Forecast Variance August 2010 £m	Variance July 2010 £m	Change in Variance £m
		Council Elements:			
		Older People			
53.052	51.417	Care Homes	+0.205	+0.315	-0.110
28.818	29.695	Community Support Purchasing Budget	+0.091	+0.156	-0.065
81.870	81.112	Total Older People	+0.296	+0.471	-0.175
		Physical Disabilities			
2.450	2.450	Care Homes	+0.792	+0.698	+0.094
4.652	4.616	Community Support Purchasing Budgets	+1.009	+0.920	+0.089
7.102	7.066	Total Physical Disabilities	+1.801	+1.618	+0.183
1.169	1.169	Equipment Forecast in-year variance	-0.100	-0.205	+0.105
90.141	89.347	Total Forecast in year variance – Council Elements	+1.997	+1.884	+0.113

17.917	23.760	PCT elements: Older People	+1.455	+1.066	+0.389
4.047	4.047	Physical Disabilities	+0.395	+0.801	-0.407
0.312	0.312	Equipment	+0.468	+0.420	+0.048
22.276	28.119	Total Forecast in-year variance – PCT Elements	+2.318	+2.288	+0.030

112.417	117.466	Total	+4.315	+4.172	+0.143
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Council Elements

29. The overspend on Older People includes overspends on Transitional Beds, Intermediate Care and Twelve Week Property Disregards which are partially offset by underspends on Care and Residential Homes. Further overspends are forecast on External Home Support and the Assessment and Enablement Service. The forecast includes an estimated +£1.143m in respect of Section 117 clients previously funded by Continuing Health Care who are now transferring to the Adult Social Care's responsibility. It also reflects the full year effect of the movement from residential to more expensive nursing beds. An overspend of +£0.686m brought forward from 2009/10, that needs to be recovered, is included in the forecast.
30. There forecast overspend for Older People has reduced by £0.175m to +£0.296m. However, in order to achieve this much smaller level of overspending compared with the position earlier in the year, it has been necessary to control the number of clients in receipt of services. The number of new Care Home placements per week has been reduced for the rest of the

year and will need to continue to reduce if the County Council is to make significant savings on this budget. The number of Intermediate Care beds will be reduced during the year as contracts come to an end. A quota system was introduced for both Internal and External Home Support which has significantly reduced the projected overspending on these budgets.

31. The Physical Disabilities Budget is forecast to overspend by +£1.801m on Residential and Nursing Beds plus External and Internal Home Support and is now the main cause of the overspending on the Council's share of this pooled budget. The overspending on the Physical Disabilities budget is due to the full year effect of placements made in 2009/10 and an increase in client numbers. The increase in forecast spend on Care Homes during the month is due to two additional Residential clients. The Physical Disabilities – External Home Support forecast spend has increased due to an additional eight clients. In order to reduce expenditure in this area, strict quotas have been applied to the number of placements and packages agreed during the year. However because of the low turnover of clients, savings in this part of the budget are more difficult to achieve. A recovery action plan has been put in place to reduce the overspend.

Primary Care Trust Elements

32. The PCT element of the pool is forecast to overspend by +£2.318m, an increase of £0.030m on the previous forecast. The forecast reflects the transfer of £1.143m for Section 117 clients to the Council. It also includes an overspend of +£1.315m carried forward from 2009/10 for which the PCT is expected to make an additional contribution. The forecast includes efficiency savings that have yet to be specifically identified.

Equipment

33. The Equipment budget is currently forecast to overspend by +£0.368m. This is an increase of +£0.153m since last month and reflects the pattern of current spending on the new equipment contract. The Council's element is an underspending of -£0.101m, while the PCT element is forecast to overspend by +£0.469m based on actual expenditure to date.

Learning Disabilities Pool

34. The Learning Disabilities Pooled Budget is forecast to overspend by +£0.394m.

Original Budget £m	Latest Budget £m		Variance August 2010 £m	Variance July 2010 £m	Change in Variance £m
		Council Contribution			
9.688	9.673	Residential Services	+0.038	+0.180	-0.142
17.421	17.426	Supported Living	+0.010	+0.090	-0.080
15.307	15.276	Community Support	+0.302	+0.441	-0.139
42.416	42.375	Council Total	+0.350	+0.711	-0.361
		PCT Contribution			
7.236	7.251	Residential Services	+0.028	+0.135	-0.107
13.010	13.064	Supported Living	+0.008	+0.067	-0.059
11.432	11.453	Community Support	+0.008	+0.113	-0.105
31.678	31.768	PCT Total	+0.044	+0.315	-0.271
74.146	74.143	Total	+0.394	+1.026	-0.632

35. The forecast includes £1.631m of commitments agreed from April to July 2010, and the £0.300m full year effect of two high cost packages agreed in 2009/10. It also reflects the full year effect of savings on packages made during 2009/10 and new efficiency savings of £1.041m already achieved this financial year. The shortfall in income of £0.291m which currently sits outside of the pool is included in the forecast.
36. The reduction in the forecast spend since last month is mainly due to the inclusion of an additional £0.500m forecast efficiencies expected to be achieved over the next seven months along with a reduction in anticipated future panel spends of £0.300m. Off setting this is a reduction in the expected savings from client deaths of £0.150m.

Environment & Economy: -£0.752m, or -1.05%, in – year directorate underspend

Transport

37. As reported previously the new Transport contract commenced in April 2010 and was fully implemented by the end of September 2010. It is anticipated that any financial benefit will be re-invested into the service to support the potential for reducing the future year operating costs of the contract. There is however a risk of overspend due to in-year mobilisation costs, and if necessary management action will be taken to avoid this. Updates will be included in future reports.

Sustainable Development

38. Planning Implementation are forecasting an underspend of -£0.010m. There is also an underspend of -£0.306m including -£0.153m carried forward from 2009/10. This reflects the delay caused by the freezing of the New Growth points funding linked to the West End Partnership. The directorate is considering other re-generation projects in line with priorities. Further details

will be included in future reports along with proposals to use this funding for an alternative purpose.

39. Waste Management is forecasting an underspend of -£0.776m. Although district collection changes planned for this year have not all been realised activity data for the first four months of the year is showing an overall reduction to tonnage disposed of compared to the same period last year. This is greater than the national average, but weather conditions and greater local enforcement at Waste Recycling Centres may be contributing to the local position. Landfill is underspending by -£0.272m and Recycling/composting by -£0.504m.

Waste Type	Budgeted Kilo Tonnes	Forecast Kilo Tonnes
Landfill	143	139
Recycling/Composting	160	149
TOTAL	303	288

Property Services

40. Property Services are forecasting an underspend of -£0.095m. This includes an underspend of -£0.207m arising from a one – off rent free period relating to the relocation of the Countryside Service. This is offset by an overspend of +£0.072m relating to the cost liability for The Charter. Non – domestic rates for properties across the Council are expected to overspend by +£0.083m. In line with Council policy, the final rates overspend will be a call on balances at year end.

Community Safety & Shared Services: +£0.020m, or 0.07%, in – year directorate overspend

Fire & Rescue Service

41. The forecast overspend against the retained duty system (RDS) budget has reduced from +£0.140m to +£0.100m since the last report. The forecast for this budget will inevitably change during the year as it is not possible to estimate the number of emergency call outs with any degree of accuracy.
42. The forecast underspend against the budget for wholetime firefighters has increased from -£0.181m to -£0.193m. Part - year savings from previous vacancies and the effect of newly appointed staff receiving lower salaries than the previous post holders are the main reasons for the underspend. This will be used to offset the RDS overspend. Fire & Rescue will only seek to use the option of meeting the cost of RDS emergency call outs from Council balances if the pressure cannot be managed within Fire & Rescue.
43. Since the last report a second early retirement payment has been made. The cost of these two payments is £0.083m in excess of the budget held for pension payments funded from revenue. This budget has always been treated as non controllable and any variances at year end have been met from balances. In recent years, the variances have been underspends. Fire & Rescue will absorb some or all of this cost this year if there are sufficient underspends elsewhere in the service. Otherwise, this will be a call on

balances and a supplementary estimate request will be included in a future report.

Trading Standards

44. Trading Standards is now forecasting an overspend of +£0.080m. An income generation saving of -£0.020m is unlikely to be delivered this year. Pay pressures arising from the re-structuring of the service and the cost of an interim manager explain most of the remaining +£0.060m overspend. Measures are being taken to reduce costs within the service. Completion of the restructure by the end of March 2011 will reduce pay costs next year and the intention is to seek additional grant funding. The overspend will as far as possible be managed within Community Safety as a whole.

Shared Services

45. Shared Services is forecasting an underspend of -£0.050m. This is largely due to savings from vacant posts, most of which have now been filled, together with some additional income.
46. Meals supplied by Food with Thought were slightly below target for the first four months of the year but numbers are expected to increase in September. Food with Thought will start providing meals to two additional schools from September. Management action is being taken to control inflationary pressures on food costs. This includes the introduction of a new menu in November. The programme of kitchen refurbishment was completed during the summer school holiday. QCS Cleaning is on target to break-even.

Corporate Core: -£0.158m, or -1.55%, in – year directorate underspend

ICT

47. ICT is continuing to forecast a nil variance against budget. There are several significant potential pressures on the service including the phased implementation of Government Connect, changes to Microsoft licensing agreements and the cost of specialist SAP support. Costs are being tightly controlled through a reduction in the size of the establishment, a review of maintenance and licensing agreements and a moratorium on non essential hardware refresh.
48. Redundancy costs, following the re-structure of ICT, currently stand at £0.248m. Approval has been given for these costs to be met from the Efficiencies Reserve. Employer pension costs resulting from these redundancies will total £0.108m.

Legal & Democratic Services

49. As previously reported, there are continuing pressures on the legal services budget, in particular in the safeguarding children and planning areas. The service is now forecasting an overspend in the region of +£0.200m. This includes three cases which are likely to cost over £0.025m – two major village green applications and a significant child protection case. The total costs of these cases are currently estimated to be £0.125m. When final costs are known supplementary estimates will be requested. If approved, the overspend would reduce to +£0.075m.

50. In light of overspends reported elsewhere, the Head of Legal & Democratic Services is reviewing with all directorates the use of legal services to consider further efficiency measures with the aim of delivering 10 - 15 % reductions on non-routine cases. The service is continuing to maximise income from developer agreements and legal work for other authorities.

Human Resources & Customer Services

51. The Council's Apprenticeship Scheme commenced in September 2009 and ends in September 2011. An underspend of -£0.050m will need to be carried forward to fund the element that falls into 2011/12.
52. A carry forward of £0.105m from 2009/10 was approved to fund a two year contract for a Performance & Engagement lead. The contract started in August 2010 so a request will be made to carry forward £0.070m to 2011/12 for completion of the contract.
53. The one off £2m budget for the development of Employee Self Service / Manager Self Service (ESS/MSS) and Customer Relationship Management (CRM) systems as agreed by Council on 9 February 2010, is no longer required this year. ESS/MSS has been put on hold and delivery of its objectives will be considered as part of the Council's Business Strategy. The customer services project will require £1m from this fund over the next three years to develop and deliver CRM. On 21 September, Cabinet agreed that £1m should be transferred to the Efficiencies Reserve to provide additional funding for the business strategy. A Customer Services reserve will be created to hold the remaining £1m until it is required. This will be reflected in Annex 4 and the Latest Budget from the September report.

Finance & Procurement

54. The External Audit fee is expected to be £0.168m below budget. As in past years due to the uncontrollable nature of this budget the balance this will be returned to balances at year end. Corporate Finance is forecasting an underspend of -£0.070m. This is as a result of achieving savings earlier than planned together with savings from vacant posts. An underspend of -£0.070m in Procurement is to be used to contribute towards the cost of automating accounts payable systems in Shared Services.

Virements and Supplementary Estimates

55. The virements requested this month are set out in Annex 2a with virements previously approved in Annex 2b and 2c and virements to note in Annex 2d. Annex 2e shows the cumulative virements to date and their status in respect of requiring Council approval where larger than £0.5m.

Supplementary Estimates

56. £0.071m relating to the grant funding for Play Pathfinder is not required by CYP&F and is being returned to balances as set out in paragraph 19.
57. The Oxfordshire Partnership originally earned £8.564m of Local Area Agreement (LAA) Performance Reward Grant, which was split equally between revenue and capital. Around half the funding was to be paid to external bodies and half to Council services or partnerships held in the Council's accounts. As reported to Cabinet on 20 July 2010, the total grant

was subsequently reduced by half to £4.282m. Of that £1.009m was held in balances at the end of 2009/10, and a further £1.157m was expected to be used to fund capital schemes. The £2.116m balance was planned to be paid to external partner organisations.

58. Subsequently these allocations have been updated to take account of an anticipated relaxation of the requirement to split expenditure equally between capital and revenue and a review of the use of the remaining funding. Annex 2f now includes supplementary estimate requests to allocate £1.250m to revenue. An adjustment will be made later in the year to replace the £0.241m that has effectively been temporarily drawn from balances pending formal notification about the allocation of grant funding to capital and revenue.

Specific Grants

59. Changes to specific grants since the last report total £4.309m. This includes additional Standards Fund grant of £4.398m in CYP&F. There are no further changes to Area Based Grant allocations this month.

Bad Debt Write Offs

60. There were 127 general write offs to the end of August 2010 totalling £94,066.39. Most of these were very small and no economically effective to recover. The largest was £74,667.09 and reflects the Section 106 debt in connection with a planning obligation was agreed to be written off by Cabinet on 18 May 2010. In addition Client Finance wrote off 59 debts totalling £26,894.78.

Strategic Measures

61. The average cash balance during August 2010 was £234.363m and the average rate of return was 0.75%.
62. There have not been any changes to the Treasury Management lending list since the last report but for completeness the current list is included at Annex 8.

Part – 2 Balance Sheet

Reserves

63. Reserves have increased by £1.522m to £61.324m since the last report. The majority of the variation carry forward reserve reflects the reduction in the forecast overspend since the last report. Planned drawdown of £0.800m from the On – Street Car Parking Account is included in the variation. £0.185m has been added to the Building Schools for the Future reserve. It is anticipated that some of this reserve will be transferred to the Efficiency Reserve in the next report.

Balances

64. General balances are forecast to be £13.197m. After taking into account the forecast Directorate overspend (+£0.241m) and the Council elements of the overspend on the Pooled budgets (+£2.346m), the transfer of the remaining grant reduction shortfall (£0.266m) and the adjustment that will be made to replace £0.241m relating to Performance Reward Grant the consolidated revenue balances forecast as at 31 March 2011 is £11.117m.

65. Calls on balances as shown in Annex 5 reflect the proposed allocation of Performance Reward Grant as set out in paragraph 57 & 58. Council funding was originally used to replace the reduction in Play Pathfinder grant. As set out in paragraph 19 this is no longer required and CYP&F are returning this to balances.

Part 3 –Capital Monitoring and Programme Update

Capital Monitoring

66. The capital monitoring position set out in Annex 1, shows the forecast expenditure for 2010/11 is £100.4 m (excluding schools local capital), a decrease of £8.5m compared to the latest capital programme. The table on the next page summarises the variations by directorate and the main variations by scheme are explained in the subsequent paragraphs.
67. Forecast expenditure for 2010/11 is £29.8m lower than set out in the Programme approved by Council on 9 February 2010. Most significantly this reflects the in – year grant reductions and the impact of the moratorium as set out in the report and addenda to Cabinet on 20 July 2010.

Directorate	Latest Capital Programme (Position as at end of May '10, approved by Cabinet July '10) £m	Forecast Expenditure (Position as at end of August 2010) £m	Forecast Variation £m
CYP&F	62.9	59.4	-3.5
S&CS	12.0	11.7	-0.3
E&E – Transport	25.2	22.6	-2.6
E&E – Other	6.2	5.6	-0.6
Community Safety & Shared Services	1.6	0.4	-1.2
Corporate Core	1.0	0.8	-0.2
Total Directorate Programmes	108.9	100.4	-8.5
Schools Capital/ Devolved Formula	11.9	11.9	0.0
Earmarked Reserves	0.6	0.1	-0.5
Total Capital Programme	121.4	112.4	-9.0

Children, Young People & Families

68. Children, Young People & Families expect to spend £59.4m in 2010/11 (excluding schools local capital), a decrease of £3.5m when compared to the latest approved capital programme. There is a reduction of £1.5m compared to the position reported last month.
69. As set out in paragraphs 86 to 88 total reductions of £2.8m in the Sure Start Early Years and Children's Centre Grant have now been confirmed and are

incorporated within the August position. This has led to reduction of £1.2m in the in year forecast. There is a further £0.8m reduction in 2010/11 as the Wallingford Young People & Children's Centre, for which the total scheme cost was expected to be £1.0m is no longer proceeding. These reductions are partly offset by increases in forecasts including £0.2m on Thame Skills Centre (Lord Williams) due to cost pressures and £0.2m on Schools Access Initiatives.

Social & Community Services

70. The forecast expenditure for Social & Community Services has reduced by £0.3m to £11.7m.
71. £0.6m of the provision for new Extra Care Housing schemes has been re-profiled to 2011/12. This reflects a proposal to develop Extra Care Housing on the Thornbury site. This would be a replacement for the care home at Glebe House, Kidlington and form part of the Homes for Older People Phase 2 project.
72. £0.6m funding for Banbury Day Centre was released from the Capital Programme Moratorium last month and the project appraisal has now been approved. The spend profile has been revised and £0.4m has been re-profiled to 2011/12.
73. There are two new programmes approved for inclusion. £0.6m expenditure on Deferred Interest Loans has been agreed in the current year, to be funded by prudential borrowing. £0.2m programme of ICT developments funded by a new unringfenced grant of £0.3m has been added for Transforming Social Care. The balance of the grant (£0.1m) is to be used to improve the capital programme contingency position.

Environment & Economy – Transport

74. The Transport Programme is now forecast to spend £22.6m. This is a decrease of £2.6m when compared to the latest capital programme and a reduction of £3.0m compared to the forecast reported last month.
75. The spend profiles of projects which are currently "on hold" under the capital programme moratorium have been reviewed and re-profiled based on how much work it is estimated could take place if the scheme is released at the start of 2011. This has reduced the current year forecast expenditure by £3.4m.
76. The forecast for London Road Phase 3 has increased by £0.2m due to unforeseen ground conditions which have only been revealed as construction progresses.

Environment & Economy - Other

77. The forecast spend for this programme is £5.6m, which is a decrease of £0.6m when compared to the latest capital programme and a reduction of £0.7m compared to the forecast reported last month.
78. The spend profiles of projects which are currently "on hold" under the capital programme moratorium have been reviewed and re-profiled. This has

reduced the current year forecast spend by £0.6m (£0.5m on Carbon Reduction Programmes and £0.1m on Minor Works).

79. The in-year forecast spend for the prudentially funded energy conservation programme has reduced by £0.2m. Historic difficulties in gaining sign up to schemes have not been alleviated by carbon reduction requirements as expected.

Community Safety & Shared Services

80. The forecast spend for this programme has now been reduced by £1.2m to £0.4m.
81. Again, the spend profiles of projects which are currently "on hold" under the capital programme moratorium have been reviewed and re-profiled and this has reduced the in-year forecasts for the projects at Bicester Fire Station by £0.4m and Thame Fire Station by £0.8m.

Corporate Core

82. The current year funding allocation for capitalisable ICT Hardware & Software has been reduced by £0.2m to reflect a revenue budget virement from Property Services to ICT. This is due to a change in accounting treatment now allowing the costs of disposal to be charged against the capital receipt.

Actual Expenditure

83. As at the end of August actual capital expenditure was £20.6m, and has increased by £5.6m from last month. This is 21% of the total forecast expenditure of £100.4m, which is still below the position for the same period last year, despite the reductions made to forecasts to take account of the impact of the Capital Programme Moratorium. This is mainly because the actual spend for the Transport Programme is at only at 10% of the forecast. This reflects the low level of spend incurred during the first quarter of the year due the change of framework contractor.
84. Although the anticipated level of expenditure in the current year has reduced significantly it is not expected that there will be difficulties utilising in-year supported borrowing allocations and time limited grant allocations.

5-year Capital Programme

85. The forecast expenditure for the 5-year capital programme (2010/11 to 2015/16) is £412.0m (excluding schools). This is a decrease of £7.5m compared to the capital programme update approved by Cabinet on 20 July 2010. The table below summarises the variations by directorate and the main reasons for the decrease in the size of the programme are explained in the following paragraphs.

Directorate	Latest Capital Programme Budget (Position as at end of May '10, approved by Cabinet July '10) £m	Forecast Expenditure (Position as at end of August 2010) £m	Forecast Variation £m
CYP&F	247.0	239.8	- 7.2
S&CS	42.5	43.0	+ 0.6
E&E – Transport	105.7	105.9	+ 0.1
E&E – Other	18.1	18.2	+ 0.1
Community Safety & Shared Services	3.2	3.6	+ 0.4
Corporate Core	3.0	1.5	- 1.5
Total Directorate Programmes	419.5	412.0	- 7.5
Schools Capital/ Devolved Formula	47.4	47.4	0.0
Earmarked Reserves	7.9	12.9	+ 5.0
Total	474.8	472.3	- 2.5

86. The decrease in the size of the programme is mainly due to reductions made in the CYP&F programme in order to meet cuts in capital grants announced since the last programme approval in July 2010. As shown in the table these are:

Capital Grants	£m
Extended Schools	-0.276
Harnessing Technology (50%)	-1.245
Sure Start, Early Years & Children's Centres (SSEYCC)	-2.774
Special Educational Needs & 14 – 19 Diploma Provision	-0.658
Youth Capital/Chill Out Fund (50%)	-0.149
TOTAL	-5.102

87. £1.0m of the reduction in Harnessing Technology grant has been replaced by funding drawn from the School ICT Reserve, as set out in the Addenda to the report to Council on 27 July 2010. The reduction in SSEYCC grant has been partially offset by the inclusion of £0.616m of grant previously held as contingency.
88. The updated position for Early Years and Children's Centre projects is shown in the table below. Cabinet are recommended to approve this updated position.

Children's Centre Projects	Early Years Projects
Approved 1) Ambrosden 2) North West Witney 3) Southmoor 4) Thame	Approved 1) Rainbow (Glory Farm) 2) Southmoor 3) Magpies (North Kidlington) 4) Grovelands Park (Millbrook)

5) Sonning Common (Chiltern Edge) 6) Heyford & Caversfield	School) 5) Berinsfield 6) Sonning Common
Withdrawn 7) Witney Central 8) Great Milton 9) Wallingford	Withdrawn 7) Lydalls Nursery 8) Cumnor 9) Grimsbury Family Association Playgroup 10) Benson 11) Stepping Stones, Witney 12) 6 other small projects (Old Station Nursery, Long Wittenham, Turbo Teds, The Attic, Deddington & Great Hasely)

89. All surplus project and programme contingencies within the CYP&F programme have been combined and excluded from previous reported budget provisions. This has reduced the size of the CYP&F programme by £2.8m.
90. A further £2.4m relating to the historical annual provision for Property Services and other in house staffing costs has also been removed after 2010/11. This is because from 2011/12 this cost will now be charged directly to projects and absorbed within the project budgets.
91. Overall these reductions, along with the inclusion of additional funding (e.g. school contributions), have changed the net position of the CYP&F capital programme from a deficit of £0.3m to a surplus of £5.5m.
92. Funding of £15.1m has been transferred from the Primary Capital Programme (PCP) to the Existing Demographic Pupil Provision in preparation for the basic need pressures in primary schools as agreed by the Capital Investment Board in July 2010.
93. A £0.4m grant from the Homes & Communities Agency (HCA) for the refurbishment of the amenity units at Redbridge Hollow has now been received, but the majority of the expenditure on this project will now take place in 2011/12. This grant requires 25% (£0.1m) match funding which is being met from the Travellers Sites Reserve.
94. The Public Service Board have now confirmed revised allocations of £0.6m capital Performance Reward Grant to Council services and Council led Partnerships. £0.1m has been included in the programme for Low Carbon Communities initiatives and the remainder will be included in the programme next month when planned spend profiles have been confirmed.
95. The Corporate Core capital programme has reduced by £1.5m due to a change in the accounting treatment for capital receipts and the removal of an annual capital funding switch for ICT Hardware & Software after 2011/12. £0.8m will now be met from revenue from 2012/13 and this will be addressed as part of the Service & Resource Planning Process.

Capital Financing

96. The Capital Programme surplus has increased by £0.7m (from £0.2m to £0.9m) and general contingencies (held within earmarked reserves) have increased by £8.8m (from £1.6m to £10.4m). This level of programme contingency is now more consistent with audit recommendations.
97. The increased contingency/surplus position is mainly due to the increased surpluses on the CYP&F programme (£5.8m) and the removal of funding for annual ICT capital funding switch (£2.2m) set out above. £0.6m corporate funding for Wallingford Young People & Children's Centre is also no longer required as this project is not proceeding.
98. The value of the disposals programme has also increased overall by £0.2m. Within this a £0.2m reduction has been met by a corresponding reduction in expenditure, so there is a £0.4m improvement in capital contingencies available.

Capital Programme Review Update

99. No further projects have been released from the moratorium, however a correction has been made to remove the £0.1m Railway Development Programme from the review, as the budget was in fact committed at the time the review was announced.
100. There is one new project now included in the moratorium, which was previously omitted in error. £0.075m of the Chill Out Capital Grant Fund is not contractually committed so is now on hold.

Part 4 – Other Financial Issues

Fees and Charges

101. The Alert Service within Social and Community Services combines services previously provided by Supporting People and Telecare. A common set of eligibility criteria is being implemented with a common financial assessment process. The Alert Service can be defined as the provision of equipment plus the monitoring of that equipment – it is not possible to have one without the other. Therefore, it is deemed appropriate to charge for the equipment provided under the service. The following table sets out the proposed charges. Fairer Charging will apply to clients who are eligible.

Service	Full Cost/Charge
Level 1 Assessment, review, base alarm unit, pendant, monitoring, temporary movement into level 2 for a maximum of 6 weeks in any one rolling calendar year Sensors installed according to assessed need	£5.00 per week
Level 2 Assessment, review, base alarm unit, pendant, monitoring, planned support, 24 hour emergency response Sensors installed according to assessed need	£22.00 per week

102. It is recommended that the charges for the Alert Services be implemented as set out above from 1st November 2010.

RECOMMENDATIONS

103. **The Cabinet is RECOMMENDED to:**

- (a) **note the report and approve the virements as set out in annex 2a;**
- (b) **approve the Supplementary Estimate requests as set out in annex 2f and the return of £0.071m by CYP&F as set out in paragraph 19;**
- (c) **approve transfer to reserves as set out in paragraph 14;**
- (d) **approve the Capital Programme included at Annex 7;**
- (e) **note the Capital Programme Review Update as set out in paragraph 99 & 100;**
- (f) **note the reduction of £2.774m in Sure Start, Early Years and Children's Centres (SSEYCC) grant funding and agree the effect on Early Years and Children's Centre projects as summarised out in paragraph 88; and**
- (g) **approve the proposed fees and charges for the Alert Service as set out in Part 4.**

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate Financial Monitoring Reports to 31 August 2010

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October 2010

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**August Financial Monitoring Report
CABINET - 19 October 2010
Budget Monitoring**

Ref	Directorate	BUDGET 2010/11						Projected Year end Variance	Projected Year end Variance underspend - overspend + £000 (9)	Outturn Forecast Year end Spend/Income £000 (8)	Actual Expenditure (Net) August 2010 £000 (11)	Variation to Budget August 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)	Projected Year end Variance underspend - overspend + £000 (9)						
(1)	(2)											(13)	
	Children, Young People & Families												
	Gross Expenditure	581,870	0	42	141	582,053	-232	581,821	244,057	270,089	26,033	G	
	Gross Income	-482,820	0	-2,645	0	-485,465	38	-485,427	-203,370	-250,609	-47,239	G	
	Net Expenditure	99,050	0	-2,603	141	96,588	-194	96,394	40,687	19,480	-21,206	G	
	Social & Community Services												
	Gross Expenditure	211,890	-716	-3,344	0	207,830	1,545	209,375	86,991	92,576	5,585	G	
	Gross Income	-40,140	0	67	0	-40,073	0	-40,073	-17,068	-25,026	-7,958	G	
	Net Expenditure	171,750	-716	-3,277	0	167,757	1,545	169,302	69,923	67,550	-2,373	G	
	Supporting People												
	Gross Expenditure	12,092	0	-2,330	0	9,762	171	9,933	4,069	5,868	1,799	G	
	Gross Income	-185	0	0	0	-185	0	-185	-77	-1,204	-1,127	G	
	Net Expenditure	11,907	0	-2,330	0	9,577	171	9,748	3,992	4,664	672	G	
	Environment & Economy												
	Gross Expenditure	99,339	406	1,098	0	100,843	-837	100,006	42,018	33,736	-8,282	G	
	Gross Income	-28,931	0	-62	0	-28,993	85	-28,908	-12,081	-10,243	1,838	G	
	Net Expenditure	70,408	406	1,036	0	71,850	-752	71,098	29,937	23,493	-6,444	G	
	Community Safety & Shared Services												
	Gross Expenditure	52,403	805	-241	0	52,967	20	52,987	22,070	23,563	1,493	G	
	Gross Income	-24,281	0	-280	0	-24,561	0	-24,561	-10,234	-10,440	-206	G	
	Net Expenditure	28,122	805	-521	0	28,406	20	28,426	11,836	13,123	1,287	G	
	Corporate Core												
	Gross Expenditure	38,569	571	77	0	39,217	-158	39,059	18,691	19,577	886	G	
	Gross Income	-28,991	0	0	0	-28,991	0	-28,991	-14,429	-13,541	888	G	
	Net Expenditure	9,578	571	77	0	10,226	-158	10,068	4,262	6,036	1,774	G	
	Less recharges to other Directorates	-88,704	0	0	0	-88,704	0	-88,704	0	0	0	G	
		88,704	0	0	0	88,704	0	88,704				G	
	Directorate Expenditure Total	907,459	1,066	-4,698	141	903,968	509	904,477	417,895	445,409	27,514	G	
	Directorate Income Total	-516,644	0	-2,920	0	-519,564	123	-519,441	-257,258	-311,063	-53,804	G	
	Directorate Total Net	390,815	1,066	-7,618	141	384,404	632	385,036	160,637	134,346	-26,290	G	

Less: DSG funded services overspend (included above)

Directorate variation net of reallocated DSG

Less: City Schools Reorganisation In-Year Directorate Variation

-213

419

-178

241

-213

384,823

384,823

August Financial Monitoring Report
CABINET - 19 October 2010
Budget Monitoring

CA6

Annex 1

Ref	Directorate	BUDGET 2010/11						Outturn Forecast Year end Spend/Income	Projected Year end Variation	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (11)	underspend - overspend + £000 (12)	(13)	
	Contributions to (+)/from (-)reserves	3,405	-1,066	1,916		4,255	5,865	1,610				
	Contribution to (+)/from(-) balances	3,344		-266	-141	2,937	2,937	0				
	Capital Financing	39,303				39,303	37,953	-1,350				
	Interest on Balances	-1,341				-1,341	-1,341	0				
	Strategic Measures Budget	44,711	-1,066	1,650	-141	45,154	45,414	260				
	Area Based Grant (income)	-45,656		5,968		-39,688	-39,688	0				
	Budget Requirement	389,870	0	0	0	389,870	390,549	679				
Total External Financing to meet Budget Requirement												
	Revenue Support Grant	13,481				13,481	13,481	0				
	Business rates	92,840				92,840	92,840	0				
	Council Tax	283,549				283,549	283,549	0				
	Other grant income (e.g. LABGI)					0	0	0				
	External Financing	389,870	0	0	0	389,870	389,870	0				
Consolidated revenue balances position												
	Forecast County Fund Balance net of City Schools (Annex 5)					15,688	15,688					
	Variation of OCC elements of the OP&PD and LD Pooled Budgets					-2,346	-2,346					
	In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve					-241	-241					
						13,101	13,101					

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

August Financial Monitoring Report: Children, Young People & Families
CABINET - 19 October 2010
Budget Monitoring

Annex 1

Ref	Division of Service	BUDGET 2010/11					Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year End Variation	Profilled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to date	£000							
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	
CY1	Young People and Access to Education	43,426	227	-1,013		42,640	43,157	517	17,752	16,273	-1,479		
	Gross Expenditure	-22,023		-59		-22,082	-22,082	0	-9,242	-7,839	1,403	G	
	Gross Income	21,403	227	-1,072	0	20,558	21,075	517	8,510	8,434	-76	G	
CY2	Children and Families	77,297	-629	64		76,732	76,732	0	32,068	37,678	5,610	G	
	Gross Expenditure	-46,410		-359		-46,769	-46,769	0	-18,497	-24,095	-5,598	G	
	Gross Income	30,887	-629	-295	0	29,963	29,963	0	13,571	13,583	11	G	
CY3	Raising Achievement Service	72,890	336	-672		72,554	72,554	0	30,329	41,470	11,141	G	
	Gross Expenditure	-64,925		87		-64,838	-64,800	38	-27,014	-29,672	-2,658	G	
	Gross Income	7,965	336	-585	0	7,716	7,754	38	3,315	11,798	8,483	G	
CY4	Commissioning, Performance and Quality Assurance	49,437	841	-812	141	49,607	48,680	-927	20,684	17,340	-3,344	G	
	Gross Expenditure	-11,280		161		-11,119	-11,119	0	-4,657	-4,055	602	G	
	Gross Income	38,157	841	-651	141	38,488	37,561	-927	16,027	13,285	-2,742	A	
	<i>Subtotal Non Delegated Budgets</i>	98,412	775	-2,603	141	96,725	96,353	-372	41,423	47,099	5,676	G	
CY5	Schools	342,767	-775	2,475		344,467	344,645	178	143,224	157,328	14,104	G	
	Gross Expenditure	-342,129		-2,475		-344,604	-344,604	0	-143,960	-184,947	-40,987	G	
	Gross Income	638	-775	0	0	-137	41	178	-736	-27,619	-26,883	R	
	Less recharges within directorate	-3,947				-3,947	-3,947	0			0	G	
		3,947				3,947	3,947	0			0	G	
	Directorate Total Expenditure	581,870	0	42	141	582,053	581,821	-232	244,057	270,089	26,033	G	
	Directorate Total Income	-482,820	0	-2,645	0	-485,465	-485,427	38	-203,370	-250,609	-47,239	G	
	Directorate Total	99,050	0	-2,603	141	96,588	96,394	-194	40,687	19,480	-21,206	G	

Less: City Schools Reorganisation
Less: DSG funded services overspend (included above)
Less: DSG reallocation to core areas
In-Year Directorate Variation

-178
-213
0
-585

**August Financial Monitoring Report: Children, Young People & Families
CABINET - 19 October 2010
Budget Monitoring**

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)										
CY1	Children & Young People	13,789				13,789			14,002	213
CY2	Early Years & Family Support	18,662	424			19,086			19,086	0
CY3	Educational Effectiveness	640				640			640	0
CY4	Strategy & Performance	6,614				6,614			6,614	0
CY5	Schools (incl Non Devolved Schools Costs)	293,671	2,051			295,722			295,722	0
	Total Gross	333,376	2,475	0	0	335,851			336,064	213

**KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

August Financial Monitoring Report: Social & Community Services
 CABINET - 19 October 2010
 Budget Monitoring

Annex 1

Ref	Division of Service	BUDGET 2010/11					Latest Estimate	Outturn Forecast Year end Outturn	Projected Year End Variation	Profilled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator	
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	£000 (3)								£000 (4)
(1)	(2)													
SC1	Community Services													
	Gross Expenditure	21,747	-305	-50		21,392	21,610	218	9,001	9,088	87	G		
	Gross Income	-9,345	30	30		-9,315	-9,315	0	-3,985	-4,102	-117	G		
		12,402	-305	-20	0	12,077	12,295	218	5,016	4,986	-30	G		
SC2	Social Care for Adults													
	Gross Expenditure	175,900	-411	-1,744		173,745	175,137	1,392	72,631	72,309	-322	G		
	Gross Income	-40,343	-28	-28		-40,371	-40,371	0	-17,016	-16,914	102	G		
		135,557	-411	-1,772	0	133,374	134,766	1,392	55,615	55,395	-220	G		
SC3	Major Programmes													
	Gross Expenditure	256				256	256	0	107	121	14	G		
	Gross Income	-191				-191	-191	0	-80	-52	28	G		
		65	0	0	0	65	65	0	27	69	42	G		
SC4	Strategy and Transformation (Excl. Supporting People)													
	Gross Expenditure	27,797	-1,550	-1,550		26,247	26,182	-65	11,006	11,058	52	G		
	Gross Income	-4,071	65	65		-4,006	-4,006	0	-1,741	-3,958	-2,217	G		
		23,726	0	-1,485	0	22,241	22,176	-65	9,265	7,100	-2,165	G		
	Less recharges within directorate	-13,810				-13,810	-13,810	0	-5,754	0	5,754	G		
		13,810				13,810	13,810	0	5,754	0	-5,754	G		
	Directorate Total Expenditure	211,890	-716	-3,344	0	207,830	209,375	1,545	86,991	92,576	5,585	G		
	Directorate Total Income	-40,140	0	67	0	-40,073	-40,073	0	-17,068	-25,026	-7,958	G		
	Directorate Sub-Total	171,750	-716	-3,277	0	167,757	169,302	1,545	69,923	67,550	-2,373	G		
SC4_5	Supporting People													
	Gross Expenditure	12,092		-2,330		9,762	9,933	171	4,069	5,868	1,799	G		
	Gross Income	-185	0	-2,330		-185	-185	0	-77	-1,204	-1,127	G		
		11,907	0	-2,330		9,577	9,748	171	3,992	4,664	672	G		
	Directorate Total	183,657	-716	-5,607	0	177,334	179,050	1,716	73,915	72,214	-1,701	G		

**August Financial Monitoring Report: Social & Community Services
CABINET - 19 October 2010
Budget Monitoring**

Pooled Budget Memorandum Accounts

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2009/10	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	81,798	23,760	105,558	-686	104,872	106,623	1,751	296	1,455
Physical Disabilities Pooled Budget	7,066	4,047	11,113		11,113	13,309	2,196	1,801	395
Equipment Pooled Budget	1,169	312	1,481		1,481	1,849	368	-101	469
Older People's, Physical Disabilities and Equipment Pooled Budget	90,033	28,119	118,152	-686	117,466	121,781	4,315	1,996	2,319
Learning Disabilities Pooled Budget	42,375	31,768	74,143		74,143	74,537	394	350	44

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

**KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator**

Budget	
On track to be within +/- 2% of year end budget	G
On track to be within +/- 5% of year end budget	A
Estimated outturn showing variance in excess of +/- 5% of year end budget	R

August Financial Monitoring Report: Environment & Economy
CABINET - 19 October 2010
Budget Monitoring

Annex 1

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profilled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Outturn Forecast Year end Spend/Income							
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)		
EE1	Transport													
	Gross Expenditure	50,189	95	-782		49,502	49,502	0	20,626	16,136	-4,490	G		
	Gross Income	-10,471				-10,471	-10,471	0	-4,363	-2,432	1,931	G		
		39,718	95	-782	0	39,031	39,031	0	16,263	13,704	-2,559	G		
EE2	Sustainable Development													
	Gross Expenditure	27,542	253	67		27,862	27,105	-757	11,609	8,340	-3,269	A		
	Gross Income	-1,912		-62		-1,974	-1,974	0	-823	-985	-163	G		
		25,630	253	5	0	25,888	25,131	-757	10,787	7,355	-3,432	A		
EE3	Property Services													
	Gross Expenditure	18,012	58	1,994		20,064	19,969	-95	8,360	7,071	-1,289	G		
	Gross Income	-18,471		-5		-18,476	-18,476	0	-7,698	-6,826	872	G		
		-459	58	1,989	0	1,588	1,493	-95	662	245	-417	R		
EE4	Business Support													
	Gross Expenditure	5,524	0	-181		5,343	5,443	100	2,226	2,189	-37	G		
	Gross Income	-5		5		0	0	0	0	0	0	G		
	Less recharges within directorate	5,519	0	-176	0	5,343	5,443	100	2,226	2,189	-37	G		
		-1,928				-1,928	-2,013	-85	-803		803	A		
		1,928				1,928	2,013	85	803		-803	A		
	Directorate Expenditure Total	99,339	406	1,098	0	100,843	100,006	-837	42,018	33,736	-8,282	G		
	Directorate Income Total	-28,931	0	-62	0	-28,993	-28,908	85	-12,081	-10,243	1,838	G		
	Directorate Total Net	70,408	406	1,036	0	71,850	71,098	-752	29,937	23,493	-6,444	G		

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	G
On track to be within +/- 2% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

August Financial Monitoring Report: Community Safety & Shared Services
CABINET - 19 October 2010
Budget Monitoring

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profilled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)
CS1	Fire & Rescue Service											
	Gross Expenditure	24,675	117	-22		24,770	24,760	-10	10,321	9,594	-727	G
	Gross Income	-618		-16		-634	-634	0	-264	-326	-62	G
	Net Expenditure	24,057	117	-38	0	24,136	24,126	-10	10,057	9,268	-789	G
CS2	Emergency Planning Service											
	Gross Expenditure	370	35	-1		404	404	0	168	205	37	G
	Gross Income					0	0	0	0	-50	-50	G
	Net Expenditure	370	35	-1	0	404	404	0	168	155	-13	G
CS3	Safer Communities Unit											
	Gross Expenditure	884	7	-1		890	890	0	371	204	-167	G
	Gross Income					0	0	0	0	-74	-74	G
	Net Expenditure	884	7	-1	0	890	890	0	371	130	-241	G
CS4	Traveller Sites											
	Gross Expenditure	894		9		903	903	0	376	316	-60	G
	Gross Income	-798		-10		-808	-808	0	-337	-296	41	G
	Net Expenditure	96	0	-1	0	95	95	0	39	20	-19	G
CS5	Trading Standards											
	Gross Expenditure	2,551	19	2		2,572	2,652	80	1,072	1,094	22	A
	Gross Income	-291		-12		-303	-303	0	-126	-65	61	G
	Net Expenditure	2,260	19	-10	0	2,269	2,349	80	946	1,029	83	A

August Financial Monitoring Report: Community Safety & Shared Services
CABINET - 19 October 2010
Budget Monitoring

Ref	Directorate	BUDGET 2010/11						Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profilled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate	underspend - overspend +						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)	
CS6	Shared Services												
	Gross Expenditure	27,140	627	-228		27,539	27,489	-50	11,475	12,150	675	G	
	Gross Income	-26,685		-242		-26,927	-26,927	0	-11,220	-9,629	1,591	G	
	Net Expenditure	455	627	-470	0	612	562	-50	255	2,521	2,266	R	
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-1,713		1,713	G	
		4,111				4,111	4,111	0	1,713		-1,713	G	
	Directorate Expenditure Total	52,403	805	-241	0	52,967	52,987	20	22,070	23,563	1,493	G	
	Directorate Income Total	-24,281	0	-280	0	-24,561	-24,561	0	-10,234	-10,440	-206	G	
	Directorate Total Net	28,122	805	-521	0	28,406	28,426	20	11,836	13,123	1,287	G	

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

August Financial Monitoring Report: Corporate Core
 CABINET - 19 October 2010
 Budget Monitoring

CA6

Annex 1

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)	£000 (8)							
(1)	(2)												(13)	
	TRANSFORMATION													
CC1	Business Support													
	Gross Expenditure	1,201	174	144		1,519	1,519	0	633	696	63	63	G	
	Gross Income	-147				-147	-147	0	-61	-67	-6	-6	G	
		1,054	174	144	0	1,372	1,372	0	572	629	57	57	G	
CC2	ICT													
	Gross Expenditure	21,992		-2,021		19,971	19,971	0	8,321	9,984	1,663	1,663	G	
	Gross Income	-21,992				-21,992	-21,992	0	-9,163	-7,522	1,641	1,641	G	
		0	0	-2,021	0	-2,021	-2,021	0	-842	2,462	3,304	3,304	G	
CC3	Strategic Human Resources & Organisational Development													
	Gross Expenditure	3,331	170	2,355		5,856	5,856	-120	2,440	1,517	-923	-923	A	
	Gross Income	-3,322				-3,322	-3,322	0	-1,384	-1,840	-456	-456	G	
		9	170	2,355	0	2,534	2,534	-120	1,056	-323	-1,379	-1,379	A	
CC4	Finance & Procurement													
	Gross Expenditure	3,594	35	5		3,634	3,634	-238	1,514	1,178	-336	-336	R	
	Gross Income	-3,543				-3,543	-3,543	0	-1,476	-1,378	98	98	G	
		51	35	5	0	91	91	-238	38	-200	-238	-238	R	
	Gross Expenditure	30,118	379	483		30,980	30,980	-358	12,908	13,375	467	467		
	Gross Income	-29,004				-29,004	-29,004	0	-12,084	-10,807	1,277	1,277		
	SUBTOTAL TRANSFORMATION	1,114	379	483	0	1,976	1,976	-358	824	2,568	1,744	1,744		
	STRATEGY													
CC5	Legal & Democratic Services													
	Gross Expenditure	5,702	35	13		5,750	5,750	200	2,396	2,729	333	333	A	
	Gross Income	-2,631				-2,631	-2,631	0	-1,096	-1,431	-335	-335	G	
		3,071	35	13	0	3,119	3,119	200	1,300	1,298	-2	-2	R	
CC6	Partnerships													
	Gross Expenditure	920	60	10		990	990	0	413	370	-43	-43	G	
	Gross Income	-682				-682	-682	0	-284	-292	-8	-8	G	
		238	60	10	0	308	308	0	129	78	-51	-51	G	
CC7	Policy Unit													
	Gross Expenditure	1,543	51	29		1,623	1,623	0	676	703	27	27	G	
	Gross Income	-1,294				-1,294	-1,294	0	-539	-596	-57	-57	G	

Ref	Directorate	BUDGET 2010/11						Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) August 2010	Actual Expenditure (Net) August 2010	Variation to Budget August 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)							
(1)	(2)	249	51	29	0	329	329	0	137	107	-30	(13)	
CC8	Communication & Public Affairs												
	Gross Expenditure	1,021	46	-10		1,057	1,057	0	440	597	157	G	
	Gross Income	-1,023	-2	-10	0	-1,023	-1,023	0	-426	-415	11	G	
			46		0	34	34	0	14	182	168	G	
	Gross Expenditure	9,186	192	42	0	9,420	9,620	200	3,925	4,399	474		
	Gross Income	-5,630	0	0	0	-5,630	-5,630	0	-2,345	-2,734	-389		
	SUBTOTAL STRATEGY	3,556	192	42	0	3,790	3,990	200	1,580	1,665	85		
CC9	Change Fund												
	Gross Expenditure	508		-448		60	60	0	25	0	-25	G	
	Gross Income	508	0	-448	0	60	60	0	0	0	0	G	
CC10	Corporate & Democratic Core												
	Gross Expenditure	4,400				4,400	4,400	0	1,833	1,803	-30	G	
	Gross Income	4,400	0	0	0	4,400	4,400	0	0	0	0	G	
	Less recharges within directorate	-5,643				-5,643	-5,643	0				G	
		5,643				5,643	5,643	0				G	
	Directorate Expenditure Total	38,569	571	77	0	39,217	39,059	-158	18,691	19,577	886	G	
	Directorate Income Total	-28,991	0	0	0	-28,991	-28,991	0	-14,429	-13,541	888	G	
	Directorate Total Net	9,578	571	77	0	10,226	10,068	-158	4,262	6,036	1,774	G	

KEY TO TRAFFIC LIGHTS
 Balanced Scorecard Type of Indicator

Budget	G
On track to be within +/- 2% of year end budget	A
On track to be within +/- 5% of year end budget	R
Estimated outturn showing variance in excess of +/- 5% of year end budget	

**August Financial Monitoring Report
CABINET - 19 October 2010**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Intradirectorate Virements Children, Young People & Families						
	Oct-10	CYPF1-21	SEN	P	Setting up ABG budgets on SAP		359		-359
	Oct-10	CYPF1-21	SEN	P	Budget for Inclusion officers		140		-140
	Oct-10	CYPF2-25	Agency Residential Placements	P	Budget Tidy		37		
	Oct-10	CYPF2-24	Children Looked After	P	Budget Tidy	-37			
	Oct-10	CYPF4-5	Childrens Workforce	P	Part of directorate restructure		28		
	Oct-10	CYPF3-1	RAS Admin	P	Part of directorate restructure	-28			
	Oct-10	CYPF4-4	Business Improvement	P	Tfr remaining Macclesfield House running costs budget to Director's Office	-15			
	Oct-10	CYPF4-1	CPQA Management & Central Costs	P	Tfr remaining Macclesfield House running costs budget to Director's Office		15		
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for East Street Children's Centre	-5		5	
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	P	Correction to virement for creation of budget for East Street Premises		5		-5
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Eynsham & Woodstock Children's Centre		6		-6
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Britannia Road Children's Centre		31		-31
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Marston Children's Centre		24		-24
	Oct-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Bloxham Children's Centre		2		-2

August Financial Monitoring Report
CABINET - 19 October 2010

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Children, Young People & Families (Continued)						
	Oct-10	CYPF1-1	Young People & Access to Education Central	P			59		
	Oct-10	CYPF1-34	Central Managed Services	P		-8			
	Oct-10	CYPF1-21	SENS	P		-7			
	Oct-10	CYPF1-23	Services for Disabled Children	P	Allocation of YPAE Admin savings - as per delivery plans	-7			
	Oct-10	CYPF1-22	SEN	P		-7			
	Oct-10	CYPF1-41	Youth	P		-12			
	Oct-10	CYPF1-31	Psychological Services	P		-11			
	Oct-10	CYPF1-1	Attendance & Welfare	P		-7			
	Oct-10	CYPF1-31	Tier 4 & BSS	P	Teachers Pay Award		72		-72
	Oct-10	CYPF1-33	Alternative Education	P			59		-59
			Social & Community Services						
	Oct-10	SC4_1B	Information Systems & Processes	P	Re-allocation of Annex 3 saving.	-85		85	
	Oct-10	MEMO	Older People's Pooled Budget	P	Home support offices closed saving transferred to Facilities Management.	-55			
	Oct-10	SC4_1C	Facilities Management	P	Home support offices closed saving transferred to Facilities Management.		55		
	Oct-10	SC2_2A	Contribution to Older People's Pooled Budget	P	Home support offices closed saving transferred to Facilities Management.	-55			
	Oct-10	MEMO	Older People's Pooled Budget	P	Home support offices closed saving transferred to Facilities Management.			55	
	Oct-10	MEMO	Older People's Pooled Budget	P	Home support offices closed saving transferred to Facilities Management.				
	Oct-10	SC2_2a	Contribution to Older People's Pooled Budget	P	Transfer of Admin/Efficiency savings to outside of the OP Pool		22		
	Oct-10	MEMO	Older People's Pooled Budget	P	Transfer of Admin/Efficiency savings to outside of the OP Pool				-22
	Oct-10	SC2_2b	Older People Care management	P	Transfer of Admin/Efficiency savings to outside of the OP Pool				-22

August Financial Monitoring Report
CABINET - 19 October 2010

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Social & Community Services (Continued)						
	Oct-10	SC2_2L	Physical Disabilities Service Agreements	P	Transfer of Life of Own grant budget.		29		
	Oct-10	SC2_2a	Contribution to Older People's Pooled Budget	P	Transfer of Life of Own grant budget.		231		
	Oct-10	MEMO	Older People's Pooled Budget	P	Transfer of Life of Own grant budget.		231		-231
	Oct-10	SC2_1C	Service Agreements	P	Transfer of Life of Own grant budget.	-260			
			Community Safety & Shared Services						
	Oct-10	CS6.1.2	Financial Services	P	Budget tidy up		25		-25
	Oct-10	CS1.2	Service Delivery Management	P	Tidy up budgets to match expected expenditure/income	-25		25	
			Corporate Core						
	Oct-10	CC2.8	ICT - Oxford City Contract	P	Budget restatement, including capital element	-502	177	325	
	Oct-10	CC2.1.1	ICT - Deployment	P	Salary realignment to actual cost centre staffing structures		159		
	Oct-10	CC2.1.2	ICT - Project Management	P	Salary realignment to actual cost centre staffing structures		16		
	Oct-10	CC2.1.3	ICT - Service Centre	P	Salary realignment to actual cost centre staffing structures		218		
	Oct-10	CC2.1.4	ICT - Servers	P	Salary realignment to actual cost centre staffing structures		168		
	Oct-10	CC2.1.5	ICT - Network	P	Salary realignment to actual cost centre staffing structures	-126			
	Oct-10	CC2.1.6	ICT - Desktop	P	Salary realignment to actual cost centre staffing structures	-73			
	Oct-10	CC2.1.7	ICT - Technical Admin	P	Salary realignment to actual cost centre staffing structures	-562			

**August Financial Monitoring Report
CABINET - 19 October 2010**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Corporate Core (Continued)						
	Oct-10	CC2.1.10	ICT- Compliance	P	Salary realignment to actual cost centre staffing structures	-12			
	Oct-10	CC2.1.11	ICT - Liasion Managers	P	Salary realignment to actual cost centre staffing structures		196		
	Oct-10	CC2.1.12	ICT - Application Support	P	Salary realignment to actual cost centre staffing structures		192		
	Oct-10	CC2.1.13	ICT- Web Services	P	Salary realignment to actual cost centre staffing structures	-6			
	Oct-10	CC2.1.14	ICT - Service Management	P	Salary realignment to actual cost centre staffing structures	-199			
	Oct-10	CC2.2	School support services	P	Salary realignment to actual cost centre staffing structures	-62			
	Oct-10	CC2.5	CIMU	P	Salary realignment to actual cost centre staffing structures		29		
	Oct-10	CC2.8	Oxford City Contract	P	Salary realignment to actual cost centre staffing structures		62		
	Oct-10	CC2.1.13	ICT web services	P	Transfer Web team to Customer Services	-168			
	Oct-10	CC3.4	Customer services	P	Transfer Web team to Customer Services		168		
	Oct-10	CC2.1.13	ICT web services	T	Transfer Web team to Customer Services		84		
	Oct-10	CC3.4	Customer services	T	Transfer Web team to Customer Services	-84			
					Total Intradirectorate Virements Recommended	-2,418	2,921	495	-998
			Interdirectorate Virements						
	Oct-10	CYPF4-6	School Organisation	P	Tfr budget for escorts on special school buses (E&E)	-62			
	Oct-10	EE1.2.1	Transport	P	Escort Virement budget transferred from CYP&F		62		
	Oct-10	EE3.1.1	Property	P	FM Budgets transferred to Corporate Core - Customer Service Centre	-30			
	Oct-10	CC3.4	Customer Services	P	FM staff transferred to Customer Services		30		

**August Financial Monitoring Report
CABINET - 19 October 2010**

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements (Continued)						
	Oct-10	CC2.6	ICT Recharges	P	Reduce recharge to capital budget				
	Oct-10	EE3.1.3	Property	P	ICT recharges to capital budget	-234		234	
	Oct-10	SC4_1C	Facilities management	T	Transfer of Access team Budget		336		-28
	Oct-10	CC3.4	Customer Services	T	Temporary virement of Access team budget to SCS April to Sept	-336		28	
					Total Interdirectorate Virements Recommended	-662	428	262	-28
					TOTAL VIREMENTS RECOMMENDED THIS REPORT	-3,080	3,349	757	-1,026

Note: Negative amounts denote Income budget.

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Intradirectorate Virements						
	Jul-10	CYPF2-21	Children, Young People & Families	P	Remove one off funding and Grant	-106		106	
	Jul-10	CYPF2-31	Educational Achievement (Children Looked After) EY's & Childcare Countywide	P	Use of Earley Years Development Fund to offset NEF pressure	-370		370	
	Jul-10	CYPF2-35	Nursery Education Funding	P	Use of Earley Years Development Fund to offset NEF pressure		370		-370
	Jul-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project - correction of virement agreed by Cabinet in June 2010	-15			
	Jul-10	CYPF2-3	Early Learning & Childcare	T	FIP funding to be increased - reversal of virement agreed by Cabinet in June		15		-123
	Jul-10	CYPF1-42	Youth Offending Service	T	FIP funding to be increased - correct virement		123		-123
	Jul-10	CYPF1-42	Youth Offending Service	T	Pay protection for 2010/11	-3			
	Jun-10	CYPF1-42	Youth Offending Service	T	YOS training budgets to be transferred to the IYSS Service		3		
	Jun-10	CYPF4-9	Safeguarding	P	Support budget to meet training needs for whole service	-6			
	Jun-10	CYPF1-42	Youth Offending Service	P	FIS income streams to be updated following confirmed contributions		6		-11
	Jun-10	CYPF1-41	Youth Support Service	P	FIP funding to be increased to include all (non gov't grant) allocations		11		
	Jun-10	CYPF4-2	Performance	T	Purchase Order Specialist Post	-123		123	
	Jun-10	CYPF1-42	Youth Offending Service	T	Outreach Work			21	
	Jun-10	CYPF4-3	Commissioning	P	Locality Co-ordination	-21			
	Jun-10	CYPF1-1	Operations	P	Part funding for 2 post (that should have been funded by Developer conts).	-50			
	Jun-10	CYPF1-34	Centrally Managed Services	T		-40			
	Jun-10	CYPF1-33	Alternative Education	T		-73			
	Jun-10	CYPF1-1	Operations	T			40		
	Jun-10	CYPF2-6	Locality Working	T					
	Jun-10	CYPF4-6B	Home to School Transport	T					
	Jun-10	CYPF4-6B	Property & Assets	T					
	Jun-10	CYPF2-34	Children's Centres and Childcare Development Area	T	Create I&E Budget for Children's centres		73		-762
	Jun-10	CYPF2-34	Teams	T	Create I&E Budget for Children's centres		762		

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Children, Young People & Families (Continued)						
	Jun-10	CYPF2-24	Children Looked After	P	Move budget to re-align service with expenditure activity	-982			
	Jun-10	CYPF2-25	Agency Residential Placements	P	Move budget to re-align service with expenditure activity		665		
	Jun-10	CYPF2-25	Agency Residential Placements	P	Move budget to re-align service with expenditure activity		317		
	Jun-10	CYPF2-23	Family Placemnt	P	Reallocate expenditure budget to new cost centre in line with service activity	-42			
	Jun-10	CYPF2-23	Family Placemnt	P	Reallocate expenditure budget to new cost centre in line with service activity	-85			
	Jun-10	CYPF2-22	Residential	P	Reallocate expenditure budget to new cost centre in line with service activity		128		
	Jun-10	CYPF2-24	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity	-100			
	Jun-10	CYPF2-53	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		25		
	Jun-10	CYPF2-53	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		20		
	Jun-10	CYPF2-53	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		7		
	Jun-10	CYPF2-53	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		48		
	Jun-10	CYPF2-2	Social Care	P	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).	-179			179
	Jun-10	CYPF2-2	Social Care	P	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).	-30			30
	Jun-10	CYPF2-2	Social Care	P	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).				
	Jun-10	CYPF2-2	Social Care	P	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).				
	Jun-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project	-15	15		
	Jun-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project	-15	15		
	Jun-10	CYPF2-3	Early Learning & Childcare	T	Funding for Ten to Two Project	-15			

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Children, Young People & Families (Continued)						
	Jun-10	CYPF2-3	Early Learning & Childcare	P	Early Yrs posts to CPQA	-88		88	-44
	Jun-10	CYPF4-3	Performance				44		-44
	Jun-10	CYPF4-6	School Organisation				44		-44
	Jun-10	CYPF1-42	Youth Offending Team	P	Summer Arts Project (funded by Unitas)		11		-11
	Jul-10	SC4_1B	Social & Community Services Information Systems & Processes	P	Re-allocation of Annex 3 saving.	-85		85	
	Jul-10	SC2_2i	OCC Contribution to Physical Disabilities Pool	P	Transfer of budget to set up the Taking Part Team	-36			
	Jul-10	SC4_2a	Strategy	P	Transfer of budget to set up the Taking Part Team		36		
	Jul-10	SC2_1h	Adult Protection & Mental Capacity	P	Transfer budget to Safeguarding	-100	150		
	Jul-10	SC2_2k	Acquired Brain Injury	P	Transfer budget to Safeguarding	-50		50	
	Jul-10	Mem a/c	Older People's Pooled Budget	P	Transfer budget to Safeguarding	-50			
	Jul-10	SC2_2a	Contribution to Older People Pooled Budget	P	Transfer budget to Safeguarding				
	Jun-10	SC1_1	Library Service	P	Childrens Centre Mobile budget adjustment.		65		-65
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget tidy up as Coach house project has now closed.	-82		82	
	Jun-10	SC1_3	Cultural & Community Development	P	Budget re-allocation for Cogges.	-8			
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget re-allocation for Cogges.		8		
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget adjustment re Cogges tidy up.	-134		134	
	Jun-10	SC1_2	Heritage & Arts Service	P	Victoria County History budget adjustment re additional income.		5		-5
	Jun-10	SC1_5	Music Service	P	Budget tidy adjustment to Standards Funding	-1		1	

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Social & Community Services (Continued)						
	Jun-10	SC2_4a	Commissioning & Contracts	P	Re-allocation of budget to create an Assistant Service Manager and an Administrator Posts.		69		-69
	Jun-10	SC2_4b	Care Management & Social Work	P	Re-allocation of budget to fund Care Service Administrators.		12		-12
	Jun-10	SC2_4b	Care Management & Social Work	P	Re-allocation of budget to cover unqualified Care Management Staffing tasks.		9		-9
	Jun-10	SC2_4a	Commissioning & Contracts	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.	-6		6	
	Jun-10	SC2_4b	Care Management & Social Work	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.		6		-6
	Jun-10	SC2_11	One Off Funded Projects	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.	-500			
	Jun-10	SC4_5	Supporting People	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.	-2,010			
	Jun-10	SC2_2m	Alert Service	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.		2,510		
	Jun-10	SC2_1e	Adult Placement	P	Re-structuring of Internal Services to achieve efficiency plan.	-25			
	Jun-10	SC2_4c	ILS Support Costs	P	Re-structuring of Internal Services to achieve efficiency plan.		25		
	Jun-10	SC2_4f	OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.	-25		25	

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Social & Community Services (Continued)						
	Jun-10	SC2_4e	LD Internal Day Services	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services			8	
	Jun-10	SC2_4e	LD Internal Day Services	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-33			
	Jun-10	SC2_4e	LD Internal Day Services	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services			25	
	Jun-10	OP Pool	Older People's Pooled Budget	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services				-8
	Jun-10	OP Pool	Older People's Pooled Budget	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services		33		
	Jun-10	OP Pool	Older People's Pooled Budget	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services				-25
	Jun-10	SC2_4f	OCC Contribution to LD Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-25			
	Jun-10	SC2_2a	OCC Contribution to OP Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services		25		
	Jun-10	SC4_1c	Facilities Management	P	Staffing re-structure following Facilities Management transfer to E&E.	-43			
	Jun-10	SC4_2a	Strategy	P	Staffing re-structure following Facilities Management transfer to E&E.		43		
	Jun-10	SC2_1i	One Off Funding Projects	P	Equalities and Diversity Manager post budget transfer.	-46			
	Jun-10	SC4_3	Directorate Leadership Team	P	Equalities and Diversity Manager post budget transfer.		46		
	Jun-10	SC4_2a	Strategy	P	Risk Manager post budget transfer.	-60			
	Jun-10	SC4_1c	Facilities Management	P	Risk Manager post budget transfer.		60		
	Jun-10	SC4_3	Directorate Leadership Team	P	Information Standards officer post budget transfer.	-51			
	Jun-10	SC4_1c	Facilities Management	P	Information Standards officer post budget transfer.		51		

August Financial Monitoring Report
CABINET - 19 October 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Social & Community Services (Continued)						
	Jun-10	SC4_1c	Facilities Management	P	Transfer of Administrative Support staff budget to Care Management.	-373			
	Jun-10	SC2_2b	Care Management	P	Transfer of Administrative Support staff budget to Care Management.		373		
	Jun-10	SC1_5	Music Service	T	Federation of Music Services Instrument Grant		112		-112
	Jun-10	SC4_2a	Strategy	T	Taking Part Team consultation salaries funding from TASC.		20		-20
	Jun-10	SC2_4a	Commissioning and Contracts	T	Brokerage costs funding from TASC		80		-80
	Jun-10	SC2_4b	Care Management & Social Work	T	Preventative Services Salary costs funding from One Off Funding Projects.		30		-30
	Jul-10	EE1.4	Environment & Economy Transport	P	Transfer of budget for A40 Toilets	-28			
	Jul-10	EE3.1.1	Corporate Property	P	Transfer of budget for A40 Toilets		28		
	Jun-10	EE3.1.1	Property - Corporate Property	P	E&E FM Budgets transferred to new FM cost centres within E&E		1,407		
	Jun-10	EE3.1.3	Property - Strategic Asset Management	P	E&E FM Budgets transferred to new FM cost centres within E&E	-413			
	Jun-10	EE3.1.2	Property - Operational Asset Management	P	E&E FM Budgets transferred to new FM cost centres within E&E	-739			
	Jun-10	EE4.1	Business Support	P	E&E FM Budgets transferred to new FM cost centres within E&E	-255			
	Jul-10	CS1.5	Community Safety & Shared Services Fire & Rescue - Service Support	P	Transfer of occupational health function from Fire & Rescue to Shared Services (full year budget)	-33			
	Jul-10	CS6.1.4	Shared Services - HR	P			33		

August Financial Monitoring Report
CABINET - 19 October 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Community Safety & Shared Services (Continued)						
	Jun-10	CS6.1.3	Shared Services - FMA	P	Expenditure and Income budgets for contributions for additional management accounting resources from FWT/QCS, QUEST Business Unit and Community Safety		26		
	Jun-10	CS6.1.3	Shared Services - FMA	P					-26
	Jun-10	CS6.1.3	Shared Services - FMA	P	Expenditure and Quest income budgets for the School Finance team		224		
	Jun-10	CS6.1.3	Shared Services - FMA	P					-224
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from the Shared Services Operational Budgets to Central Budget for resourcing continuous improvement	-32			
	Jun-10	CS6.1.2	Shared Services - Financial Services	P		-16			
	Jun-10	CS6.1.4	Shared Services - HR	P		-36			
	Jun-10	CS6.1.1	Shared Services - Central Team	P			84		
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (non pay)	-28			
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (pay)		40		
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (income)				-12
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (pay)	-4			
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (non pay)		15		
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (income)				-11
	Jun-10	CS1.4	F&RS - Business Management	P	F14000 staffing budget insufficient (non pay F10000)	-12			
	Jun-10	CS1.4	F&RS - Business Management	P	F14000 staffing budget insufficient (pay F14000)		12		

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

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						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Community Safety & Shared Services (Continued)						
	Jun-10	CS1.2	F&RS - Service Delivery Management	P	Adjust CFS budget to match costs (non pay)	-38	38		
	Jun-10	CS1.2	F&RS - Service Delivery Management	P	Adjust CFS budget to match costs (pay)				
	Jun-10	CS1.1	F&RS - Wholetime Operational Staff	P	Adjust RMB budget (non pay)	-4	4		
	Jun-10	CS1.1	F&RS - Wholetime Operational Staff	P	Adjust RMB budget (pay)				
	Jun-10	CC3.3	Corporate Core Organisational Development	T	Transfer of Lead Oxfordshire balance from Change Fund	-380	380		
	Jun-10	CC9	Change Fund	T					
	Jun-10	CC1.1	Business Support	P	Contribution to 0.5FTE in Web Services Team (ICT)	-1			
	Jun-10	CC3.1	Human Resources - Strategic HR	P		-4			
	Jun-10	CC4.1	Finance & Procurement - Service Management	P		-1			
	Jun-10	CC5.1	Legal & Democratic Services - Legal Services	P		-1			
	Jun-10	CC6.1	Partnership Working	P		-1			
	Jun-10	CC8.1	Communications & Marketing	P		-2			
	Jun-10	CC3.4	Customer Services	P		-1			
	Jun-10	CC2.1.13	ICT - Web Services	P			11		
	Jun-10	CC2.7	ICT - Strategy Investment Fund	P	Transfer of budget from the ICT Development Fund to HR for the ESS/MSS and Customer Services projects	-2,000	2,000		
	Jun-10	CC3.4	Human Resources - Customer Services	P					
	Jun-10	CC1.1	Business Support	P	Transfer of directorate performance function to Policy Unit	-47	47		
	Jun-10	CC7.1	Policy - Policy & Performance	P					
					Total Intradirectorate Virements	-10,163	11,032	1,333	-2,202

August Financial Monitoring Report
CABINET - 19 October 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements						
	Jul-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from S&CS for additional management accounting support		60		
	Jul-10	SC4_3	Directorate Leadership Team	P	Transfer of funding for Management Accounting posts to Shared Services	-30			
	Jul-10	SC2_3c	Mental Health	P	Transfer of funding for Management Accounting posts to Shared Services	-15			
	Jul-10	SC2_1i	One Off Funded Projects	P	Transfer of funding for Management Accounting posts to Shared Services	-10			
	Jul-10	SC2_1G	Direct Payments	P	Transfer of funding for Management Accounting posts to Shared Services	-5			
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Transfer of Capital team to Corporate Finance from Shared Services		40		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of Capital Staff to Corporate Finance	-40			
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget		40		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-40			
	Jun-10	CC2.1.13	ICT - Web Services	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services		6		
	Jun-10	CS6.1.1	Shared Services - Management Team	P	Contribution to 0.5FTE in Web Services Team (ICT)	-6			
	Jun-10	CC2.1.14	ICT - Service Management	P	Contribution to Additional Management Accounting Resources in Shared Services FMA	-1			
	Jun-10	CC4.1	Finance & Procurement - Service Management	P		-1			
	Jun-10	CC3.1	Human Resources - Strategic HR	P		-1			
	Jun-10	CC7.1	Policy - Corporate Performance	P		-1			
	Jun-10	CC5.1	Legal & Democratic Services - Legal Services	P		-1			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Contribution from Corporate Core for Additional Management Accounting Resources		5		

**August Financial Monitoring Report
CABINET - 19 October 2010**

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements (Continued)						
	Jun-10	CC4.1	Finance & Procurement - Service Management	P	Transfer of Capital Programme Manager to E&E	-71	71		
	Jun-10	EE4.1	Business Improvement	P	Transfer of salary from CC CS&SS				
	Jun-10	CC8.2	Communications - Print Unit	P	Transfer of Print Unit Property Recharge Budget to S&CS	-5	5		
	Jun-10	SC4_1A	Recharges	P	Budget for Print Unit recharges from Corporate Core				
	Jun-10	CC3.4	Human Resources - Customer Services	P	Transfer of Highways Team to Customer Services from E&E		142		
	Jun-10	EE1.4	Transport - Oxfordshire Highways	P	Transfer of Contact Centre Allocation to CC CS&SS	-142			
	Jun-10	CC5.2	Democratic Services	P	Final budget settlement for the school appeals process		25		
	Jun-10	CYPF4-6	Home to School Transport	P	Final budget settlement for the school appeals process - To CC	-25			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from E&E for Additional Management Accounting Support		42		
	Jun-10	EE4.1	Business Improvement	P	IMA Support Budget Transfer to CC CS&SS	-42			
	Jun-10	CS6.1.4	Shared Services -HR	P	Transfer of recruitment function from services in CYPF		17		
	Jun-10	CYPF4-5	Human Resources & Children's Workforce	P	Transfer to Recruitment & Retention - To CS & SS	-17			
	Jun-10	EE1.2.1	Transport ITU	P	Fleet Drivers Pay Increase Contribution from CYP&F		22		
	Jun-10	CYPF4-6	Home to School Transport	P	Fleet Drivers to ITU - To E&E	-22			
	Jun-10	EE3.1.1	Environment and Economy	T	FM Budgets transferred from Directorates		63		
	Jun-10	SC4_1C	Administration	T	Transfer FM Budgets to E&E	-63			
	Jun-10	EE3.1.1	Environment and Economy	P	FM Budgets transferred from Directorates		1,634		
	Jun-10	CYPF4-4	Business Improvement	P	Transfer of facilities management non-staffing budgets - To E&E	-386			
	Jun-10	CYPF4-4	Business Improvement	P	Transfer of facilities management staffing budgets - To E&E	-91			

August Financial Monitoring Report
CABINET - 19 October 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Interdirectorate Virements (Continued)						
	Jun-10	CYPF3-1	RAAS Management & Central Costs Administration	P	Transfer of facilities management staffing budgets - To E&E	-99			
	Jun-10	SC4_1C		P	Transfer FM Budgets to E&E	-1,058			
	Jun-10	CS6.1.4	Shared Services - HR	T	Transfer of 10/11 directorate L&D allocations	-495	74		
	Jun-10	EE1.1	Transport	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS				
	Jun-10	EE2.1	Sustainable Development	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		22		
	Jun-10	EE3.1.1	Property Services	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		20		
	Jun-10	EE4.1	Business Improvement	T	Transfer of Learning & Development 10/11 Budget from CC CS&SS		2		
	Jun-10	CYPF4-5	Human Resources & Children's Workforce	T	Allocation of L&D budget		56		
	Jun-10	SC4_1A	Recharges	T	Learning and Development transferred into SCS as per Corporate L&D plan.		124		
	Jun-10	CC1.1	Business Support	T	Corporate Core directorate learning & development allocation		197		
	Jun-10	SC4_1C	Administration	P	Budget for 6.24f1e admin posts to transfer to CYPF	-143			
	Jun-10	CYPF4-9	Safeguarding	P	Transfer of admin staff budget from S&CS		143		
	Jul-10	CYPF1-41	Youth Support Service	T	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)	-294			
	Jul-10	SM	Strategic Measures	T	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)		294		
	Jul-10	SC2_2D	Personal Care At Home	P	Reversal of personal care budget following Govt Policy to postpone implementation	-1,400			
	Jul-10	SM	Strategic Measures	P	Reversal of personal care budget following Govt Policy to postpone implementation		1,400		
			Total Interdirectorate Virements			-4,504	4,504	0	0
			TOTAL VIREMENTS Actioned in previous reports			-14,667	15,536	1,333	-2,202

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Intradirectoriate Virements Children, Young People & Families						
Sep-10		CYPF2-24	Children Looked After	P	Remove Huntercombe Income & Expenditure Budget	-79		79	
Sep-10		CYPF2-24	Children Looked After	P	Remove Huntercombe Income & Expenditure Budget				
Sep-10		CYPF4-8	Play & Participation	P	Budget tidy (reallocation of savings)	-7		7	
Sep-10		CYPF2-35	Nursery Education Funding	P	Funding for Additional PVI places. Expenditure and income		425		-425
Sep-10		CYPF5-2	Schools Contingency	P	Transfer from ER0575 to EL0022			425	
Sep-10		CYPF5-2	Schools Contingency	P	Funding for Additional PVI places. Expenditure and income	-425			
Sep-10		CYPF5-1	Schools Budgets	P	Transfer from ER0575 to EL0023			2,771	
Sep-10		CYPF2-1	C&F Management & Central Costs	P	Correction on SAP of ISB budgets	-2,771			-2,771
Sep-10		CYPF2-22	Residential	P	Realignment of Children's Social Care budgets		575		
Sep-10		CYPF2-23	Family Placement	P	Realignment of Children's Social Care budgets	-127			
Sep-10		CYPF2-24	Children Looked After	P	Realignment of Children's Social Care budgets		223		
Sep-10		CYPF2-25	Agency Residential Placements	P	Realignment of Children's Social Care budgets	-1,763		755	
Sep-10		CYPF2-51	Family Support & Assessment - Central Support Costs	P	Realignment of Children's Social Care budgets	-33			-1,714
Sep-10		CYPF2-52	Family Support	P	Realignment of Children's Social Care budgets		135		
Sep-10		CYPF2-53	Assessment	P	Realignment of Children's Social Care budgets		159		
Sep-10		CYPF2-54	Child and Adolescent Mental Health	P	Realignment of Children's Social Care budgets	-59			
Sep-10		CYPF4-9	Safeguarding & Quality Assurance	P	Realignment of Children's Social Care budgets		252		
Sep-10		CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for East Street Childrens Centre		275		-275
Sep-10		CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bicester Childrens Centre		393		-393
Sep-10		CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Day Care		463		-463

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Children, Young People & Families (Continued)						
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Childrens Centre		361		-361
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Florence Park Childrens Centre		360		-360
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Rural Childrens Centre		212		-212
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Eynsham & Woodstock Childrens Centre		191		-191
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Briattania Road Childrens Centre		156		-156
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bampton & Burford Childrens Centre		138		-138
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Ambrosden Area Childrens Centre		131		-131
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for North Oxford Childrens Centre		182		-182
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Heyford & Caversfield Childrens Centre		115		-115
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Marston Childrens Centre		164		-164
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bloxham Rural Childrens Centre		157		-157
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	P	Transfer of Safeguarding budgets to Children & Families from CPQA	-1,476		150	
	Sep-10	CYPF2	Children & Families	P	Transfer of Safeguarding budgets to Children & Families from CPQA		1,476		-150
	Sep-10	CYPF2-21	Educational Achievement (CLA)	P	Transfer of Educational Achievement (CLA) budget to YPAE from Children & Families	-468		420	
	Sep-10	CYPF1	Young People & Access to Education	P	Transfer of Educational Achievement (CLA) budget to YPAE from Children & Families		468		-420

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Children, Young People & Families (Continued)						
	Sep-10	CYPF1-23	Services for Disabled Children	P	Transfer of Services for Disabled Children budget to Children & Families from YPAE	-7,159	7,159	2,162	-2,162
	Sep-10	CYPF2	Children & Families	P	Transfer of Services for Disabled Children budget to Children & Families from YPAE				
	Sep-10	CYPF3-3	School Improvement	T	Transfer of EMAS (PRG) carry forward to Business Efficiencies	-336			
	Sep-10	CYPF4-1	CPQA Management & Central Costs	T	Transfer of EMAS (PRG) carry forward to Business Efficiencies		336		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget	-53			
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget			53	
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Thornbury Tidy	-142			
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Thornbury Tidy		142		
	Sep-10	CYPF2-22	Residential	P	Budget Tidy			1	
	Sep-10	CYPF2-25	Agency Residential Placements	P	Budget Tidy			-1	
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget			-3	
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget			-1	
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget			3	
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget			1	
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget				
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget			50	
			Social & Community Services						
	Sep-10	SC2_4f	OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.		25		-25
	Sep-10	SC2_4C	Independent Living Support Service	P	Re-structuring of Internal Services to achieve efficiency plan.				-25
	Sep-10	SC2_4F	OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.		25		-25

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

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						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Social & Community Services (Continued)						
	Sep-10	Memo a/c	LD Pooled Budget	P	Re-structuring of Internal Services to achieve efficiency plan.				
	Sep-10	Memo a/c	LD Pooled Budget	P	Re-structuring of Internal Services to achieve efficiency plan.		25		-25
	Sep-10	SC2_4E	Internal Day Services	P	Efficiency Savings - reduction of income to Internal day Services	-43		43	
	Sep-10	SC2_4D	Internal Supported Living	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_4C	Independent Living Support Service	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts	-18		18	
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts	-188		188	
	Sep-10	SC2_1C	Service Agreements	P	Carers restructure - contracts	-113		113	
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts				
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts				
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts				
	Sep-10	EE2.5	Environment & Economy Sustainable Development	P	Remove Obsolete Budget	-30		30	
	Sep-10	EE2.5	Sustainable Development	P	Realignment of TVERC Base Budget		75		-75
	Sep-10	EE2.2	Sustainable Development	P	West End Project Budget Designation to Friedswide Square	-153		153	
	Sep-10	EE2.4	Sustainable Development	P	Realign Waste Budget	-112		112	
	Sep-10	EE3.1	Property Services	P	Transfer BOP Premises Budgets back to Corporate Property	-921		921	

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Environment & Economy (Continued)						
Sep-10		EE1.1	Transport Management	P	Restructure to Highways & Transport		465	985	
Sep-10		EE1.2.1	Policy & Strategy	P	Restructure to Highways & Transport	-16,130		3,239	
Sep-10		EE1.3.1	Network Management	P	Restructure to Highways & Transport	-6,154		4,977	
Sep-10		EE1.4.1	Oxfordshire Highways	P	Restructure to Highways & Transport	-28,161		1,270	
Sep-10		EE1.2	Policy & Strategy	T	Restructure to Highways & Transport		647		
Sep-10		EE1.1	Transport Management	T	Restructure to Highways & Transport	-74			
Sep-10		EE1.2	Policy & Strategy	T	Restructure to Highways & Transport	-95			
Sep-10		EE1.1	Highways & Transport Management	P	Restructure from Transport		3,637		-316
Sep-10		EE1.2	Policy & Strategy	P	Restructure from Transport		4,439		-250
Sep-10		EE1.3	Delivery	P	Restructure from Transport		22,737		-1,108
Sep-10		EE1.4	Customer & Business	P	Restructure from Transport		19,167		-8,797
Sep-10		EE1.1	Highways & Transport Management	T	Restructure from Transport		74		
Sep-10		EE1.2	Policy & Strategy	T	Restructure from Transport		48		
Sep-10		EE1.3	Delivery	T	Restructure from Transport	-600			
			Community Safety & Shared Services						
Sep-10		CS4	Gypsy & Traveller Services	P	Set budget for Brent G&TS - part year (50%)		120		-120
Sep-10		CS4	Gypsy & Traveller Services	P	Set budget for Brent G&TS - part year (50%)				
Sep-10		CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre			60	
Sep-10		CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre				
Sep-10		CS1.4	Business Management	P	Move New Dimensions maintenance budget to new cost centre		25		
Sep-10		CS1.5	Service Support Management	P					
Sep-10		CS1.5	Service Support Management	P	Remove exp & income budgets on F27100			197	
Sep-10		CS1.5	Service Support Management	P	Remove exp & income budgets on F27100				
Sep-10		CS6.1.4	Shared Services - Health & Safety	P	efficiency saving - £35K to be delivered by deleting post, not income generation			35	
Sep-10		CS6.1.4	Shared Services - Health & Safety	P					
Sep-10		CS6.1.4	Recruitment and Retention	P	Posts funded by CRB income		24		-24

**August Financial Monitoring Report
CABINET - 19 October 2010**

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Corporate Core						
Sep-10		CC2.4	SAP Competency Centre	P	SAP Team Manager Costs		67		
Sep-10		CC2.1.14	ICT Operations	P	SAP Team Manager Costs	-67			
Sep-10		CC2.1.2	Project Management	P	Procurement Team Costs		187		
Sep-10		CC2.1.10	Compliance	P	Procurement Team Costs	-187			
Sep-10		CC3.5	Customer Services	P	Disability Equality Advisor		19		
Sep-10		CC6.1	Partnerships Unit	P	Disability Equality Advisor	-19			
					Total Intradirectorate Virements	-68,338	72,322	17,721	-21,705
			Interdirectorate Virements						
Sep-10		CYPF1-42	Youth Offending Service	T	Think Family c/fwd from 09/10 to be moved to the Pooled Budget to fund 2 posts	-39		39	
Sep-10		SC2_3a	Council Contribution to Mental Health Pool	T					
Sep-10		SC4_1C	Facilities management	P	Transfer of Access Team			68	
Sep-10		CC3.4	Customer Services	P	Access team transferred from SCS	-740			
Sep-10		SC4_1C	Administration	P	Transfer FM Budgets to E&E		32		
Sep-10		EE3.1	Property Services	P	FM Budgets transferred from S&CS FM	-32			
Sep-10		EE4.1	Business Improvement	P	Disability Equality Advisor		28		
Sep-10		CC6.1	Partnerships Unit	P	Disability Equality Advisor transferred to E&E		58		
Sep-10		CYPF4-2	Performance	P	Transfer of Disability Equality Advisor budget		30		
					Total Interdirectorate Virements	-869	801	68	0
					TOTAL VIREMENTS approved but not on SAP	-69,207	73,123	17,789	-21,705

Virements requiring Cabinet approval are:

1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

**August Financial Monitoring Report
CABINET - 19 October 2010**

NEW VIREMENTS FOR CABINET TO NOTE

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			Intradirectorate Virements <u>Children, Young People & Families</u>						
	Oct-10	CYPF3-36	14-19 Team	T	LSC Staff Pension Top-up		15		-15
	Oct-10	CYPF3-32	Educational Achievement & Service Monitor	T	EMAS Budget Update	-119		119	
	Oct-10	CYPF3-3	School Improvement	T	Tfr EMAS (PRG) C/fwd	-236	236		
	Oct-10	CYPF4-1	CPQA Management & Central Costs	T	Tfr EMAS (PRG) C/fwd				
	Oct-10	CYPF4-7	DSG Income	T	Offset Savings to DSG	-132	132		
	Oct-10	CYPF4-1	CPQA Management & Central Costs	T	Offset Savings to DSG				
	Oct-10	CYPF1-42	Youth Offending Service	T	Funding from Districts & Housing providers for FIP	-100		100	
	Oct-10	SC2_4B	Social & Community Services	T	Brokerage Efficiency savings	-39		39	
	Oct-10	SC2_4B	Care Management & Social Work	T	Brokerage Efficiency savings	-38		38	
	Oct-10	SC2_4B	Care Management & Social Work	T	Brokerage Efficiency savings	-17		17	
	Oct-10	SC2_4B	Care Management & Social Work	T	Temporary Occupational Therapist		30		-30
	Oct-10	CS6.1.4	Community Safety & Shared Services		Fire training budget tidy-up	-93	36	58	-1
			Interdirectorate Virements		Total Intradirectorate Virements	-774	449	371	-46
					Total Interdirectorate Virements	0	0	0	0
					TOTAL VIREMENTS TO NOTE THIS REPORT	-774	449	371	-46

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Children, Young People & Families														
CYPF1 Expenditure	0	0	0	0	0	468	0	468	0	0	0			
CYPF1 Income	0	0	0	0	0	-420	0	-420	0	0	0			
Net	0	0	0	0	0	48	0	48	48	0	0	48	G	G
CYPF1-1 Expenditure	-40	0	0	-40	-21	0	52	31	0	0	0			
CYPF1-1 Income	0	0	0	0	-21	0	0	0	-9	0	0	-9	G	G
Net	-40	0	0	-40	0	0	52	31	0	0	0			
CYPF1-21 Expenditure	0	0	0	0	0	0	492	492	0	0	0			
CYPF1-21 Income	0	0	0	0	0	0	-499	-499	-7	0	0	-7	G	G
Net	0	0	0	0	0	0	-7	-7	0	0	0			
CYPF1-22 Expenditure	0	0	0	0	0	0	0	0	0	0	0			
CYPF1-22 Income	0	0	0	0	0	0	0	0	-7	0	0	-7	G	G
Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF1-23 Expenditure	0	0	0	0	0	-7,159	-7	-7,166	0	0	0			
CYPF1-23 Income	0	0	0	0	0	2,162	0	2,162	-5,004	0	0	-5,004	G	R
Net	0	0	0	0	0	-4,997	-7	-5,004	0	0	0			
CYPF1-31 Expenditure	0	0	0	0	0	0	61	61	0	0	0			
CYPF1-31 Income	0	0	0	0	0	0	-72	-72	-11	0	0	-11	G	G
Net	0	0	0	0	0	0	-11	-11	0	0	0			
CYPF1-33 Expenditure	0	0	0	0	50	0	59	109	0	0	0			
CYPF1-33 Income	0	0	0	0	0	0	-59	-59	50	0	0	50	G	G
Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF1-34 Expenditure	0	0	0	0	-50	0	-8	-58	-58	0	0	-58	G	G
CYPF1-34 Income	0	0	0	0	0	0	0	0	0	0	0			
Net	0	0	0	0	-50	0	-8	-58	0	0	0			
CYPF1-41 Expenditure	-294	0	0	-294	6	0	-12	-6	-300	0	0	-300	G	G
CYPF1-41 Income	0	0	0	0	6	0	0	6	0	0	0			
Net	-294	0	0	-294	6	0	-12	-6	0	0	0			
CYPF1-42 Expenditure	20	-39	0	-19	5	0	0	5	-48	0	0	-48	G	G
CYPF1-42 Income	-23	0	0	-23	-11	0	0	-11	0	0	0			
Net	-3	-39	0	-42	-6	0	0	-6	0	0	0			

August Financial Monitoring Report
CABINET - 19 October 2010

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Children, Young People & Families (Continued)														
CYPF2	0	0	0	0	0	8,635	0	8,635	0	0	0			
CYPF2	0	0	0	0	0	-2,312	0	-2,312	6,323	0	0	6,323	R	G
CYPF2-1	0	0	0	0	0	575	0	575	0	0	0	0		
CYPF2-1	0	0	0	0	0	0	0	0	575	0	0	575	R	G
CYPF2-2	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-2	0	0	0	0	0	-209	0	-209	0	0	0	0		
CYPF2-2	0	0	0	0	0	209	0	209	0	0	0	0		
CYPF2-2	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-21	0	0	0	0	0	-106	-468	-574	0	0	0	0		
CYPF2-21	0	0	0	0	0	106	420	526	-48	0	0	-48		
CYPF2-22	0	0	0	0	0	128	-126	2	0	0	0	0		
CYPF2-22	0	0	0	0	0	128	-126	2	1	0	0	1		
CYPF2-23	0	0	0	0	0	-128	223	95	0	0	0	0		
CYPF2-23	0	0	0	0	0	-128	223	95	95	0	0	95		
CYPF2-24	0	0	0	0	0	-1,082	-1,366	-2,854	0	0	-982	-982		
CYPF2-24	0	0	0	0	0	-1,082	-902	-834	-2,020	0	0	-1,038		
CYPF2-25	0	0	0	0	0	982	1,490	2,508	0	0	982	982		
CYPF2-25	0	0	0	0	0	0	-1,714	-1,714	-2,020	0	0	-1,038		
CYPF2-3	-15	0	0	-15	0	982	-224	794	794	0	982	-187		
CYPF2-3	0	0	0	0	0	88	0	88	0	0	0	0		
CYPF2-3	-15	0	0	-15	0	0	0	0	-15	0	0	-15		
CYPF2-31	0	0	0	0	0	-370	0	-370	0	0	0	0		
CYPF2-31	0	0	0	0	0	370	0	370	0	0	0	0		
CYPF2-34	762	3,298	58	4,118	0	0	0	0	0	0	0	0		
CYPF2-34	-762	-3,298	-58	-4,118	0	0	5	-5	0	0	0	0		
CYPF2-34	0	0	0	0	0	0	0	0	0	0	0	0		

August Financial Monitoring Report
CABINET - 19 October 2010

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Children, Young People & Families (Continued)														
CYPF2-35 Expenditure	0	0	0	0	370	425	0	795	0	0	0			
CYPF2-35 Income	0	0	0	0	-370	-425	0	-795	0	0	0			
CYPF2-51 Net	0	0	0	0	0	0	0	0	0	0	0	0	G	
CYPF2-51 Expenditure	0	0	0	0	0	-33	0	-33	0	0	0			
CYPF2-51 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF2-51 Net	0	0	0	0	0	-33	0	-33	-33	0	0	-33	G	
CYPF2-52 Expenditure	0	0	0	0	0	135	0	135	0	0	0			
CYPF2-52 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF2-52 Net	0	0	0	0	0	135	0	135	135	0	0	135	G	
CYPF2-53 Expenditure	0	0	0	0	100	159	0	259	0	0	0			
CYPF2-53 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF2-53 Net	0	0	0	0	100	159	0	259	259	0	0	259	G	
CYPF2-54 Expenditure	0	0	0	0	0	-59	0	-59	0	0	0			
CYPF2-54 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF2-54 Net	0	0	0	0	0	-59	0	-59	-59	0	0	-59	G	
CYPF2-6 Expenditure	40	0	0	40	0	0	0	0	0	0	0			
CYPF2-6 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF2-6 Net	40	0	0	40	0	0	0	0	40	0	0	40	G	
CYPF3-1 Expenditure	0	0	0	0	-99	0	-28	-127	0	0	-99			
CYPF3-1 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF3-1 Net	0	0	0	0	-99	0	-28	-127	-127	0	-99	-28	G	
CYPF3-2 Expenditure	32	0	0	32	0	0	0	0	0	0	0			
CYPF3-2 Income	-32	0	0	-32	0	0	0	0	0	0	0			
CYPF3-2 Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF3-3 Expenditure	-236	0	0	-236	0	0	0	0	0	0	0			
CYPF3-3 Income	0	0	0	0	0	0	0	0	0	0	0			
CYPF3-3 Net	-236	0	0	-236	0	0	0	0	-572	0	0	-572	R	
CYPF3-32 Expenditure	-119	0	0	-119	0	0	0	0	0	0	0			
CYPF3-32 Income	119	0	0	119	0	0	0	0	0	0	0			
CYPF3-32 Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF4-1 Expenditure	104	336	0	440	-73	0	15	-58	0	0	0			
CYPF4-1 Income	0	0	0	0	-73	0	0	-58	0	0	0			
CYPF4-1 Net	104	336	0	440	-73	0	15	-58	382	0	0	382	G	

August Financial Monitoring Report
CABINET - 19 October 2010

Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Children, Young People & Families (Continued)														
CYPF4-2 Expenditure	10	0	0	10	11	30	0	41	0	0	0			
CYPF4-2 Income	0	0	0	0	-11	0	0	-11	0	0	0			
CYPF4-2 Net	10	0	0	10	0	30	0	30	40	0	0	40	G	G
CYPF4-3 Expenditure	0	0	0	0	44	0	0	44	0	0	0			
CYPF4-3 Income	0	0	0	0	-23	0	0	-23	0	0	0			
CYPF4-3 Net	0	0	0	0	21	0	0	21	21	0	0	21	G	G
CYPF4-4 Expenditure	0	0	0	0	-477	0	-15	-492	0	0	-477			
CYPF4-4 Income	0	0	0	0	-477	0	-15	-492	-492	0	-477	-15	G	G
CYPF4-4 Net	0	0	0	0	0	0	28	28	0	0	0			
CYPF4-5 Expenditure	59	0	0	59	0	0	0	0	0	0	0			
CYPF4-5 Income	0	0	0	0	0	0	28	28	87	0	0	87	G	G
CYPF4-5 Net	59	0	0	59	0	0	-62	-65	0	0	0			
CYPF4-6 Expenditure	0	0	0	0	-3	0	0	-62	0	0	0			
CYPF4-6 Income	0	0	0	0	-44	0	0	-44	0	0	0			
CYPF4-6 Net	0	0	0	0	-47	0	-62	-109	-109	0	0	-109	G	G
CYPF4-7 Expenditure	132	0	0	132	0	0	0	0	0	0	0			
CYPF4-7 Income	0	0	0	0	0	0	0	0	132	0	0	132	G	G
CYPF4-7 Net	132	0	0	132	0	0	0	0	0	0	0			
CYPF4-8 Expenditure	0	0	0	0	0	-7	0	-7	0	0	0			
CYPF4-8 Income	0	0	0	0	0	7	0	7	0	0	0			
CYPF4-8 Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF4-9 Expenditure	3	0	0	3	143	-1,224	0	-1,081	0	0	0			
CYPF4-9 Income	0	0	0	0	0	150	0	150	0	0	0			
CYPF4-9 Net	3	0	0	3	143	-1,074	0	-931	-928	0	0	-928	G	R
CYPF5-1 Expenditure	0	0	0	0	0	2,771	0	2,771	0	0	0			
CYPF5-1 Income	0	0	0	0	0	-2,771	0	-2,771	0	0	0			
CYPF5-1 Net	0	0	0	0	0	0	0	0	0	0	0			
CYPF5-2 Expenditure	0	0	0	0	0	-3,196	0	-3,196	0	0	0			
CYPF5-2 Income	0	0	0	0	0	3,196	0	3,196	0	0	0			
CYPF5-2 Net	0	0	0	0	0	0	0	0	0	0	0			
Total Expenditure	458	3,259	58	3,775	-867	903	573	609	4,384	0	-576	0	G	G
Total Income	-698	-3,298	-58	-4,054	314	-873	-635	-1,194	-5,248	0	0	0	G	G
Net	-240	-39	0	-279	-553	30	-62	-585	-864	0	-576	-288		

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Social and Community Services														
SC1_1 Expenditure	0	0	0	0	35	0	0	35		0	0			
SC1_1 Income	0	0	0	0	-65	0	0	-65		0	0			
SC1_1 Net	0	0	0	0	-30	0	0	-30	-30	0	0		G	
SC1_2 Expenditure	0	0	0	0	-212	0	0	-212		0	0			
SC1_2 Income	0	0	0	0	211	0	0	211		0	0			
SC1_2 Net	0	0	0	0	-1	0	0	-1	-1	0	0		G	
SC1_3 Expenditure	0	0	0	0	-10	0	0	-10		0	0			
SC1_3 Income	0	0	0	0	-10	0	0	-10	-10	0	0		G	
SC1_3 Net	0	0	0	0	-9	0	0	-9		0	0			
SC1_4 Expenditure	0	0	0	0	0	0	0	0		0	0			
SC1_4 Income	0	0	0	0	0	0	0	0		0	0			
SC1_4 Net	0	0	0	0	-9	0	0	-9	-9	0	0		G	
SC1_5 Expenditure	112	0	0	112	35	0	0	35		0	0			
SC1_5 Income	-112	0	0	-112	1	0	0	1		0	0			
SC1_5 Net	0	0	0	0	36	0	0	36	36	0	0		G	
SC1_6 Expenditure	0	0	0	0	-6	0	0	-6		0	0			
SC1_6 Income	0	0	0	0	0	0	0	0		0	0			
SC1_6 Net	0	0	0	0	-6	0	0	-6	-6	0	0		G	
SC2_1a Expenditure	0	0	0	0	-3	0	0	-3		0	0			
SC2_1a Income	0	0	0	0	0	0	0	0		0	0			
SC2_1a Net	0	0	0	0	-3	0	0	-3	-3	0	0		G	
SC2_1b Expenditure	0	0	0	0	-10	0	0	-10		0	0			
SC2_1b Income	0	0	0	0	0	0	0	0		0	0			
SC2_1b Net	0	0	0	0	-10	0	0	-10	-10	0	0		G	
SC2_1c Expenditure	0	0	0	0	0	-188	-260	-448		0	0			
SC2_1c Income	0	0	0	0	0	0	0	0		0	0			
SC2_1c Net	0	0	0	0	-188	-260	-448	-448	-448	0	0		G	A
SC2_1d Expenditure	0	0	0	0	-4	0	0	-4		0	0			
SC2_1d Income	0	0	0	0	0	0	0	0		0	0			
SC2_1d Net	0	0	0	0	-4	0	0	-4	-4	0	0		G	
SC2_1e Expenditure	0	0	0	0	-28	0	0	-28		0	0			
SC2_1e Income	0	0	0	0	0	0	0	0		0	0			
SC2_1e Net	0	0	0	0	-28	0	0	-28	-28	0	0		G	
Total														

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Social and Community Services (Continued)														
SC2_1g	0	0	0	0	-5	0	0	-5	0	0	0			
SC2_1g	0	0	0	0	-5	0	0	-5	-5	0	0		G	
SC2_1h	0	0	0	0	150	0	0	150	0	0	0			
SC2_1h	0	0	0	0	150	0	0	150	150	0	0	150	G	G
SC2_1i	0	0	0	0	-556	319	0	-237	0	0	-500			
SC2_1i	0	0	0	0	-556	319	0	-237	-237	0	-500	263	G	G
SC2_1j	0	0	0	0	-3	0	0	-3	0	0	0			
SC2_1j	0	0	0	0	0	0	0	0	0	0	0		G	G
SC2_2a	0	0	0	0	-94	0	198	104	0	0	0			
SC2_2a	0	0	0	0	-94	0	198	104	104	0	0	104	G	G
SC2_2b	0	0	0	0	352	-131	0	221	0	0	0			
SC2_2b	0	0	0	0	352	-131	-22	221	199	0	0	199	G	G
SC2_2d	0	0	0	0	-1,400	0	0	-1,400	0	0	0			
SC2_2d	0	0	0	0	-1,400	0	0	-1,400	-1,400	0	0	-1,400	R	R
SC2_2i	0	0	0	0	-36	0	0	-36	0	0	0			
SC2_2i	0	0	0	0	-36	0	0	-36	-36	0	0	-36	G	G
SC2_2j	0	0	0	0	-4	0	0	-4	0	0	0			
SC2_2j	0	0	0	0	-4	0	0	-4	-4	0	0	-4	G	G
SC2_2k	0	0	0	0	-100	0	0	-100	0	0	0			
SC2_2k	0	0	0	0	-100	0	0	-100	-100	0	0	-100	G	G
SC2_2l	0	0	0	0	0	0	29	29	0	0	0			
SC2_2l	0	0	0	0	0	0	29	29	29	0	0	29	G	G
SC2_2l	0	0	0	0	0	0	0	0	29	0	0	29	G	G

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	£000	Temporary Virements Approved in Last Report (not on SAP)	£000	Temporary Virements Requested this Report	£000	Cumulative Total of Temporary Virements Approved and Requested	£000	Total Permanent Virements Previously Approved (on SAP)	£000	Permanent Virements Approved in Last Report (not on SAP)	£000	Permanent Virements Requested this Report	£000	Cumulative Total of Permanent Virements Approved and Requested	£000	Total virements	£000	Virements already approved by council	£000	Virements not deemed to be policy changes	£000	Reset total	£000	Traffic Light Indicator - positive	Traffic light indicator - negative	
Social and Community Services (Continued)																											
SC2_2m Expenditure	0	0	0	0	0	0	0	2,510	0	0	0	0	0	0	2,510	0	2,510	0	0	0	2,510	0	0	0			
SC2_2m Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,510	0	0	0	0	0	0	0	G		
SC2_3a Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_3a Expenditure	0	39	0	0	0	0	39	-1	0	0	0	0	0	0	-1	0	0	0	0	0	0	0	0	0			
SC2_3a Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_3a Net	0	39	0	0	0	0	39	-1	-1	0	0	0	0	-1	0	0	38	0	0	0	0	0	0	38		G	
SC2_3c Expenditure	0	0	0	0	0	0	0	-15	0	0	0	0	0	0	-15	0	0	0	0	0	0	0	0	0			
SC2_3c Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_3c Net	0	0	0	0	0	0	0	-15	-15	0	0	0	0	0	-15	0	-15	0	0	0	0	0	0	-15		G	
SC2_4a Expenditure	80	0	0	0	0	0	80	59	0	0	0	0	0	0	59	0	0	0	0	0	0	0	0	0			
SC2_4a Income	-80	0	0	0	0	0	-80	-59	0	0	0	0	0	0	-59	0	0	0	0	0	0	0	0	0			
SC2_4a Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4b Expenditure	-34	0	0	0	0	0	-34	22	0	0	0	0	0	0	22	0	0	0	0	0	0	0	0	0			
SC2_4b Income	34	0	0	0	0	0	34	-22	0	0	0	0	0	0	-22	0	0	0	0	0	0	0	0	0			
SC2_4b Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4c Expenditure	0	0	0	0	0	0	0	24	-2	0	0	0	0	0	22	0	0	0	0	0	0	0	0	0			
SC2_4c Income	0	0	0	0	0	0	0	1	-23	0	0	0	0	0	-22	0	0	0	0	0	0	0	0	0			
SC2_4c Net	0	0	0	0	0	0	0	25	-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4d Expenditure	0	0	0	0	0	0	0	-14	-2	0	0	0	0	0	-16	0	0	0	0	0	0	0	0	0			
SC2_4d Income	0	0	0	0	0	0	0	14	2	0	0	0	0	0	16	0	0	0	0	0	0	0	0	0			
SC2_4d Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4e Expenditure	0	0	0	0	0	0	0	-53	-43	0	0	0	0	0	-96	0	0	0	0	0	0	0	0	0			
SC2_4e Income	0	0	0	0	0	0	0	53	43	0	0	0	0	0	96	0	0	0	0	0	0	0	0	0			
SC2_4e Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4f Expenditure	0	0	0	0	0	0	0	-94	50	0	0	0	0	0	-44	0	0	0	0	0	0	0	0	0			
SC2_4f Income	0	0	0	0	0	0	0	25	-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC2_4f Net	0	0	0	0	0	0	0	-69	25	0	0	0	0	0	-44	0	-44	0	0	0	0	0	0	-44		G	
SC4_1a Expenditure	124	0	0	0	0	0	124	4	0	0	0	0	0	0	4	0	0	0	0	0	0	0	0	0			
SC4_1a Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
SC4_1a Net	124	0	0	0	0	0	124	4	0	0	0	0	0	0	4	0	128	0	0	0	0	0	0	128		G	
SC4_1b Expenditure	0	0	0	0	0	0	0	-89	0	0	0	0	0	0	-85	0	0	0	0	0	0	0	0	0			
SC4_1b Income	0	0	0	0	0	0	0	85	0	0	0	0	0	85	170	0	0	0	0	0	0	0	0	0			
SC4_1b Net	0	0	0	0	0	0	0	-4	0	0	0	0	0	-4	170	0	-4	0	0	0	0	0	0	-4		G	

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Social and Community Services (Continued)														
SC4_1c Expenditure	-63	0	336	273	-1,521	-772	55	-2,238	0	0	-1,121	0		
SC4_1c Income	0	0	-28	-28	0	68	0	68	0	0	0	0		
SC4_1c Net	-63	0	308	245	-1,521	-704	55	-2,170	-1,925	0	-1,121	-804	G	R
SC4_2a Expenditure	20	0	0	20	17	0	0	17	0	0	0	0		
SC4_2a Income	-20	0	0	-20	17	0	0	17	17	0	0	17	G	G
SC4_2a Net	0	0	0	0	-4	0	0	-4	0	0	0	0		
SC4_2c Expenditure	0	0	0	0	-4	0	0	-4	-4	0	0	-4	G	G
SC4_2c Income	0	0	0	0	-38	0	0	-38	0	0	0	0		
SC4_2c Net	0	0	0	0	-38	0	0	-38	-38	0	0	-38	G	G
SC4_3 Expenditure	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_3 Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_3 Net	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_4 Expenditure	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_4 Income	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_4 Net	0	0	0	0	0	0	0	0	0	0	0	0		
SC4_5 Expenditure	0	0	0	0	-2,010	0	0	-2,010	0	0	-2,010	0		
SC4_5 Income	0	0	0	0	-2,010	0	0	-2,010	-2,010	0	0	0		
SC4_5 Net	0	0	0	0	0	0	0	0	0	0	0	0		
Total SCS Expenditure	239	39	336	614	-3,111	-769	-63	-3,943	-3,329	0	-1,121	0		
Total SCS Income	-178	0	-28	-206	244	65	63	372	166	0	0	0		
Total SCS Net	61	39	308	408	-2,867	-704	0	-3,571	-3,163	0	-1,121	-2,042		
Environment and Economy														
EE1.1 Expenditure	74	0	0	74	0	4,102	0	4,102	0	0	0	0		
EE1.1 Income	0	0	0	0	0	669	0	669	0	0	0	0		
EE1.1 Net	74	0	0	74	0	4,771	0	4,771	4,845	0	0	4,845	R	G
EE1.2 Expenditure	0	600	0	600	-29	4,439	0	4,410	0	0	0	0		
EE1.2 Income	0	0	0	0	-29	-250	0	-250	0	0	0	0		
EE1.2 Net	0	600	0	600	0	4,189	0	4,160	4,760	0	0	4,760	R	G
EE1.2.1 Expenditure	0	0	0	0	22	-16,130	62	-16,046	0	0	0	0		
EE1.2.1 Income	0	0	0	0	0	3,239	0	3,239	0	0	0	0		
EE1.2.1 Net	0	0	0	0	22	-12,891	62	-12,807	-12,807	0	0	-12,807	G	R
EE1.3 Expenditure	0	-600	0	-600	-7	22,737	0	22,730	0	0	0	0		
EE1.3 Income	0	0	0	0	-7	-1,108	0	-1,108	0	0	0	0		
EE1.3 Net	0	-600	0	-600	-7	21,629	0	21,622	21,022	0	0	21,022	R	G

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

Budget Book Ref	Total Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Environment and Economy (Continued)														
EE1.3.1	0	0	0	0	0	-6,154	0	-6,154	0	0	0			
EE1.3.1	0	0	0	0	0	4,977	0	4,977	-1,177	0	0	-1,177	G	R
EE1.4	0	0	0	0	-194	19,167	0	18,973	0	0	0	0		
EE1.4	0	0	0	0	-194	-8,797	0	-8,797	0	0	0	0		
EE1.4	0	0	0	0	-194	10,370	0	10,176	10,176	0	0	10,176	R	G
EE1.4.1	0	0	0	0	0	-28,161	0	-28,161	0	0	0	0		
EE1.4.1	0	0	0	0	0	1,270	0	1,270	-26,891	0	0	-26,891	G	R
EE2.1	22	0	0	22	-1	0	0	-1	0	0	0	0		
EE2.1	0	0	0	0	-1	0	0	0	21	0	0	21	G	G
EE2.2	0	0	0	0	-6	0	0	-6	0	0	0	0		
EE2.2	0	0	0	0	-6	0	0	-6	-6	0	0	-6	G	G
EE2.3	0	0	0	0	-3	0	0	-3	0	0	0	0		
EE2.3	0	0	0	0	-3	0	0	-3	-3	0	0	-3	G	G
EE2.4	0	0	0	0	-3	-112	0	-115	0	0	0	0		
EE2.4	0	0	0	0	-3	112	0	112	-3	0	0	-3	G	G
EE2.4	0	0	0	0	-3	0	0	-3	0	0	0	0		
EE2.5	0	0	0	0	-4	45	0	41	0	0	0	0		
EE2.5	0	0	0	0	-4	-45	0	-45	-4	0	0	-4	G	G
EE3.1	0	0	0	0	0	32	0	32	0	0	0	0		
EE3.1	0	0	0	0	0	0	0	0	32	0	0	32	G	G
EE3.1.1	83	0	0	83	3,068	0	-30	3,038	0	0	1,697	0		
EE3.1.1	0	0	0	0	3,068	0	-30	3,038	3,121	0	0	1,424	R	G
EE3.1.2	0	0	0	0	-743	0	0	-743	0	0	0	0		
EE3.1.2	0	0	0	0	-743	0	0	-743	-743	0	0	-743	G	R
EE3.1.2	0	0	0	0	0	0	0	0	0	0	0	0		

August Financial Monitoring Report
CABINET - 19 October 2010

Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Environment and Economy (Continued)														
EE3.1.3	0	0	0	0	-415	0	-234	-649	0	0	0			
EE3.1.3	0	0	0	0	-415	0	-234	-649	-649	0	0	-649	G	R
EE3.1.4	0	0	0	0	-3	0	0	-3	0	0	0			
EE3.1.4	0	0	0	0	-3	0	0	-3	-3	0	0	-3	G	G
EE3.1.5	0	0	0	0	-1	0	0	-1	0	0	0			
EE3.1.5	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	G
EE3.1.6	0	0	0	0	-1	0	0	-1	0	0	0			
EE3.1.6	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	G
EE4.1	54	0	0	54	-230	28	0	-202	0	0	0			
EE4.1	54	0	0	54	-230	28	0	-202	-148	0	0	-148	G	G
Total EE	233	0	0	233	1,450	-7	-202	1,241	1,474	0	1,697	989		
Income	0	0	0	0	0	67	0	67	67	0	0	0		
Net	233	0	0	233	1,450	60	-202	1,308	2,686	0	1,697	989		
Community Safety & Shared Services														
CS1.1	0	0	0	0	-3	0	0	-3	0	0	0			
CS1.1	0	0	0	0	-3	0	0	-3	-3	0	0	-3	G	G
CS1.2	0	0	0	0	0	0	-25	-25	0	0	0			
CS1.2	0	0	0	0	0	0	25	25	0	0	0			
CS1.2	0	0	0	0	0	0	0	0	0	0	0			
CS1.3	0	0	0	0	-1	0	0	-1	0	0	0			
CS1.3	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	G
CS1.4	0	0	0	0	0	-25	0	-25	0	0	0			
CS1.4	0	0	0	0	0	0	0	0	0	0	0			
CS1.4	0	0	0	0	0	0	0	0	0	0	0			
CS1.5	21	0	0	21	-40	-172	0	-212	-25	0	0	-25	G	G
CS1.5	-16	0	0	-16	-40	197	0	197	-10	0	0	-10	G	G
CS1.5	5	0	0	5	-40	25	0	-15	-10	0	0	-10	G	G

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Community Safety & Shared Services (Continued)														
CS2	0	0	0	0	-1	0	0	-1	0	0	0			
CS2	0	0	0	0	-1	0	0	-1	-1	0	0		G	
CS3	0	0	0	0	-1	0	0	-1	0	0	0			
CS3	0	0	0	0	-1	0	0	-1	0	0	0		G	
CS4	0	0	0	0	10	60	0	70	-1	0	0			
CS4	0	0	0	0	-11	-60	0	-71	-1	0	0		G	
CS5	0	0	0	0	2	0	0	2	0	0	0			
CS5	0	0	0	0	-12	0	0	-12	0	0	0		G	
CS6.1.1	0	0	0	0	-10	0	0	-10	-10	0	0		G	
CS6.1.1	0	0	0	0	75	0	0	75	75	0	0		G	
CS6.1.2	0	0	0	0	-25	0	25	0	0	0	0			
CS6.1.2	0	0	0	0	0	0	-25	-25	-25	0	0			
CS6.1.3	0	0	0	0	229	0	0	229	-25	0	0		G	
CS6.1.3	0	0	0	0	-250	0	0	-250	-21	0	0		G	
CS6.1.4	-409	0	0	-409	-8	-11	0	-19	0	0	0			
CS6.1.4	57	0	0	57	0	11	0	11	-360	0	0		G	
CS6.1.4	-352	0	0	-352	-8	0	0	-8	0	0	0			
Total CS&SS	41	0	0	-388	237	-148	0	89	0	0	0	-360	G	G
	0	0	0	41	-273	148	0	-125	-383	0	0	-383		
	-347	0	0	-347	-36	0	0	-36	0	0	0	0		
Corporate Core														
CC1.1	197	0	0	197	-53	0	0	-53	0	0	0			
CC1.1	0	0	0	0	0	0	0	0	144	0	0		G	
CC2.1	197	0	0	197	-53	0	0	-53	0	0	0			
CC2.1	0	0	0	0	-31	0	0	-31	0	0	0			
CC2.1	0	0	0	0	-31	0	0	-31	-31	0	0		G	

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Corporate Core (Continued)														
CC2.1.1 Expenditure	0	0	0	0	0	0	159	159	0	0	0	£000		
CC2.1.1 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.2 Net	0	0	0	0	0	0	159	159	159	0	0	159	G	G
CC2.1.2 Expenditure	0	0	0	0	0	187	16	203	0	0	0			
CC2.1.2 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.2 Net	0	0	0	0	0	187	16	203	203	0	0	203	G	G
CC2.1.3 Expenditure	0	0	0	0	0	0	218	218	0	0	0			
CC2.1.3 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.3 Net	0	0	0	0	0	0	218	218	218	0	0	218	G	G
CC2.1.4 Expenditure	0	0	0	0	0	0	168	168	0	0	0			
CC2.1.4 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.4 Net	0	0	0	0	0	0	168	168	168	0	0	168	G	G
CC2.1.5 Expenditure	0	0	0	0	0	0	-126	-126	0	0	0			
CC2.1.5 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.5 Net	0	0	0	0	0	0	-126	-126	-126	0	0	-126	G	G
CC2.1.6 Expenditure	0	0	0	0	0	0	-73	-73	0	0	0			
CC2.1.6 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.6 Net	0	0	0	0	0	0	-73	-73	-73	0	0	-73	G	G
CC2.1.7 Expenditure	0	0	0	0	0	0	-562	-562	0	0	0			
CC2.1.7 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.7 Net	0	0	0	0	0	0	-562	-562	-562	0	0	-562	R	R
CC2.1.10 Expenditure	0	0	0	0	0	0	-12	-199	0	0	0			
CC2.1.10 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.10 Net	0	0	0	0	0	0	-12	-199	-199	0	0	-199	G	G
CC2.1.11 Expenditure	0	0	0	0	0	0	196	196	0	0	0			
CC2.1.11 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.11 Net	0	0	0	0	0	0	196	196	196	0	0	196	G	G
CC2.1.12 Expenditure	0	0	0	0	0	0	192	192	0	0	0			
CC2.1.12 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.12 Net	0	0	0	0	0	0	192	192	192	0	0	192	G	G
CC2.1.13 Expenditure	0	0	84	84	84	0	-174	-157	0	0	0			
CC2.1.13 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.13 Net	0	0	84	84	84	0	-174	-157	-73	0	0	-73	G	G

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Corporate Core (Continued)														
CC2.1.14 Expenditure	0	0	0	0	-1	-67	-199	-267	0	0	0			
CC2.1.14 Income	0	0	0	0	0	0	0	0						
CC2.2 Net	0	0	0	0	-1	-67	-199	-267	-267	0	0	-267	G	G
CC2.2 Expenditure	0	0	0	0	-2	0	-62	-64	0	0	0			
CC2.2 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.2 Net	0	0	0	0	-2	0	-62	-64	-64	0	0	-64	G	G
CC2.4 Expenditure	0	0	0	0	-2	67	0	65	0	0	0			
CC2.4 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.4 Net	0	0	0	0	-2	67	0	65	65	0	0	65	G	G
CC2.5 Expenditure	0	0	0	0	-1	0	29	28	0	0	0			
CC2.5 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.5 Net	0	0	0	0	-1	0	29	28	28	0	0	28	G	G
CC2.6 Expenditure	0	0	0	0	0	0	0	0	0	0	0			
CC2.6 Income	0	0	0	0	0	0	234	234	0	0	0			
CC2.6 Net	0	0	0	0	0	0	234	234	234	0	0	234	G	G
CC2.7 Expenditure	0	0	0	0	-2,000	0	0	-2,000	0	0	-2,000			
CC2.7 Income	0	0	0	0	0	0	0	0	-2,000	0	0	-2,000	G	G
CC2.7 Net	0	0	0	0	-2,000	0	0	-2,000	-2,000	0	0	0	G	G
CC2.8 Expenditure	0	0	0	0	0	0	-263	-263	0	0	0			
CC2.8 Income	0	0	0	0	0	0	325	325	0	0	0			
CC2.8 Net	0	0	0	0	0	0	62	62	62	0	0	62	G	G
CC3.1 Expenditure	0	0	0	0	-9	0	0	-9	0	0	0			
CC3.1 Income	0	0	0	0	0	0	0	0	0	0	0			
CC3.1 Net	0	0	0	0	-9	0	0	-9	-9	0	0	-9	G	G
CC3.2 Expenditure	0	0	0	0	-1	0	0	-1	0	0	0			
CC3.2 Income	0	0	0	0	0	0	0	0	0	0	0			
CC3.2 Net	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	G
CC3.3 Expenditure	229	0	0	229	-3	0	0	-3	0	0	0			
CC3.3 Income	0	0	0	0	0	0	0	0	0	0	0			
CC3.3 Net	229	0	0	229	-3	0	0	-3	226	0	0	226	G	G
CC3.4 Expenditure	0	0	0	-420	2,140	672	198	3,010	0	0	2,000			
CC3.4 Income	0	0	0	28	2,140	0	0	0	0	0	0			
CC3.4 Net	0	0	0	-392	2,140	672	198	3,010	2,618	0	2,000	618	R	G

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Corporate Core (Continued)														
CC3.5	-2	0	0	-2	0	19	0	19	17	0	0	£000		
CC3.5	-2	0	0	-2	0	0	0	0		0	0		G	
CC4.1	0	0	0	0	-74	0	0	-74		0	0			
CC4.1	0	0	0	0	-74	0	0	-74		0	0		G	
CC4.2	0	0	0	0	76	0	0	76		0	0			
CC4.2	0	0	0	0	76	0	0	76		0	0		G	
CC4.3	0	0	0	0	-3	0	0	-3		0	0			
CC4.3	0	0	0	0	-3	0	0	-3		0	0		G	
CC4.4	9	0	0	9	-3	0	0	-3		0	0			
CC4.4	9	0	0	9	-3	0	0	-3		0	0		G	
CC5.1	0	0	0	0	-8	0	0	-8		0	0			
CC5.1	0	0	0	0	-8	0	0	-8		0	0		G	
CC5.2	0	0	0	0	22	0	0	22		0	0			
CC5.2	0	0	0	0	22	0	0	22		0	0		G	
CC5.6	0	0	0	0	-1	0	0	-1		0	0			
CC5.6	0	0	0	0	-1	0	0	-1		0	0		G	
CC6.1	14	0	0	14	-3	-77	0	-80		0	0			
CC6.1	14	0	0	14	-3	-77	0	-80		0	0		G	
CC7.1	9	0	0	9	42	0	0	42		0	0			
CC7.1	9	0	0	9	42	0	0	42		0	0		G	
CC7.3	-5	0	0	-5	-1	0	0	-1		0	0			
CC7.3	-5	0	0	-5	-1	0	0	-1		0	0		G	
Net	-5	0	0	-5	-1	0	0	-1		0	0		G	

**August Financial Monitoring Report
CABINET - 19 October 2010**

Cumulative Virements to Date

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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Corporate Core (Continued)														
CC7.4 Expenditure	-4	0	0	-4	-1	0	0	-1	0	0	0			
CC7.4 Income	0	0	0	0	0	0	0	0	0	0	0			
CC8.1 Net	-4	0	0	-4	-1	0	0	-1	-5	0	0	-5	G	
CC8.1 Expenditure	0	0	0	0	-5	0	0	-5	0	0	0			
CC8.1 Income	0	0	0	0	0	0	0	0	0	0	0			
CC8.1 Net	0	0	0	0	-5	0	0	-5	-5	0	0	-5	G	
CC8.2 Expenditure	0	0	0	0	-5	0	0	-5	0	0	0			
CC8.2 Income	0	0	0	0	0	0	0	0	-5	0	0			
CC8.2 Net	0	0	0	0	-5	0	0	-5	0	0	0			
CC9 Expenditure	-448	0	0	-448	0	0	0	0	0	0	0			
CC9 Income	0	0	0	0	0	0	0	0	0	0	0			
CC9 Net	-448	0	0	-448	0	0	0	0	-448	0	0	-448	G	
Total CC	-1	0	-336	-337	90	614	-295	409	72	0	0	0	G	
	0	0	28	28	0	0	559	559	587	0	0	0	G	
	-1	0	-308	-309	90	614	264	968	659	0	0	659	G	
Total Expenditure	541	3,298	58	3,897	-2,201	593	13	-1,595	2,302	0	0	0		
Directorate Income	-835	-3,298	-58	-4,191	285	-593	-13	-321	-4,512	0	0	0		
Net Virements	-294	0	0	-294	-1,916	0	0	-1,916	-2,210	0	0	-1,065		
KEY TO TRAFFIC LIGHTS														
Transfers from														
Strategic														
Net														
T														
P														
Net														
0														

Cumulative Permanent Virements	Cumulative virements (permanent and temporary) below £400,000	G
	Cumulative virements (permanent and temporary) above £400,000 - close to requiring Council approval	A
	Cumulative virements (permanent and temporary) above £500,000 - requires Council approval	R

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Details	£000	Repayable/ Non-repayable
	Jul-10 Jul-10	CYPF4-4 CYPF4-8	SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED Business Improvement Play and Participation	Replace reduction in Contactpoint grant Full reduction in Play Pathfinder grant not passed on to service area	70 71	Non repayable Non repayable
				TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED	141	
			SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT			
				TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT	0	
				TOTAL SUPPLEMENTARY ESTIMATES ANNEX 1 (Col 6)	141	
	Oct-10 Oct-10 Oct-10 Oct-10 Oct-10 Oct-10 Oct-10 Oct-10 Oct-10	CYPF4-8 CYPF2-2 CYPF1-42 SC2_11 EE2.4 EE2.3 EE2.3.1 CC6.2 CC7.1 CS3	SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT Play and Participation Residential Youth Offending Service One Off Funded Projects Waste Management Economy, Spatial Planning & Climate Change Oxfordshire Economic Partnership Grant pot for Voluntary & Community Groups LAA Management Safer Communities - (5) Community safety partnerships	Reverse reduction in Play Pathfinder grant PRG Allocations: PRG Allocations Performance Reward Grant - Telehealth Performance Reward Grant - Recycling Targets (OWP) Performance Reward Grant - Low carbon Communities Performance Reward Grant - World Class Economy	-71 56 421 170 78 165 205 125 10 20	Non repayable Non repayable Non repayable Non repayable Non repayable Non repayable Non repayable Non repayable Non repayable Non repayable
				TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT	1,179	
MEMORANDUM						
SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END	Sep-10 Sep-10	CYPF1-31 CYPF4-4	Psychological Service Business Improvement	Pay Arrears :: Replacement funding for Contactpoint Grant not required	21 -70	Non repayable Non repayable
					-49	
					-49	

August Financial Monitoring Report
CABINET - 19 October 2010
Specific Grants Monitoring 2010/11

Annex 3a

Ringfenced	Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body)
		£000	£000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'001
	Children, Young People & Families											
R	F	1,417	333,376	2,475		337,268	3,892	140,528	196,740	58%	337,268	0
R	P	5,569	27,122		4,398	37,089	9,967	15,454	21,635	58%	37,089	0
R	F		18,196			18,196	0	7,582	10,614	58%	18,196	0
R	F C	26	14,845			14,871	26	6,196	8,675	58%	14,871	0
OS	P	330	41,327			41,657	330	17,357	24,300	58%	41,657	0
R	C		1,604			1,604	0	668	936	58%	1,604	0
R	F	3	238			241	3	89	152	63%	241	0
R	F	180	140	-70	-12	238	98	113	125	53%	238	0
R	F	17	347			364	17	152	212	58%	364	0
R	F		1,129			1,129	0	779	350	31%	1,129	0
R	F C		246	80		326	80	93	233	71%	326	0
R	P C		429			429	0	179	250	58%	429	0
R	F		15	-15		0	-15	0	0	0%	0	0
R	F		15			15	0	15	0	0%	15	0
R	F		145			145	0	145	0	0%	145	0
R	F		150		-95	55	-95	55	0	0%	55	0
R	F		99			99	0	99	0	0%	99	0
R	F		2,037	25		2,062	25	1,370	692	34%	2,062	0
R	F		329			329	0	137	192	58%	329	0
	Disabled Childrens Access to Childcare and Childcare		902			902	0	376	526	58%	902	0
	Oxfordshire Education Business Partnership		322			322	0	134	188	58%	322	0
	School Workforce		92	32		124	32	52	72	58%	124	0
	School Support Staff Training and Qualifications		105	-105		36	-69	15	21	58%	36	0
R	F	36	192	-96		96	-96	54	42	44%	96	0
OS	P		28,796	175		28,796	0	11,998	16,798	58%	28,796	0
	Young People's Learning Agency		0			175	175	0	175	100%	175	0
	DCSF - Housing Challenge Funds		118			118	118	49	69	58%	118	0
	Learning through Landscapes		7			7	7	3	4	58%	7	0
	Internal Projects		26			26	26	11	15	58%	26	0
	International Development Awareness		107			107	107	45	62	58%	107	0
	Hamessing Technology Grant		28			28	28	12	16	58%	28	0
	Oxfordshire Safeguarding Childrens Board		11			11	11	5	6	58%	11	0
	DCSF - National College for Leadership of Schools		289			289	289	120	169	58%	289	0
	DCSF - MTFC-P		11			11	11	5	6	58%	11	0
	Targeted Mental Health in Schools		11			11	11	5	6	58%	11	0

**August Financial Monitoring Report
CABINET - 19 October 2010
Specific Grants Monitoring 2010/11**

Annex 3a

Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body)
Ringfenced	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	97	187			284	97	49	235	83%	284	0
Social & Community Services	221	3,652			3,873	221	1,614	2,259	58%	3,873	0
AIDS & HIV Training	1,148	2,295			3,443	1,148	676	2,767	80%	3,443	0
Learning & Skills Council - Adult Education		-5	5		0	5	0	0	0%	0	0
Social Care Reform Grant		667			667	0	278	389	58%	667	0
General Registrars Office	5	72			77	5	32	45	58%	77	0
Standards Fund (Music Service)		276			276	0	48	228	83%	276	0
Standards Fund (Adult Learning)		47			47	0	20	27	57%	47	0
Workstep		12		-6	6	-6	5	1	17%	6	0
LD Campus Closure	73	213			286	73	34	252	88%	286	0
Information Advice Guidance	108	185			293	108	98	195	67%	293	0
Adult Stroke Services	16	39			55	16	56	-1	-2%	55	0
Minor Repairs and Adaptions	837	0			837	837	349	488	58%	837	0
National Dementia Strategy	16	0			16	16	7	9	56%	16	0
Supporting People											
Development of Performance Indicators											
Environment & Economy		235			235	0	98	137	58%	235	0
Countryside Agency											
Community Safety & Shared Services		116	24	-7	193	77	83	110	57%	193	0
New Burdens Grant	60										
Corporate Core											
MKOB Improvement Grant	46			25	71	71	52	19	27%	71	0
TOTAL SPECIFIC GRANTS	10,802	480,189	2,524	4,309	497,824	17,635	207,388	290,436	58%	497,824	0

Ringfenced
R Ringfenced
U Un-ringfenced
OS Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced
Notification
P Provisional Notification Received
F Final Notification Received
C Claim Required

August Financial Monitoring Report
CABINET - 19 October 2010

Annex 3b

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Jun-10	R	F	CYPF1-42	Children, Young People & Families Youth Offending Team	Think Family grant increased following successful bids in FIP funding increased following successful bids in relation to Additional grant funding for Aiming High for Disabled Children - Short Break Services		80		-80
Jun-10	R	F	CYPF1-42	Youth Offending Team			175		-175
Jun-10	U	F	CYPF1-23	Services for Disabled	Development Fund not received	-15	25	15	-25
Jun-10	U	F	CYPF3-22	Oxfordshire Education Business Partnershi	Reduction in Contactpoint grant	-70		70	
Jul-10			CYPF4-4	Business Improvement	Reduction in Play Pathfinder grant	-96		96	
Jul-10			CYPF4-8	Play and Participation	NB: reduction in expenditure may be taken from an alternative Final DSG allocation		2,475		-2,475
Sep-10			CYPF5-2	Devolved Schools Costs					
Sep-10			CYPF4-5	Human Resources & Children's Workforce	Final notification of School Workforce		32		-32
Sep-10			CYPF4-5	Human Resources & Children's Workforce	School Support Staff Training & Qualifications (Flying Colours) grant ceasing .	-105		105	
Oct-10			CYPF1-42	Youth Offending Team	Huntercombe YOI has been reclassified as an adult facility. Therefore the grant from Huntercombe ceased w.e.f. 31/7/10	-95		95	
Oct-10			CYPF4-4	Business Improvement	Original reduction to Contactpoint grant was incorrectly calculated by CF	-12		12	
Oct-10		P	CYPF3-32	Educational Achievement & Service Monitor	Further grant notification		639		-639
Oct-10		P	CYPF3-35	Secondary School Improvement	Further grant notification		23		-23
Oct-10		P	CYPF3-1	RAS Management	Further grant notification		3,970		-3,970
Oct-10		P	CYPF2-31	EL&C Countywide	Notification of actual grant value	-234		234	

August Financial Monitoring Report
CABINET - 19 October 2010

Annex 3b

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Jun-10	R	F	SC1_6	Social & Community Services Registration	Grant has now ceased.		5		-5
			SC2_1D	Employment Service	Information Advice Guidance Grant will cease in August.	-6		6	
Jul-10 Oct-10			CS1.3 CS1.3	Community Safety & Shared Services Special Projects Special Projects	New Burdens Grant - will be £140k New Burdens Grant - will be £133k	-7	24	7	-24
Oct-10				Corporate Core MKOB Improvement Grant			25		-25
					TOTAL CHANGES TO SPECIFIC GRANTS	-640	7,473	640	-7,473

Total Changes per Annex 3a

6,833

-6,833

Ringfenced

R Ringfenced

U Un-ringfenced

OS Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Notification

P Provisional Notification Received

F Final Notification Received

C Claim Required

August Financial Monitoring Report
 CABINET - 19 October 2010
 Area Based Grant Monitoring 2010/11

CA6

Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Revised Grant Allocation as per Govt. Announcements	Agreed to Change to Spend by Council on 27 July	Revised Spend in this Area	Difference	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2011
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
U	F	Children, Young People & Families	778			778		778	0	0	778	100%	778
U	F	Child & Adolescent Mental Health Grant	481			481		481	0	0	130	27%	481
U	F	Carers Grant (Children)	869	-208		661	-25	844	183	240	604	91%	844
U	F	Children's Fund	4,658	-1116		3,542	-700	3,958	416	1775	2,183	62%	3,958
U	F	Connexions	397	-95		302	-78	319	17	133	186	62%	319
U	F	Positive Activities for Young People	187	-28		159	-20	187	28	50	137	86%	187
U	F	Young People Substance Mis-Use											
U	F	Former Standards Fund:											
U	F	School Development Grant - LA element	1,835	-440		1,395	-160	1,675	280	698	977	70%	1,675
U	F	Extended Schools Start Up costs	655	-157		498	-320	335	-163	140	195	39%	335
U	F	School Improvement Partners	289	-69		220	289	289	69	120	169	77%	289
U	F	Education Health Partnerships	120	-29		91	-50	70	-21	29	41	45%	70
U	F	Choice Advisers	37	-9		28	-6	31	3	20	11	39%	31
U	F	School Intervention	188	-45		143	188	188	45	78	110	77%	188
U	F	Flexible 14-19 Partnership Funding	160	-38		122	-40	120	-2	50	70	57%	120
U	F	Extended Rights to Free Travel	479	-115		364	-400	59	-305	25	34	9%	59
U	F	Sustainable Travel	52	-13		39	-50	2	-37	1	1	3%	2
U	F	Secondary National Strategy - Behaviour & Att	183	-44		139	183	183	44	76	107	77%	183
U	F	Secondary National Strategy - Central Co-ordination	267	-64		203	267	267	64	111	156	77%	267
U	F	Primary National Strategy - Central Co-ordination	320	-77		243	320	320	77	133	187	77%	320
U	F	Teenage Pregnancy	160	-38		122	-25	135	13	34	101	83%	135
U	F	Care Matters White Paper	403	-96		307	403	403	96	168	235	77%	403
U	F	Child Death Review Processes	58	-14		44	58	58	14	24	34	77%	58
U	F	Child Trust Fund	7	-2		5	7	7	2	3	4	82%	7
U	F	Designated Teacher Funding	44	-10		34	44	44	10	18	26	75%	44
U	F	Learning & Skills Council - Special Purpose Grant	404	-97		307	404	404	97	168	236	77%	404
U	F	January Guarantees - Connexions	0	49		49	64	64	15	27	37	76%	64

August Financial Monitoring Report
 CABINET - 19 October 2010
 Area Based Grant Monitoring 2010/11

CA6

Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Revised Grant Allocation as per Govt. Announcements	Agreed to Change to Spend by Council on 27 July	Revised Spend in this Area	Difference	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2011
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
		Social & Community Services											
U	F	Carers Grant	1,922			1,922	1,922	0	0	514	1,408	73%	1,922
U	F	Mental Health Grant	1,296			1,296	1,296	0	0	540	756	58%	1,296
U	F	Mental Health Advocacy Service	273			273	273	0	0	114	159	58%	273
U	F	Preserved Rights	2,693			2,693	2,693	0	0	1,122	1,571	58%	2,693
U	F	Supporting People Administration	320	-320		0	-320	0	0	0	0	0%	0
U	F	Learning Disabilities Development Fund	368			368	368	0	0	153	215	58%	368
U	F	Local Involvement Networks	223			223	223	0	0	93	130	58%	223
U	F	Supporting People	16,167			16,167	16,167	0	0	7,409	8,758	54%	16,167
U	F	Personal Care at Home	2,481	-2,481		0	0	0	0	0	0	0%	0
		Environment & Economy											
U	F	Rural Bus Services Grant	1,676			1,676	1,676	0	0	698	978	58%	1,676
U	F	School Travel Advisers Grant	92	-22		70	45	-25	0	19	26	38%	45
U	F	Detrunking of Non-Core Routes	1,746			1,746	1,746	0	0	728	1,019	58%	1,746
U	F	Road Safety Partnerships	1,145	-304		841	545	-296	0	227	318	38%	545
		Economic Assessment Duty	65			65	65	0	0	27	38	58%	65
		Community Safety & Shared Services											
U	F	Stronger Safer Communities Fund	652	-51		601	652	51	0	0	652	108%	652
U	F	Children's Social Care Workforce	138	-33		105	0	-105	0	0	0	0%	0
U	F	Human Resources Development Strategy	1,356			1,356	1,356	0	0	565	791	58%	1,356
		Corporate Core											
U	F	Community Call for Action/Overview Scrutiny Committee	12	-1		11	0	-11	0	0	0	0%	0
		Total Area Based Grants	45,656	-5,967	0	39,689	40,248	559	559	16,682	23,566	59%	40,248

Ringfenced

R

U

OS

Notification

P

F

C

Ringfenced

Un-ringfenced

Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Provisional Notification Received

Final Notification Received

Claim Required

**August Financial Monitoring Report
CABINET - 19 October 2010
Earmarked Reserves Forecast**

	2010/11				Change in closing balance forecast £000	Commentary
	Balance at 1 April 2010 £000	Forecast Movement		Forecast Balance at 31 March 2011 £000		
		Contributions from Reserve £000	Contributions to Reserve £000			
Children Young People & Families						
Schools						
Primary	8,050			8,050	0	
Secondary	4,099			4,099	0	
Special	1,163			1,163	0	
Sub-total schools' revenue reserves	13,312	0	0	13,312	0	
School Loans	-1,168			-1,168	0	
Total schools' reserves	12,144	0	0	12,144	0	
Schools Contingency	-24			-24	0	
Schools Partnerships	974			974	0	
Schools Insurance	265			265	0	
Youth Management Committee	410			410	0	
Supply Cover	3,784			3,784	0	
Maternity Leave	-3,442			-3,442	0	
CYPF General Reserve	0			0	0	
Building Schools for the Future	42		585	627	185	
Oxfordshire Rural Childrens Centres	8			8	0	
Safeguarding Board	75			75	0	
Children & Families Reserve	0			0	0	
Youth Support Service - computer system	75			75	0	
Residential Centres	16			16	0	
Youth Offending Service	0		82	82	82	
Directorate Total	14,327	0	667	14,994	267	

**August Financial Monitoring Report
CABINET - 19 October 2010
Earmarked Reserves Forecast**

	Balance at 1 April 2010 £000	2010/11 Forecast Movement		Forecast Balance at 31 March 2011 £000	Change in closing balance forecast £000	July 2010 Forecast Balance at 31 March 2011 £000	Commentary
		Contributions from Reserve £000	Contributions to Reserve £000				
Social & Community Services							
Registration Service	180			180	0	180	
Cultural Services General	93		62	155	0	155	
ICT/Digitisation projects	727		132	859	0	859	
Vehicle Renewals	107			107	0	107	
Donations	25			25	0	25	
Adult Learning (CECs accumulated Surplus)	0			0	0	0	
Materials Development Reserve	76	-76		0	0	0	
Open People Pooled Budget and Learning	101	-101		0	0	0	
Disabilities Pooled Budget Reserve	0			0	0	0	
Client Income Reserve	64			64	0	64	
Personal Budgets	48			48	0	48	
S117 Reserve	273			273	0	273	
Directorate Total	1,694	-177	194	1,711	0	1,711	
Environment & Economy							
Countryside Ascot Park	17			17	0	17	
Carbon Reduction	60			60	0	60	
SALIX Repayments	123			123	0	123	
Highways Winter Maintenance	18			18	0	18	
Dix Pit WRC Development	13			13	0	13	
Oxfordshire Waste Partnership Joint Reserve	167			167	0	167	
Transport	250			250	0	250	
Tourism Signs	89			89	0	89	
On Street Car Parking	1,577	-800		777	-800	1,577	Known drawdown in MTFP
Dix Pit Engineering Works	699		167	866	0	866	
Waste Management	2,516	-384		2,132	0	2,132	
Landfill Allowance Trading Scheme	0			0	0	0	
Vehicle Renewals	61			61	0	61	
Better Working Initiatives	26	-26		0	0	0	
Directorate Total	5,616	-1,210	167	4,573	-800	5,373	

**August Financial Monitoring Report
CABINET - 19 October 2010
Earmarked Reserves Forecast**

	2010/11				Change in closing balance forecast	Commentary
	Balance at 1 April 2010	Forecast Movement		July 2010 Forecast Balance at 31 March 2011		
		Contributions from Reserve	Contributions to Reserve			
	£000	£000	£000	£000		
Community Safety & Shared Services						
Fire & Rescue						
Securing Water Supplies	27		27	0		
Protective Clothing	39		39	0		
Breathing Apparatus Equipment	95	12	107	0		
Communications Fund	19		19	0		
Vehicles	443	-909	445	0		
IT	131	-120	11	0		
Rescue Equipment	26		26	0		
Fire Control	367		367	0		
Fire Link	139		139	0		
Emergency Planning				0		
Vehicle Renewals	32	-12	20	0		
Trading Standards				0		
Vehicles Replacement Reserve	7		7	0		
Trading Standards Reserve	12		12	0		
Gypsy & Traveller Services - Site Refurbishment	198		198	0		
Shared Services						
Shared Services Funding Reserve	1,255	-1,224	31	0	£1.224m repayment to the capital programme	
Money Management Reserve	40		40	0		
Development Reserve	142	-142	0	0	This reserve is expected to be used in full for the development of IT systems	
Food with Thought / QCS Cleaning	1,061	-500	561	0	£0.4m to be used to replace kitchen equipment (para 12)	
Directorate Total	4,033	-2,907	2,049	0		

August Financial Monitoring Report
CABINET - 19 October 2010
Earmarked Reserves Forecast

	2010/11				Change in closing balance forecast	Commentary
	Balance at 1 April 2010	Forecast Movement		Forecast Balance at 31 March 2011		
		Contributions from Reserve	Contributions to Reserve			
£000	£000	£000	£000	£000		
Corporate Core						
Change Fund	1,259	-1,362	508	405	0	
SAP for Schools	172	-172		0	0	
CIPFA Trainees	13		120	13	0	
Council Elections	95			215	0	
FMSIS Audit	39	-39		0	0	
Schools ICT	1,429	-1,429		0	0	
Sims Support Service	122	-60		62	0	
Directorate Total	3,129	-3,062	628	695	0	
Corporate						
Finance Reserve	6,027			6,027	0	
Carry Forward Reserve	1,153	-1,153	-419	-419	2,055	
Capital Reserve	13,909	-300	1,524	15,133	0	
Other Reserves	-6			-6	0	
LABGI Reserve	791	-618		173	0	
Budget Reserve - Agreed 2007	0			0	0	
Budget Reserve - Agreed 2009	5,931	-5,931	6,107	6,107	0	
Efficiency Reserve	1,519	-245	4,932	6,206	0	
Prudential Borrowing Reserve	2,641		1,350	3,991	0	
Corporate Total	31,965	-8,247	13,494	37,212	2,055	Additional Contribution of £1m not required for ESS/MSS and
Directorate Total	60,764	-15,603	16,073	59,712	1,522	

August Financial Monitoring Report
CABINET - 19 October 2010
Forecast Year End Revenue Balances

Date	Forecast 2010/11		Budget 2010/11
	£m	£m	£m
Provisional outturn 2009/10 net of City Schools	11.145		10.578
Local Area Agreement (LAA) Performance Reward Grant	1.009		
City Schools Reorganisation brought forward from 2009/10	0.775		0.775
County Fund Balance		12.929	11.353
Planned Contribution to Balances		3.344	3.344
Less City Schools Reorganisation to be carried forward		-0.178	-0.169
Original forecast outturn position 2010/11		16.095	14.528
Additions			
		0.000	0.000
Calls on balances deducted			
Jul-10 Reduction in Contactpoint grant - will be removed in next report	-0.070		
Jul-10 Full reduction in Play Pathfinder grant not passed on to service area	-0.071		
Jul-10 Shortfall in Grant Reductions to be identified	-0.266		
Total In-year Grant Reduction Shortfall to be identified		-0.407	-2.000
Net forecast		15.688	12.528

Total budget requirement	389.870	389.870
Provisional balances as a % of budget requirement	4.02%	3.21%

Net Forecast	15.688
Calls on balances agreed but not actioned	
Sep-10 Psychological Service Pay Arrears	-0.021
Sep-10 Reverse Reduction in Contactpoint	0.070
Jul-10 Transfer of Landsbanki impairment	-1.361
	-1.312
Calls on balances requested in this report	
Oct-10 Reverse reduction in Play Pathfinder grant	0.071
Oct-10 PRG Allocations	-0.056
Oct-10 PRG Allocations	-0.421
Oct-10 Performance Reward Grant - Telehealth	-0.170
Oct-10 Performance Reward Grant - Recycling Targets (OWP)	-0.078
Oct-10 Performance Reward Grant - Low carbon Communities	-0.165
Oct-10 Performance Reward Grant - World Class Economy	-0.205
Oct-10 Performance Reward Grant - Community safety partnerships	-0.020
Oct-10 Performance Reward Grant - Grant pot for Voluntary & Community Groups	-0.125
Oct-10 Performance Reward Grant - LAA Management	-0.010
	-1.179
Revised forecast position	13.197

Consolidated Revenue Balances

Provisional outturn 2009/10 net of City Schools	11.145
LAA Performance Reward Grant	1.009
Less forecast year end balances as at August 2010 net of City Schools	-15.688
Add 2010/11 City Schools repayment	0.597
Forecast movement on County Fund Balance	-2.937

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Directorate	Latest Capital Programme			Latest Forecast			Variance			Current Year Expenditure Monitoring			
	Current Year	Future Years	Total	Current Year	Future Years	Total	Current Year	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate %	Actuals & Commitments %
CYP&F Capital Programme-1 (OCC)	62,866	184,173	247,039	59,415	180,356	239,771	-3,451	-3,817	-7,268	14,998	27,553	25%	72%
Social & Community Services Capital Programme	12,011	30,460	42,471	11,658	31,373	43,031	-353	913	560	1,779	1,730	15%	30%
Economy & Environment 1- Transport Capital Programme	25,210	80,530	105,740	22,583	83,282	105,865	-2,627	2,752	125	2,170	5,612	10%	34%
Economy & Environment 2- Other Property Development Programmes	6,222	11,870	18,092	5,602	12,577	18,179	-620	707	87	1,659	1,500	30%	56%
Community Safety & Shared Services Capital Programme	1,625	1,525	3,150	372	3,262	3,634	-1,253	1,737	484	38	57	10%	26%
Corporate Core Capital Programme	1,000	2,000	3,000	766	766	1,532	-234	-1,234	-1,468	0	0	0%	0%
Total Directorate Programmes	108,934	310,558	419,492	100,396	311,616	412,012	-8,538	1,058	-7,480	20,644	36,452	21%	57%
CYP&F Schools Capital	2,897	1,535	4,432	2,897	1,520	4,417	0	-15	-15	0	0	0%	0%
Devolved Formula Fund	9,000	33,946	42,946	9,000	33,946	42,946	0	0	0	2,928	0	33%	33%
Total Schools & Partners	11,897	35,481	47,378	11,897	35,466	47,363	0	-15	-15	2,928	0	25%	25%
Earmarked Reserves	649	7,290	7,939	146	12,775	12,921	-503	5,485	4,982				
OVERALL TOTAL	121,480	353,329	474,809	112,439	359,857	472,296	-9,041	6,528	-2,513	23,572	36,452	21%	53%

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Primary Programme Primary Capital Programme Charlton-on-Otmoor - Repl of Temporary Classrooms (ED701)	413	590	1,205	590	1,072	0	-133	-133	277	310	47%	99%	Complete Aug 10. Project contingency released from project.
Thame, Barley Hill - Repl of Temporary Classrooms (ED703)	524	650	1,400	700	1,300	50	-150	-100	618	112	88%	104%	Complete Aug 10. Project contingency released from project.
Harwell - 2 classroom ext (ED711)	147	453	750	453	630	0	-120	-120	268	126	59%	87%	Complete Aug 10. Project contingency released from project.
Dunton - Hall & Classrooms (ED695)	111	714	875	931	1,202	217	110	327	411	186	44%	64%	On-site. Forecast completion Sept 10. Project Approval ED695/1 includes pre-school grant funded.
Backley - 2 classroom ext & Pre-School Accommodation (ED734)	191	809	1,040	809	1,040	0	0	0	66	697	8%	94%	On-site.
Brookley - Refurbishment & Extension (ED710)	10	356	366	346	356	-10	0	-10	0	356	0%	103%	On site. School managed project.
Oxford, Wood Farm - replacement of existing buildings (ED749)	477	4,250	11,750	4,250	11,750	0	0	0	918	3,661	22%	108%	Phase 1 on-site. Phase 2 & 3 contract not yet let.
Primary School Review (funding allocation)	0	915	33,417	0	17,288	-915	-15,214	-16,129	0	0			£768k towards New Marston - Project Approval ED753. Transfer of £15.1m towards basic need provision and reduction in Extended Schools grant.
Banbury, The Grange - 6 classroom block (ED739)	102	1,400	2,100	50	2,100	-1,350	1,350	0	23	0	46%	46%	On hold.
Bayards	78	150	8,200	150	8,200	0	0	0	35	2	23%	25%	On hold.
Rose Hill	20	0	20	0	20	0	0	0	0	0			Scheme being developed.
St Andrew's, Chinnor	18	0	18	0	18	0	0	0	6	0			Scheme being developed.
ICT Programme	0	0	0	0	0	0	0	0	0	0			Scheme being developed.
Priority 2 Projects	0	0	0	0	0	0	0	0	3	0			Schemes being developed.
Primary Replacement of Temps Great Milton	5	75	600	75	600	0	0	0	0	0	0%	0%	On hold.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Peppard	4	100	600	25	600	-75	75	0	13	41	52%	216%	On hold. Existing temporary classroom in poor condition, exploring replacement in Summer 2011.
Mill Lane	18	0	18	0	18	0	0	0	10	1			Scheme being developed.
Cumnor	0	0	0	0	0	0	0	0	0	0			Scheme being developed.
Garsington	9	0	9	0	9	0	0	0	10	0			Scheme being developed.
Halls & Kitchens: Hornton - Hall	5	150	750	25	750	-125	125	0	0	0			On hold.
Primary Capital Programme Total	2,132	10,612	63,118	8,404	46,953	-2,208	-13,957	-16,165	2,658	5,492	32%	97%	
Secondary Capital Programme													
Woodstock, Marlborough - Science & Repl Temp Buildings (ED692)	1,663	1,652	3,703	1,652	3,703	0	0	0	977	715	59%	102%	Phase 1 complete. Phase 2 on-site.
Whipping Norton - Science (ED708)	204	2,600	4,000	2,600	3,750	0	-250	-250	410	2,670	16%	118%	On-site. Lower contract sum achieved, reported as saving to the programme.
Burford Community College - Repl of temps, 8 classroom block & drama studio (ED714)	158	1,600	2,500	1,600	2,300	0	-200	-200	219	1,534	14%	110%	On-site. Lower contract sum achieved, reported as saving to the programme.
Wantage, Fitzwaryn - Phase 2 (Modernisation & Post 16) (ED715)	142	1,850	3,200	1,850	3,200	0	0	0	7	1	0%	0%	On site for modernisation phase (3 class ext and internal remodel).
Didcot, St Birinus - Food Technology (ED738)	5	270	300	270	300	0	0	0	67	0	25%	25%	On-site.
Oxford, Iffley Mead - Food Technology (ED737)	49	150	300	236	300	86	-86	0	1	152	0%	65%	Project Approval ED737. Grant funded.
Faringdon Community College - Phase 3	0	100	1,500	100	1,500	0	0	0	0	0	0%	0%	On hold.
Secondary Modernisation - Future Years Projects	7	0	5,838	0	5,838	0	0	0	2	0			On hold.
Bloxham, Warriner (D&T & Extension)	9	21	250	21	250	0	0	0	40	0	190%	190%	Scheme being developed.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Oxford, Northern House - 6 classroom Block	0	500	1,450	500	1,540	0	90	90	60	0	12%	12%	On hold.
Thame, Lord Williams - Autism Unit	0	200	1,170	200	900	0	-270	-270	1	0	1%	1%	£200k provision for Temporary Classroom. On hold. Transfer of developer funding to Thame Skills Centre project.
Specific / Delegated Funding- TCF	0	50	2,541	0	0	-50	-2,491	-2,541	0	0			Grant funded, central government funding reduction of £437k in 10/11 (part of £658k funding reduction).
Abingdon, Kingfisher - Modernisation	41	0	41	25	255	25	189	214	22	0	88%	88%	
Oxford, Iffley Mead - Double temporary Classroom	1	0	1	0	150	0	149	149	0	0	0%	0%	
John Watson - Post 16 block	0	0	0	25	1,500	25	1,475	1,500	0	0	0%	0%	
Secondary Capital Programme Total	2,279	8,993	26,794	9,079	25,486	86	-1,394	-1,308	1,806	5,072	20%	76%	
<u>Oxford Academy</u>													
Oxford Academy (ED678)	15,667	15,283	33,350	15,283	33,350	0	0	0	5,382	8,469	35%	91%	On-site.
Oxford Academy Total	15,667	15,283	33,350	15,283	33,350	0	0	0	5,382	8,469	35%	91%	
<u>Provision of School Places</u>													
Witney, Henry Box - Music (ED699)	801	580	1,406	580	1,406	0	0	0	525	34	91%	96%	Complete Aug 10. Cost pressure due to Ground Source Heat Pump, project cost being reviewed.
Carterton Community College - Hall (ED719)	32	490	625	490	625	0	0	0	62	392	13%	93%	On-site.
Oxford, St Nicholas - 2 classroom ext & ext to hall (ED720)	41	709	785	709	785	0	0	0	132	567	19%	99%	On-site.
Bicester, Cooper - New 6th Form Centre (ED747)	162	2,300	4,400	2,300	4,400	0	0	0	77	2,022	3%	91%	On-site.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Oxford, New Marston - Internal Alterations (Foundation Stage & KS1) (ED753)	0	0	831	750	831	750	81	831	13	121	2%	18%	Project Approval ED753. Portakabins on site, anticipated building works to commence in Oct 10.
Witney, Madley Brook - 3 Classroom extension	0	300	875	300	875	0	0	0	0	4	0%	1%	To be grant funded.
Temporary Classrooms - New units for Basic Need	0	0	510	510	510	510	0	510	273	243	54%	101%	Schemes being developed.
Existing Demographic Pupil Provision	0	300	3,726	300	18,834	0	15,108	15,108	0	0	0%	0%	Schemes being developed.
SS Philip & James	0	30	95	30	95	0	0	0	0	0	0%	0%	On hold.
Secondary Schools (Hall)	15	0	15	0	15	0	0	0	0	0			Scheme being developed.
<u>Growth Portfolio - New Schools</u>													
<u>South Oxfordshire</u>													
Didcot, Great Western Park - Primary 1 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0	0			Scheme being developed.
Didcot, Great Western Park - Primary 2 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0	0			Scheme being developed.
Didcot, Great Western Park - Secondary (Phase 1)	0	0	20,800	0	20,800	0	0	0	0	0			Scheme being developed.
Didcot, Ladygrove - 7 classroom	0	0	3,000	0	3,000	0	0	0	0	0			Scheme being developed.
<u>Cherwell</u>													
Bodicote, Bankside - 10 classroom	0	0	4,000	0	4,000	0	0	0	0	0			Scheme being developed.
Bicester, Gavray Drive - 7 classroom	109	0	4,000	0	4,000	0	0	0	0	0			Scheme being developed.
Bicester - Secondary P1 (incl existing schools)	0	0	11,000	0	11,000	0	0	0	0	0			Scheme being developed.
Bicester - Secondary P2 (including existing schools)	0	0	11,000	0	11,000	0	0	0	0	0			Scheme being developed.
Bicester, South West - 14 classroom	0	0	6,250	0	6,250	0	0	0	0	0			Scheme being developed.
Upper Heyford - New Primary School	0	0	6,250	0	6,250	0	0	0	0	0			Scheme being developed.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<u>Vale of White Horse</u>	0	0	14,000	0	14,000	0	0	0	0	0	0		Scheme being developed. On hold.
Provision of School Places Total	1,160	4,709	104,727	5,969	121,176	1,260	15,189	16,449	1,082	3,383	18%	75%	
Children's & Family Centres													
Flexibility of Childcare 08/09 - 10/11	1,065	5,119	7,402	2,026	3,391	-3,093	-918	-4,011	798	4	39%	40%	Grant provision up to 31st March 2011. Budget provision towards schemes identified below. Includes share of the total funding reduction of £2.7m
Didcot, Lydalls - Integrated Daycare (ED727)	19	301	335	26	45	-275	-15	-290	25	2	96%	104%	Scheme withdrawn. Grant reduction.
Junior Pre-School - Replacement Building (ED730)	0	0	0	23	23	23	0	23	18	14	78%	139%	Scheme withdrawn. Grant reduction.
Sonning Common Pre-School - Replacement Building (ED728)	0	0	0	445	489	445	44	489	21	11	5%	7%	Project Approval ED728.
Berinsfield Pre-School - Replacement Building (ED729)	0	0	0	412	437	412	25	437	20	16	5%	9%	Project Approval ED729.
North Kidlington Pre-School - Replacement Building (ED732)	0	0	0	397	437	397	40	437	21	24	5%	11%	Project Approval ED732.
Millbrook Pre-School - Replacement Building (ED733)	0	0	0	373	393	373	20	393	0	9	0%	2%	Project Approval ED733.
Rainbow Pre-School - Replacement Building (ED731)	0	0	0	571	571	571	0	571	0	9	0%	2%	Project Approval ED731.
Children Centres Programme 08/09 - 10/11 Phase 3	217	2,545	3,538	174	438	-2,371	-729	-3,100	19	1	11%	11%	Grant provision up to 31st March 2011. Budget provision towards schemes identified below. Includes share of the total funding reduction of £2.7m
North East Abingdon - Children's Centre (ED698)	269	141	440	141	440	0	0	0	53	67	38%	85%	Complete April 2010.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Bloxham - Children's Centre (ED713)	73	379	452	379	452	0	0	0	213	150	56%	96%	On-site. School managed project.
Chalgrove - Children's Centre (P1 & P2) (ED716)	220	316	536	316	536	0	0	0	212	88	67%	95%	Phase 1 Complete, Phase 2 On-site.
Bampton - Children's Centre (ED721)	40	600	700	600	700	0	0	0	356	171	59%	88%	On-site.
Eynsham - Children's Centre (ED722)	48	535	613	535	613	0	0	0	185	380	35%	106%	On-site.
Ambrosden, Five Acres - Children's Centre (ED726)	4	0	4	436	460	436	20	456	33	21	8%	12%	Project Approval ED726.
N&W Witney - Children's Centre (ED757)	0	0	0	460	610	460	150	610	27		6%	6%	Project Approval ED757.
Spinning Common - Children's Centre (ED755)	0	0	0	542	692	542	150	692	9		2%	2%	Project Approval ED755.
Southmoor - Children's Centre (ED724)	31	0	31	626	888	626	231	857	8		1%	1%	Project Approval ED724.
Thame - Children's Centre (ED725)	0	0	0	273	313	273	40	313	0		0%	0%	Project Approval ED725.
Children's & Family Centres Total	1,986	9,936	14,051	8,755	11,928	-1,181	-942	-2,123	2,018	967	23%	34%	
Improvements to Young People's Centres													
Wallingford Young People's & Children Centres (ED700)	131	850	1,207	24	155	-826	-226	-1,052	11	2	46%	54%	Scheme withdrawn.
Chill Out / Youth Capital Fund	1,008	402	1,410	253	1,261	-149	0	-149	178	0	70%	70%	Part grant funded, central government funding reduction of £149k in 10/11. Chill Out Fund on hold.
Witney Young People's Centre (Phase 2) (ED709)	3	800	1,120	700	1,120	-100	100	0	0	0	0%	0%	On hold.
Kidlington Young People's Centre (ED717)	101	148	298	148	263	0	-35	-35	101	12	68%	76%	Complete June 2010. Project contingency released from project.
Banbury New Futures Centre (ED735)	113	1,400	3,000	1,400	3,000	0	0	0	9	3	1%	1%	On-Site.
Didcot Young People's Centre (ED748)	0	500	621	550	621	50	-50	0	2	1	0%	1%	Project Approval ED748. Anticipated Start Oct 10.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Abingdon Young People's Centre (ED754)	5	250	400	350	400	100	-100	0	0	1	0%	0%	Project Approval ED754. Anticipated start Oct 10.
Chipping Norothn Young People's & Adult Learning Centre	8	650	1,000	500	1,000	-150	150	0	50	45	10%	19%	Draft Project Approval ED736.
Young People's Centres Total	1,369	5,000	9,056	3,925	7,820	-1,075	-161	-1,236	351	64	9%	11%	
ICT													
Diagnosing Technology Grant	2,492	957	3,449	700	3,192	-257	0	-257	0	700	0%	100%	£268k from the 2010/11 allocation spent in 09/10 repaid from School ICT reserve. Central government funding reduction of £1.245m in 10/11. Budget provision of £700k funded from School ICT reserve to complete the programme.
ICT Total	2,492	957	3,449	700	3,192	-257	0	-257	0	700	0%	100%	
Annual Programmes													
Schools Access Initiative	1,522	1,032	5,980	859	5,736	-173	-71	-244	369	430	43%	93%	£63k towards New Marston & £381k towards Matthew Arnold. Cost pressure of £200k due to exceptional demand on pupil needs to access mainstream education.
Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	0	0	0	408	429	408	21	429	84	76	21%	39%	Project Approval ED752.
Health & Safety - CYP&F	611	250	1,716	250	1,716	0	0	0	77	44	31%	48%	
Health & Safety - Corporate	636	300	2,136	300	2,136	0	0	0	-55	355	-18%	100%	
Temporary Classrooms - Relocation & Removal	1,086	660	3,546	150	3,036	-510	0	-510	273	243	182%	344%	Future years 2011/12 + on hold. Budget for basic need for 10/11 shown under School Places.
Annual Programme Total	3,855	2,242	13,378	1,967	13,053	-275	-50	-325	748	1,148	38%	96%	
Other Schemes & Programmes													
Thornbury House Children's Home - Repl of Building (ED702)	253	1,000	1,628	1,000	1,628	0	0	0	203	993	20%	120%	Office move completed June 10. On-site.

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Small Projects & Minor Works	965	432	2,171	312	1,672	-120	-379	-499	17	76	5%	30%	Staffing costs 2010/11 to 13/14. On hold.
Minor Works	253	39	331	39	331	0	0	0	0	20	0%	51%	
Loans to Foster/Adoptive Parents (Prudentially Funded)	180	90	900	90	900	0	0	0	16	0	18%	18%	£500k towards West Oxon Skills Centre & £500k towards Thames Skills Centre (awaiting project approval).
Special Schools (16-19)	1,067	0	1,067	0	1,067	0	0	0	-12	0	0%	0%	
14-19 Rural Areas	0	430	1,050	50	50	-380	-620	-1,000	0	0	0%	0%	Project Approval ED756.
14-19 Rural Areas - West Oxfordshire Skills Centre (ED756)	0	0	0	500	500	500	0	500	500	0	100%	100%	
14-19 Rural Areas - Thames Skills Centre	0	0	0	200	775	200	575	775	52	0	26%	26%	Draft Project Approval ED758. Grant and developer funded.
14-19 Diploma	300	241	541	75	375	-166	0	-166	70	0	93%	93%	
14-19 Diploma Abingdon - Fitzharry's 6th Form Centre (ED740)	35	495	550	505	570	10	10	20	39	368	8%	81%	Grant funded, central government funding reduction of £166k in 10/11 (part of £658k funding reduction).
Play Pathfinder (ED718)	1,246	864	2,110	864	2,110	0	0	0	5	0	1%	1%	
Short Breaks (Aiming High)	251	746	997	746	997	0	0	0	416	0	56%	56%	Release of grant to related partners including district & parish councils. Grant funding subject to central government review. On hold.
Woodland Outdoor Education Centre (ED645)	351	15	385	34	385	19	-19	0	47	6	138%	156%	
General Programme	0	0	2,000	0	0	0	-2,000	-2,000	0	0	0%	0%	Towards capital programme contingency.
Other Schemes & Programmes Total	4,901	4,352	13,730	4,415	11,360	63	-2,433	-2,370	1,353	1,463	31%	64%	

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	2010 / 11	Total	2010 / 11	Total	2010 / 11	Total	Current Year 2010 / 11	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%	
<u>Retentions & Oxford City Schools Reorganisation</u>														
Retentions & OSCR Total	9,024	10,202	749	10,149	16	-53	-69	-53	-400	795	-53%	53%		
TOTAL	44,865	291,855	59,246	284,467	-3,571	-7,388	-3,817	-7,388	14,998	27,553	25%	72%		
<u>Schools Capital</u>														
Devolved Formula Capital	9,875	52,821	9,000	52,821	0	0	0	0	2,928	0	33%	33%	Grant funded, subject to central government funding reduction in 10/11. Funding to schools maintained at previously pre-reduction level. Carry forward request being made as time limited to Aug 2010.	
Assessing Technology Grant- Schools Allocation	2,025	4,550	1,276	4,535	0	-15	-15	0	0	0	0%	0%		
Specialist College	6	350	344	350	0	0	0	0	0	0	0%	0%		
Kitchen & Dining improvements	72	518	318	518	0	0	0	0	0	0	0%	0%		
14-19 Diploma	442	1,509	909	1,509	0	0	0	0	0	0	0%	0%		
14-19 Rural	0	50	50	50	0	0	0	0	0	0	0%	0%		
School Local Capital Programme Total	12,420	59,798	11,897	59,783	0	-15	-15	120	2,928	0	25%	25%		
<u>Capital Adjustments & Funding</u>														
Capital Revenue Switches	604	653	169	773	120	120	0	120	0	0	0%	0%		
Capital Adjustments & Funding Total	604	653	169	773	120	120	0	120	0	0	0%	0%		
CYP&F CAPITAL PROGRAMME EXPENDITURE TOTAL	57,889	352,306	71,312	345,023	-3,451	-7,283	-3,832	-7,283	17,926	27,553	25%	64%		
CYP&F OCC ADJUSTED CAPITAL PROGRAMME EXPENDITURE TOTAL	45,469	292,508	59,415	285,240	-3,451	-7,268	-3,817	-7,268	14,998	27,553	25%	72%		

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years	Total	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
TOTAL CYPFCP RESOURCES		79,347	271,938	74,640	270,385	-4,707	3,154	-1,553					
In-Year Programme Surplus (+) / Deficit (-)		4,584	-273	3,328	5,457	1,256	-6,986	-5,730					
Cumulative Programme Surplus (+) / Deficit (-)	22,206	26,790	-273	25,534	5,457								

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
COMMUNITY SERVICES PROGRAMME													
Libraries	0	60	5,785	60	5,785	0	0	0	0	0	0%	0%	On hold
Banbury Library & Mill Art Centre	16	34	870	34	870	0	0	0	0	0	0%	0%	On hold
Bicester Library	276	0	288	0	288	0	0	0	0	1			£130k within E&E Cap Prog
Central Libraries Re-furbishment Programme	0	0	0	0	0	0	0	0	0	0			On hold
Charlbury Library	11	250	261	200	261	-50	50	0	5	0	3%	3%	Completed August 2010
Headington Library	1,194	488	1,692	488	1,692	0	0	0	162	171	33%	67%	Completed September 2010
Home Library (CS5)	434	336	770	336	770	0	0	0	105	525	31%	188%	£119k allocation removed from 2010/11
Watlington Library (CS6)	203	0	203	0	203	0	0	0	1	2			Funding from prudential borrowing may need to be increased from £329k to £392k to cover a decrease in S106 monies "held". First project to start in October.
General Libraries Re-furbishment Programme	0	501	1,260	501	1,260	0	0	0	17	394	3%	82%	Standlake project on site
Introduction of RFID (Radio frequency identification) self service in Libraries	0	100	300	100	300	0	0	0	0	0	0%	0%	
County Heritage & Arts Abingdon Town Council (Contributions Conditional Approval)	119	494	635	494	635	0	0	0	32	291	6%	65%	
Museums Resource Programme (CS7)	15	0	30	0	30	0	0	0	0	0			
Development Project - SOFO	837	0	875	0	875	0	0	0	0	0	0%	0%	
Pegasus Theatre (Contributions)	0	50	250	50	250	0	0	0	0	0	0%	0%	On hold
Cogges Manor Farm Museum	6	180	430	180	430	0	0	0	2	0	1%	1%	
Oxfordshire Records Office													
COMMUNITY SERVICES PROGRAMME TOTAL	3,111	2,503	13,649	2,453	13,649	-50	50	0	324	1,384	13%	70%	

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
<u>SOCIAL CARE FOR ADULTS</u>													
Mental Health Mental Health Projects	354	177	531	177	531	0	0	0	0	0	0%	0%	Grant to external provider, scheme being developed
Residential HOP's Bicester (Forward Funding) SS88	1,543	238	1,781	238	1,781	0	0	0	-35	0	-15%	-15%	Potential increased costs re Bicester, Chipping Norton forecast completion Oct 2010.
HOPs Phase 1- New Builds	0	4,100	13,108	4,100	13,108	0	0	0	0	0	0%	0%	£47k reduction to match increase in DFA last month;
HOPs Phase 2 Strategy Implementation	0	0	5,330	0	5,283	0	-47	-47	0	0	100%	100%	Complete
Deficit Funding Agreement (SS98)	0	1,216	1,216	1,216	1,216	0	0	0	1,216	0	0%	0%	Second stage grant payment forecast March 2011
Extra Care Housing - Banbury	675	675	1,350	675	1,350	0	0	0	0	0	0%	0%	Slightly reduced costs re Nicholson House in 2010/11
ECH- Adaptations to Existing Properties	28	365	1,800	365	1,800	0	0	0	0	0	0%	0%	Includes provision for the first payment for the Greater Leys scheme
ECH- New Schemes	0	725	4,625	85	4,425	-640	440	-200	0	0	0%	0%	Slippage following specific provision for Thornbury (£640k) in 2011/12. Provision for reduced capital receipts (£200k)
Learning Disabilities - Supported Living Programme (SS93)	227	225	1,200	225	1,200	0	0	0	0	0	0%	0%	On site; forecast completion Oct 2010
Day Centres Abingdon, Resources Centre (SS95 & SS96)	788	462	1,250	462	1,250	0	0	0	183	329	40%	111%	Released. Project appraisal approved.
Banbury Day Centre (SS97)	4	450	600	30	650	-420	470	50	0	0	0%	0%	New inclusion funded by prudential borrowing. Borrowing costs to be met by S&CS and CYP&F directorates.
Rural Day Centres (OP)	84	27	111	27	111	0	0	0	0	0	0%	0%	
Day Centre for Adults with Learning Disabilities Programme	37	13	50	13	50	0	0	0	-1	1	-8%	0%	
Deferred Interest Loans (CSDP)	0	94	685	685	685	591	0	591	49	0	7%	7%	

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
SOCIAL CARE FOR ADULTS PROGRAMME TOTAL	3,740	8,767	33,046	8,298	33,440	-469	863	394	1,412	330	17%	21%	
STRATEGY AND TRANSFORMATION													
IT- Supporting People	81	0	129	0	129	0	0	0	0	0	0	0%	
Time to Change	2,089	0	2,131	0	2,131	0	0	0	0	2	0%	0%	
Adult Social Care IT Infrastructure	85	378	463	378	463	0	0	0	1	0	0%	0%	
New Adult Services System	103	122	2,000	122	2,000	0	0	0	0	0	0%	0%	
Mobile Working Project	48	52	100	52	100	0	0	0	0	0	0%	0%	
Transforming Adult Social Care (ICT)	0	0	0	166	166	166	0	166	0	0	0%	0%	New inclusion funded by unringfenced grant allocation of £291k (balance of £125k used corporately)
STRATEGY & TRANSFORMATION PROGRAMME TOTAL	2,406	552	4,823	718	4,989	166	0	166	1	2	0%	0%	
Retentions & Minor Works													
Retentions	219	25	244	25	244	0	0	0	32	12	128%	176%	
Minor Works	230	89	319	89	319	0	0	0	1	2	1%	3%	
Homes for Older People (HOP) Programme	11,969	75	12,065	75	12,065	0	0	0	9	0	12%	12%	
ANNUAL PROGRAMMES TOTAL	12,418	189	12,628	189	12,628	0	0	0	42	14	22%	30%	
S&CS CAPITAL PROGRAMME EXPENDITURE TOTAL	21,675	12,011	64,146	11,658	64,706	-353	913	560	1,779	1,730	15%	30%	
TOTAL S&SCSP RESOURCES		13,393	46,600	13,040	47,330	-353	1,083	730					
In-Year Programme Surplus (+) / Deficit (-)			1,382	1,382	-1,410	0	-170	-170					
Cumulative Programme Surplus (+) / Deficit (-)			-5,709	-4,327	-1,580	-4,327							

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
BETTER OFFICES PROGRAMME														
Southern Area Offices	339	0	339	0	339	0	0	0	0	0	0	0	0	
Storage	235	0	235	0	235	0	0	0	0	0	0	0	0	
East Oxford Office	1,094	0	1,094	0	1,094	0	0	0	0	0	0	0	0	
County Hall	3,052	2	3,054	2	3,054	0	0	0	4	2	200%	300%		
Banbury Office	6,280	96	6,376	96	6,376	0	0	0	-21	59	-22%	40%		
Oxford Options	815	126	941	126	941	0	0	0	107	10	85%	93%		
Oxford Options Laundry	184	0	184	0	184	0	0	0	-21	7	0%	0%		In Moratorium. Location now identified.
Youth Offending Service	1	149	150	149	150	0	0	0	0	0	0%	0%		
Trading Standards	218	170	412	170	412	0	0	0	86	15	51%	59%		
Macclesfield House ICT node	0	374	404	374	404	0	0	0	255	0	68%	68%		
BOP Capital Revenue Switch	1,334	231	2,405	231	2,405	0	0	0	0	0	0%	0%		
BOP Contingency	0	0	197	0	197	0	0	0	0	0	0%	0%		Agreed to be used towards Cricket Road.
BETTER OFFICES PROGRAMME TOTAL		14,152	1,148	15,791	1,148	0	0	0	410	93	36%	44%		
CORPORATE PROPERTY & PARTNERSHIP PROGRAMMES														
Redbridge Hollow - Fly Tipped Waste	335	30	365	30	365	0	0	0	33	23	110%	187%		
Relocation of Countryside Services	6	372	378	372	378	0	0	0	348	2	94%	94%		
Bampton Community Facility	1	442	986	442	986	0	0	0	39	148	9%	42%		
Chipping Norton Access Road	283	133	430	133	430	0	0	0	0	0	0%	0%		
Charlbury Library (Spendlove Centre)	0	0	585	18	585	18	-18	0	4	0	22%	22%		In Moratorium. Scope of project under review.

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
CORPORATE PROPERTY & PARTNERSHIP PROGRAMME TOTAL	625	977	2,744	995	2,744	18	-18	0	424	173	43%	60%	
CARBON MANAGEMENT PROGRAMME													
Energy Conservation (Prudentially funded)	452	290	1,484	40	1,484	-250	250	0	2	2	5%	10%	Historic difficulties in gaining sign up to schemes have not been alleviated by carbon reduction requirements.
Street Lighting (Prudentially funded)	266	0	266	0	266	0	0	0	0	0			
SALIX Energy Programme	485	354	1,792	354	1,792	0	0	0	132	76	37%	59%	Funding has been secured by Hook Norton Low Carbon Limited for investment in low carbon solutions in the village. Funding is being passed to OCC for this project as an interest free loan, which will be repaid over about 12 years using Feed in Tariff and Renewable Heat Incentive repayments and possible income generated from exporting to the local grid.
Hook Norton Primary School - Solar Panels	0	0	0	90	90	90	0	90	0	0	0%	0%	In Moratorium. Spend profile revised to take account of this.
Carbon Management Fund	229	73	409	23	409	-50	50	0	0	0	0%	0%	In Moratorium. Spend profile revised to take account of this.
Carbon Reduction Programme (Property non-schools)	0	315	465	50	465	-265	265	0	18	0	36%	36%	In Moratorium. Spend profile revised to take account of this.
Carbon Reduction Programme (Street Lighting)	0	180	550	30	550	-150	150	0	7	0	23%	23%	In Moratorium. Spend profile revised to take account of this.
Low Carbon Communities	0	0	75	75	75	75	0	75	74	0	99%	99%	LAA performance reward grant. £10k has also been included in the funding for Thame, Barley Hill (CYPF).
CARBON MANAGEMENT PROGRAMME TOTAL	1,432	1,212	4,966	662	5,131	-550	715	165	233	78	35%	47%	

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
ANNUAL PROPERTY PROGRAMMES													
Backlog Maintenance Programme	22,892	1,797	24,689	1,797	24,689	0	0	0	321	820	18%	63%	
Minor Works Programme	0	528	1,772	443	1,772	-85	85	0	224	94	51%	72%	In Moratorium. £130k reprofiled to next year to take account of the impact of this on the deliverability of the programme. Partly offset by £45k increase in costs due to additional project (County Hall 2nd Floor Access)
Health & Safety (Non-Schools)	0	24	120	24	120	0	0	0	0	0	0%	0%	
Contingency- Staff Delivery	0	50	150	50	150	0	-75	-75	0	0	0%	0%	
Disposal Costs	0	88	88	0	0	-88	0	-88	0	0	0%	0%	Now charged against capital receipts (up to 4% of the value of the receipt)
Other Revenue Switches	0	166	166	251	251	85	0	85	0	0	0%	0%	
ANNUAL PROPERTY PROGRAMMES TOTAL	22,892	2,653	26,985	2,555	26,907	-88	10	-78	545	914	21%	57%	
WASTE MANAGEMENT PROGRAMME													
Oakley Wood WRC Redevelopment	786	32	818	32	818	0	0	0	-10	6	-31%	-13%	
Redbridge WRC	5	50	1,000	50	1,000	0	0	0	19	51	38%	140%	In Moratorium.
Kidlington WRC	0	100	3,000	100	3,000	0	0	0	38	115	38%	153%	In Moratorium.
Dean Pit WRC	0	50	1,000	50	1,000	0	0	0	0	70	0%	140%	In Moratorium.
Waste Infrastructure Development Programme (Phase 2)	0	0	1,527	0	1,527	0	0	0	0	0	0%	0%	
Oxford Waste Partnership PRG Allocation	385	0	538	0	538	0	0	0	0	0	0%	0%	Further £182k LAA performance reward grant now confirmed.
WASTE MANAGEMENT PROGRAMME TOTAL	1,176	232	7,883	232	7,883	0	0	0	47	242	20%	125%	

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

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		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
ENVIRONMENT & ECONOMY CAPITAL PROGRAMME EXPENDITURE TOTAL	40,277	6,222	58,369	5,602	58,456	-620	707	87	1,659	1,500	30%	56%	

TOTAL E&ECP RESOURCES	9,009	21,859	8,554	22,003	-455	599	144
In-Year Programme Surplus (+) / Deficit (-)	2,787	-580	2,952	-523	-165	108	-57
Cumulative Programme Surplus (+) / Deficit (-)	-1,560	-580	-1,395	-523			

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
NETWORK DEVELOPMENT PROGRAMME													
Chipping Norton AQMA	111	344	455	30	455	-314	314	0	-2	0	-7%	-7%	In Moratorium. Spend profile revised to take account of this.
Wallingford AQMA	26	30	56	30	56	0	0	0	0	0	0%	0%	On site
Thornhill Park & Ride Extensions (project development)	385	114	499	5	499	-109	109	0	21	2	420%	460%	In Moratorium. Spend profile revised to take account of this.
Eynsham, Bitterell Footway Improvements	0	81	81	81	81	0	0	0	0	0	0%	0%	Delay due to land ownership issues, but should still take place this year.
Other Network Development Schemes	0	0	0	0	0	0	0	0	-37	17			
NETWORK DEVELOPMENT PROGRAMME TOTAL	522	569	1,091	146	1,091	-423	423	0	-18	19	-12%	1%	
ACCESS TO OXFORD PROGRAMME													
Oxford Rail Station (project development)	0	500	500	500	500	0	0	0	0	0	0%	0%	The Department for Transport is reviewing its major schemes programme as part of the Comprehensive Spending Review.
Access to Oxford Remaining Programme Development	0	1,325	5,730	75	5,730	-1,250	1,250	0	0	0	0%	0%	In Moratorium
ACCESS TO OXFORD PROGRAMME TOTAL	0	1,825	6,230	575	6,230	-1,250	1,250	0	0	0	0%	0%	In Moratorium. Spend profile revised to take account of this. Some expenditure necessary this year (eg ecological surveys). Note: this is a capital revenue switch and there is also £220k revenue budget (total spend £295k).

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
ROAD SAFETY PROGRAMME														
Speed Limit Review	25	238	263	100	263	-138	138	0	2	0	2%	2%	In Moratorium. Spend profile revised to take account of this.	
Child Safety Audit measures (Abingdon)	0	100	100	1	100	-99	99	0	0	0	0%	0%	In Moratorium. Spend profile revised to take account of this.	
Low Cost Measures	60	20	80	20	80	0	0	0	1	0	5%	5%		
Other Road Safety Schemes		9	22	22	22	13	0	13	-3	6	-14%	14%		
ROAD SAFETY PROGRAMME TOTAL														
	85	367	452	143	465	-224	237	13	0	6	0%	4%		
OXFORD TRANSPORT STRATEGY PROGRAMME														
London Rd Corridor - Phase 3	458	1,277	2,035	1,457	2,035	180	-180	0	455	844	31%	89%	£300k project contingency was profiled in 2011/12. £180k of this is now forecast to be utilised and has been brought forward. Increased costs are to deal with unforeseen ground conditions which have only been revealed as construction progresses. We are now on the last leg of opening up new areas where further conditions leading to claims for extras may be revealed and not all claims made are yet settled.	
Horspath Driftway/The Slade Crossing Improvements	0	150	150	150	150	0	0	0	0	16	0%	11%	Construction due to take place Jan 2011.	
Hightfield Area Traffic Management	0	142	142	142	142	0	0	0	1	0	1%	1%	Project under review (may now take place next year)	
Fairfax Rd/Purcell Rd Cycle Link	6	179	185	17	185	-162	162	0	0	0	0%	0%	Delays caused by land ownership issues. Project under review.	
Old Rd/Windmill Rd Cycle Lane	16	119	135	119	135	0	0	0	0	0	0%	0%	Project under review (may now take place next year)	
Canal Towpath Improvement - Isis Lock to Walton Well Road	0	0	100	100	100	100	0	100	0	100	0%	100%	Contribution to a British Waterways scheme using S106 funding (longstop Dec 2010)	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure		Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
	£'000s	2010 / 11	£'000s	2010 / 11	£'000s	2010 / 11	£'000s	2010 / 11	£'000s	2010 / 11	£'000s	Committed	Expenditure Realisation Rate		Actuals & Commitments
Other OTS schemes		44	44	55	55	11	0	11	-15	5	-18%				
OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL	480	1,911	2,691	2,802	129	-18	111	441	965	22%	69%				
TRANSFORM OXFORD PROGRAMME															
Transform Oxford Future Programme	9	0	452	0	452	0	0	0	0					In Moratorium	
Frideswide Square (project development)	98	142	240	102	240	-40	40	27	33	26%	59%			In Moratorium. Spend profile revised to take account of this.	
Queens Street	1,060	34	1,094	34	1,094	0	0	0	2	0%	6%			Being designed.	
St Ebbes Public Realm Improvements (project development)	0	30	30	30	30	0	0	0	0	0%	0%			In Moratorium	
TRANSFORM OXFORD PROGRAMME TOTAL	1,167	206	1,816	166	-40	40	27	35	16%	37%					
TOWNS PROGRAMME															
ABINGDON															
Abingdon Town Centre	3,028	33	3,061	33	3,061	0	0	-11	10	-33%	-3%				
Abingdon- Marcham Rd Ph 2	240	65	305	65	305	0	0	34	19	52%	82%				
Other Abingdon ITS Schemes	0	0	0	0	0	0	0	-1	0						
Abingdon Town Programme Total	3,268	98	3,366	98	3,366	0	0	22	29	22%	52%				
BANBURY															
Hanwell Fields Mineral Railway	0	150	150	13	150	-137	137	0	0	0%	0%			Now programmed to start in September 2011	
Banbury: Higham Way Access Road	0	130	130	130	130	0	0	0	0	0%	0%			Design & construction still to take place this year. Project name changed from Grimsbury Market Quarter Access Improvements	
Other Banbury ITS Schemes	0	4	4	0	4	-4	0	-4	0						

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Banbury Town Programme Total	0	284	284	143	280	-141	137	-4	0	0	0%	0%	
<u>HENLEY</u>													
Other Henley ITS Schemes		10	10	10	10	0	0	0	-1	3	-10%	20%	
Henley Town Programme Total	0	10	10	10	10	0	0	0	-1	3	-10%	20%	
<u>WITNEY</u>													
Cogges Link Road	2,387	1,070	18,880	1,370	18,880	300	-300	0	16	65	1%	6%	Advanced overhead electricity cable works which now need to be undertaken this summer.
440 Downs Road Junction	87	50	137	50	137	0	0	0	0	0	0%	0%	£4m developer funding allocated - awaiting spend profile. Decision on options due this month.
Woodgreen/West End Pedestrian Cycle Route	25	90	115	48	73	-42	0	-42	0	0	0%	0%	Sustrans have withdrawn grant funding - alternative scope and funding options being investigated.
Other Witney ITS Schemes		25	25	25	25	0	0	0	0	1	0%	4%	
Witney Town Programme Total	2,499	1,235	19,157	1,493	19,115	258	-300	-42	16	66	1%	5%	
<u>BICESTER</u>													
Bicester Market Square	0	700	1,000	40	1,000	-660	660	0	0	0	0%	0%	In Moratorium. Spend profile revised to take account of this.
Bicester Roman Road	6	122	128	122	128	0	0	0	7	8	6%	12%	Due to start work in Oct 10. Cost has increased slightly, additional s106 TBC.
Rapid schemes - ECO Town (project development)	0	25	25	25	25	0	0	0	0	0	0%	0%	The amount and timing of North-West Bicester Eco-Town grant funding to be confirmed.
Other Bicester ITS Schemes		10	10	10	10	0	0	0	0	10	0%	100%	
Bicester Town Programme Total	6	857	1,163	197	1,163	-660	660	0	7	18	4%	13%	
<u>CARTERTON</u>													
Other Carterton ITS Schemes		33	33	33	33	0	0	0	0	0	0%	0%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
	Current Year 2010 / 11	Total Scheme Cost £'000s	Current Year 2010 / 11	Total Scheme Cost £'000s	Current Year 2010 / 11	Future Years	Total	Actual expendit ure to date	Commitm ents £'000s	Expendit ure Realisati on Rate %	Actuals & Committ ments %	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%	
Carterton Towns Programme	0	33	33	33	0	0	0	0	0	0	0%	
<u>WANTAGE/GROVE</u>												
Limborough Road Pedestrian Crossing	1	44	44	45	0	0	0	0	0	0	0%	Delay due to adoption of highway, but should still take place this year.
Wantage/Grove Programme Total	1	44	44	45	0	0	0	0	0	0	0%	
<u>OTHER TOWNS</u>												
Shipping Norton, Oxford Road Crossing Improvements	0	85	130	130	45	0	45	0	0	0	0%	Correction to forecast (£106 funded)
Other Towns Other Schemes		69	69	69	0	0	0	-2	0	0	-3%	
Other Towns Programme Total	0	154	199	199	45	0	45	-2	0	0	-1%	
TOWNS PROGRAMME TOTAL	5,774	2,715	24,212	24,211	-498	497	-1	42	116	2%	7%	
<u>PUBLIC TRANSPORT PROGRAMME</u>												
Premium Routes Upgrade	643	539	1,182	1,177	-5	0	-5	6	14	1%	4%	In Moratorium, but could still take place this year if released.
Public Transport Information Project	956	128	1,084	1,084	0	0	0	-76	79	-59%	2%	
Iffley Rd/Donnington Bridge Junction	215	2	217	217	0	0	0	0	0	0%	0%	
Oxford, Garsington Road Roundabout Signal Improvements	0	0	120	120	0	0	0	0	0	0	0%	
Rail Station Development	124	134	258	258	0	0	0	123	3	92%	94%	In Moratorium, but the majority is actually committed.
Didcot Station Forecourt	1,378	832	5,730	5,730	0	0	0	15	36	2%	6%	
Smarter Choices (BWTS)	0	262	262	262	0	0	0	2	48	1%	19%	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments
	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	
£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%
PUBLIC TRANSPORT PROGRAMME TOTAL	1,897	8,853	1,892	8,848	-5	0	-5	70	180	4%	13%
LTP1 Schemes	141	198	141	198	0	0	0	5	0	4%	4%
Salaries	635	1,180	635	1,180	0	0	0	0	0	0%	0%
Preparation Pool	0	325	0	325	0	0	0	0	0		
Integrated Transport Future Programme-DP3	0	13,562	0	13,569	0	7	7				
OTHER INTEGRATED TRANSPORT TOTAL	776	15,265	776	15,272	0	7	7	5	0	1%	1%
INTEGRATED TRANSPORT STRATEGY TOTAL	10,266	60,610	7,955	60,735	-2,311	2,436	125	567	1,321	7%	24%
STRUCTURAL MAINTENANCE PROGRAMME											
Carriageway Schemes (non-principal roads)	3,523	9,523	3,973	9,523	450	-450	0	17	259	0%	7%
Footway Schemes	1,365	6,665	1,365	6,665	0	0	0	39	651	3%	51%
Surface Treatments	2,995	13,510	2,995	13,510	0	0	0	795	305	27%	37%
Structural Patching	0	1,636	0	1,636	0	0	0				
Street Lighting Column Replacement	520	2,080	520	2,080	0	0	0	98	374	19%	91%
Drainage	750	2,800	750	2,800	0	0	0	81	124	11%	27%
Bridges	2,911	11,351	2,671	11,111	-240	0	-240	157	1,167	6%	50%
Bridges - Major Schemes Thames Towpath	350	1,905	350	1,905	0	0	0	200	119	57%	91%

Contribution to Potash Bridge scheme reprofiled.

Budget transferred to principal road scheme.

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expendit ure to date £'000s	Commitm ents £'000s	Expendit ure Realisatio n Rate %	Actuals & Commitm ents %	
A415 Newbridge River Thames Crossing (project development)	200	1,632	0	1,632	-200	200	0	-15	1			In Moratorium. Spend profile revised to take account of this. Further £6.19m required for delivery of scheme.
Wolvercote, Wolvercote Railway (Goose Green) Bridge Replacement	120	3,023	120	3,023	0	0	0	5	15	4%	17%	
<u>Detrunked & Principal Roads - Major Schemes</u>												
A40 (Headington - M40)	856	935	1,096	1,175	240	0	240	-11	1,090	-1%	98%	Works have now commenced. Increase in budget as work on footbridges in the area has been brought forward to take place at the same time.
Oxford High Street Phase 3	397	2,580	397	2,580	0	0	0	260	83	65%	86%	
4422 Ruscote Avenue, Banbury	577	690	11	690	-566	566	0	-19	71	-173%	473%	
1158 Oxford Iffley Road (design)	144	152	171	179	27	0	27	14	5	8%	11%	
Principle Roads	33	2,769	19	2,755	-14	0	-14	-15	25	-79%	53%	
Other HQ items	203	638	190	625	-13	0	-13	-3	2	-2%	-1%	In Moratorium. Spend profile revised to take account of this.
STRUCTURAL MAINTENANCE PROGRAMME TOTAL	14,944	61,889	14,628	61,889	-316	316	0	1,603	4,291	11%	40%	
TRANSPORT CAPITAL PROGRAMME EXPENDITURE TOTAL	25,210	122,499	22,583	122,624	-2,627	2,752	125	2,170	5,612	10%	34%	
TOTAL TCP RESOURCES	23,152	103,474	22,331	103,599	-821	946	125					
In-Year Programme Surplus (+) / Deficit (-)	-2,058	0	-252	0	-1,806	1,806	0					
Cumulative Programme Surplus (+) / Deficit (-)	2,266	0	2,014	0								

COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<u>Fire & Rescue Service</u>														
Critical Works - HQ shower facilities	0	61	61	61	61	0	0	0	0	0	0%	0%	In Moratorium	
Bicester Fire Station Upgrade	29	406	435	10	435	-396	396	0	0	0	0%	0%	In Moratorium. Spend profile amended to take account of this.	
Thame Fire Station	0	775	2,300	0	2,300	-775	775	0	0	0			In Moratorium. Spend profile amended to take account of this.	
Retentions (completed schemes)	0	0	0	0	0	0	0	0	7	0				
Fire & Rescue Service TOTAL	29	1,242	2,796	71	2,796	-1,171	1,171	0	7	0	10%	10%		
<u>Gypsy & Travellers Sites</u>														
Redbridge Hollow Refurbishment of Amenity Units	2	67	69	91	553	24	460	484	1	0	1%	1%	£372k grant funding now confirmed. This grant requires 25% match funding (from revenue reserve).	
Redbridge Hollow Additional Pitch	0	126	126	20	126	-106	106	0	0	0	0%	0%	Will be delivered in conjunction with the project above so spend may fall partly into 2011/12.	
Gypsy & Travellers Sites TOTAL	2	193	195	111	679	-82	566	484	1	0	1%	1%		
<u>Safer & Stronger Communities</u>														
Safer & Stronger Communities Grant	402	101	503	101	503	0	0	0	0	0	0%	0%		
Safer & Stronger Communities TOTAL	402	101	503	101	503	0	0	0	0	0	0%	0%		
<u>Shared Services - Food With Thought</u>														
Kitchen & Dining Improvements	411	89	500	89	500	0	0	0	30	57	34%	98%		
Shared Services - Food With Thought TOTAL	411	89	500	89	500	0	0	0	30	57	34%	98%		
COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME EXPENDITURE TOTAL	844	1,625	3,994	372	4,478	-1,253	1,737	484	38	57	10%	26%		
TOTAL CS&SS CP RESOURCES		1,625	2,750	372	3,234	-1,253	1,737	484						
In-Year Programme Surplus (+) / Deficit (-)		0	-400	0	-400	0	0	0	0	0				
Cumulative Programme Surplus (+) / Deficit (-)	0	0	-400	0	-400									

CORPORATE CORE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 20th July 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
CORPORATE ICT PROGRAMME													
ICT Hardware & Software	3,000	1,000	6,000	766	4,532	-234	-1,234	-1,468	0	0	0.00%	0.00%	£234k permanent virement between ICT & Property Services requested in the revenue budget due to change in accounting treatment of disposal costs. Capital allocation removed after this year. This means a £766k annual pressure in the revenue budget from 201
CORPORATE CORE CAPITAL PROGRAMME EXPENDITURE TOTAL	3,000	1,000	6,000	766	4,532	-234	-1,234	-1,468	0	0	0.00%	0.00%	
TOTAL CS&SS CP RESOURCES		1,000	3,000	766	766	-234	-1,234	-1,468					
Year Programme Surplus (+) / Deficit (-)		0	0	0	0	0	0	0					
Cumulative Programme Surplus (+) / Deficit (-)		0	0	0	0								

Capital Monitoring Report
Grant bids and allocations not yet included in the Capital Programme
August 2010

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
(1)	<u>Children, Young People & Families</u> Bicester Performance Reward Grant	1	LSC application Individual Service Target Areas	3,000 38	2010/11 & 2011/12
(2)		3			
	Sub-Total CYP&F			3,038	
	Social & Community Services				
	Sub-Total Community Safety			0	
(3)	<u>Environmental & Economy</u> Access to Oxford - Improvements to Oxford Rail Station	1	Indicative allocation by Regional Transport Board. Business case to be submitted.	5,000	2010/11
(4)	Access to Oxford - Remaining Elements	1	Indicative allocation by Regional Transport Board. Business cases for individual projects to be submitted.	57,000	£21m 2013/14 £20m 2014/15 £16m 2015/16
(5)	Bicester Eco Town	2	Public transport improvements will include a pedestrian-only route from Bicester North station to the town centre with enhanced railway crossing facilities for walkers and cyclists and extended bus routes with the provision of real time travel information	900	TBC
(6)	Banbury Connect 2	2	BIG Lottery funding secured by Sustrans for a cycle/pedestrian link over the Oxford Canal to connect the Bankside area of Banbury with Bridge Street. £200k match funding - £100k from British Waterways and £100k developer funding.	200	TBC
	Sub-Total Environmental & Economy			63,100	
	<u>Community Safety</u>				
	Sub-Total Community Safety			0	

(7)	LAA Performance Reward Grant	2	Revised allocations approved by the Public Service Board: Oxfordshire Waste Partnership Social Care for Adults - Health & Well Being projects Partnerships - Grant pot for Voluntary & Community Groups	182 211 125	2010/11
Total				66,138	

Key:

- 1 Grant bids waiting approval from funding authorities
- 2 Secured new resources waiting programme of work approval
- 3 Funding to be allocated against viable projects

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CAPITAL PROGRAMME 2010/11 TO 2015/16 : AUGUST 2010 (CABINET OCTOBER 2010)										
Programme	Capital Investment Programme									CAPITAL INVESTMENT TOTAL £'000s
	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional Year 2016 / 17 £'000s			
CYP&F Capital Programme-1 (OCC)	59,415	40,926	41,390	51,494	46,276	90	180			239,771
CYP&F Capital Programme-2 (Schools & Partners)	11,897	10,520	9,000	9,000	6,946	0	0			47,363
Social & Community Services Capital Programme	11,658	15,258	4,610	5,705	1,687	4,113	0			43,031
Economy & Environment 1- Transport Capital Programme	22,583	25,698	29,888	24,760	2,696	0	240			105,865
Economy & Environment 2- Other Property Development Programmes	5,602	7,720	3,189	835	833	0	0			18,179
Community Safety & Shared Services Capital Programme	372	1,446	1,156	660	0	0	0			3,634
Corporate Core Capital Programme	766	766	0	0	0	0	0			1,532
TOTAL ESTIMATED CAPITAL PROGRAMME EXPENDITURE	112,293	102,334	89,233	92,454	58,438	4,203	420			459,375
Earmarked Reserves	146	1,733	1,380	0	0	9,662	0			12,921
TOTAL ESTIMATED CAPITAL PROGRAMME	112,439	104,067	90,613	92,454	58,438	13,865	420			472,296
TOTAL ESTIMATED PROGRAMME RESOURCES	120,514	98,279	86,932	93,981	55,920	1,811	180			457,617
In-Year Shortfall (-) / Surplus (+)	8,075	-5,788	-3,681	1,527	-2,518	-12,054	-240			951
Cumulative Shortfall (-) / Surplus (+)	23,705	17,917	14,236	15,763	13,245	1,191	951			
	15,630									

SOURCES OF FUNDING	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional Year 2016 / 17 £'000s	CAPITAL RESOURCES TOTAL £'000s
SCE(R) Formulaic Capital Allocations - Credit Approval	26,056	31,854	31,854	31,087	0	0	0	120,851
SCE(C) Formulaic Capital Allocations - Grant	10,977	13,104	10,670	10,290	0	0	0	45,041
SCE(R) Supplementary Credit Approval	0	0	0	0	0	0	0	0
SCE(C) Supplementary Grant Approval	1,443	2,736	492	0	0	0	0	4,671
Devolved Formula Capital- Grant	9,000	9,000	9,000	9,000	6,946	0	0	42,946
Prudential Borrowing	12,605	21,815	5,441	6,122	3,037	1,590	180	50,790
Grants	37,444	7,481	562	0	0	0	0	45,487
Developer Contributions	8,078	4,617	22,598	34,574	41,370	0	0	111,237
District Council Contributions	229	812	250	0	0	0	0	1,291
Other External Funding Contributions	1,602	113	0	226	0	0	0	1,941
Revenue Contributions	3,220	1,629	425	449	497	221	0	6,441
Schools Contributions	1,639	455	0	0	0	0	0	2,094
Use of Capital Receipts	0	8,718	7,941	706	6,588	782	0	24,735
Use of Capital Reserves	0	0	0	0	0	1,610	240	1,850
TOTAL ESTIMATED PROGRAMME RESOURCES UTILISED	112,293	102,334	89,233	92,454	58,438	4,203	420	459,375
TOTAL ESTIMATED PROGRAMME RESOURCES AVAILABLE	120,514	98,279	86,932	93,981	55,920	1,811	180	457,617
Usable Capital Receipts C/Fwd	8,355	4,074	1,773	3,300	782	0	0	0
Capital Reserve C/Fwd	13,909	15,722	15,722	15,722	15,722	14,112	13,872	13,872

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Primary Programme											
Primary Capital Programme											
Charlton-on-Otmoor - Repl of Temporary Classrooms (ED701)	413	590	69	0	0	0	0	0	1,072	659	69
Thame, Barley Hill - Repl of Temporary Classrooms (ED703)	524	700	76	0	0	0	0	0	1,300	776	76
Harwell - 2 classroom ext (ED711)	147	453	30	0	0	0	0	0	630	483	30
Launton - Hall & Classrooms (ED695)	111	931	160	0	0	0	0	0	1,202	1,091	160
Tackley - 2 classroom ext & Pre-School Accommodation (ED734)	191	809	40	0	0	0	0	0	1,040	849	40
Dropreedy - Refurbishment & Extension (ED710)	10	346	0	0	0	0	0	0	356	346	0
Wood Farm - replacement of existing buildings (ED749)	477	4,250	4,500	2,050	473	0	0	0	11,750	11,273	7,023
Primary School Review (funding allocation)	0	0	1,500	3,086	6,692	6,010	0	0	17,288	17,288	17,288
Banbury, The Grange - 6 classroom block (ED739)	102	50	1,550	398	0	0	0	0	2,100	1,998	1,948
Bayards	78	150	4,500	3,472	0	0	0	0	8,200	8,122	7,972
Rose Hill	20	0	0	0	0	0	0	0	20	0	0
St Andrew's, Chinnor	18	0	0	0	0	0	0	0	18	0	0
ICT Programme	0	0	0	0	0	0	0	0	0	0	0
Priority 2 Projects	0	0	0	0	0	0	0	0	0	0	0

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Primary Replacement of Temps Great Milton	5	75	520	0	0	0	0	0	600	595	520
Peppard	4	25	571	0	0	0	0	0	600	596	571
Mill Lane	18	0	0	0	0	0	0	0	18	0	0
Cumnor	0	0	0	0	0	0	0	0	0	0	0
Garsington	9	0	0	0	0	0	0	0	9	0	0
Halls & Kitchens: Hornton - Hall	5	25	720	0	0	0	0	0	750	745	720
Primary Capital Programme Total	2,132	8,404	14,236	9,006	7,165	6,010	0	0	46,953	44,821	36,417
Secondary Capital Programme											
Woodstock, Marlborough - Science & Repl Temp Buildings (ED692)	1,663	1,652	388	0	0	0	0	0	3,703	2,040	388
Chipping Norton - Science (ED708)	204	2,600	600	346	0	0	0	0	3,750	3,546	946
Burford Community College - Repl of temps, 8 classroom block & drama studio (ED714)	158	1,600	342	200	0	0	0	0	2,300	2,142	542
Wantage, Fitzwaryn - Phase 2 (Modernisation & Post 16) (ED715)	142	1,850	1,208	0	0	0	0	0	3,200	3,058	1,208
Didcot, St Birinus - Food Technology (ED738)	5	270	25	0	0	0	0	0	300	295	25
Oxford, Ifley Mead - Food Technology (ED737)	49	236	15	0	0	0	0	0	300	251	15

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Faringdon Community College - Phase 3	0	100	1,400	0	0	0	0	0	1,500	1,500	1,400
Secondary Modernisation - Future Years Projects	7	0	1,250	1,391	3,190	0	0	0	5,838	5,831	5,831
Bloxham, Warriner (D&T & Extension)	9	21	220	0	0	0	0	0	250	241	220
Oxford, Northern House - 6 classroom Block	0	500	940	100	0	0	0	0	1,540	1,540	1,040
Thame, Lord Williams - Autism Unit	0	200	700	0	0	0	0	0	900	900	700
Specific / Delegated Funding- TCF	0	0	0	0	0	0	0	0	0	0	0
Wallingdon, Kingfisher - Modernisation	41	25	139	50	0	0	0	0	255	214	189
Oxford, Ifley Mead - Double temporary classroom	1	0	149	0	0	0	0	0	150	149	149
John Watson - Post 16 block	0	25	800	675	0	0	0	0	1,500	1,500	1,475
Secondary Capital Programme Total	2,279	9,079	8,176	2,762	3,190	0	0	0	25,486	23,207	14,128
<u>Oxford Academy</u>											
Oxford Academy (ED678)	15,667	15,283	2,400	0	0	0	0	0	33,350	17,683	2,400
Oxford Academy Total	15,667	15,283	2,400	0	0	0	0	0	33,350	17,683	2,400
<u>Provision of School Places</u>											
Witney, Henry Box - Music (ED699)	801	580	25	0	0	0	0	0	1,406	605	25
Carterton Community College - Hall (ED719)	32	490	103	0	0	0	0	0	625	593	103

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Oxford, St Nicholas - 2 classroom ext & ext to hall (ED720)	41	709	35	0	0	0	0	0	785	744	35
Bicester, Cooper - New 6th Form Centre (ED747)	162	2,300	1,600	338	0	0	0	0	4,400	4,238	1,938
Oxford, New Marston - Internal Alterations (Foundation Stage & KS1) (ED753)	0	750	81	0	0	0	0	0	831	831	81
Witney, Madley Brook - 3 Classroom extension	0	300	575	0	0	0	0	0	875	875	575
Temporary Classrooms - New units for Basic Need	0	510	0	0	0	0	0	0	510	510	0
Existing Demographic Pupil Provision	0	300	6,000	8,000	4,108	426	0	0	18,834	18,834	18,534
SS Philip & James	0	30	65	0	0	0	0	0	95	95	65
Secondary Schools (Hall)	15	0	0	0	0	0	0	0	15	0	0
<u>Growth Portfolio - New Schools South Oxfordshire</u>											
Didcot, Great Western Park - Primary 1 (14 classroom)	0	0	0	2,500	3,750	0	0	0	6,250	6,250	6,250
Didcot, Great Western Park - Primary 2 (14 classroom)	0	0	0	0	0	6,250	0	0	6,250	6,250	6,250
Didcot, Great Western Park - Secondary (Phase 1)	0	0	0	0	300	20,500	0	0	20,800	20,800	20,800
Didcot, Ladygrove - 7 classroom	0	0	0	750	2,250	0	0	0	3,000	3,000	3,000

1990 128

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Cherwell											
Bodicote, Bankside - 10 classroom	0	0	250	3,000	750	0	0	0	4,000	4,000	4,000
Bicester, Gavray Drive - 7 classroom	109	0	50	2,000	1,841	0	0	0	4,000	3,891	3,891
Bicester - Secondary P1 (incl existing schools)	0	0	500	4,000	6,500	0	0	0	11,000	11,000	11,000
Bicester - Secondary P2 (including existing schools)	0	0	0	0	5,500	5,500	0	0	11,000	11,000	11,000
Bicester, South West - 14 classroom	0	0	0	2,500	3,750	0	0	0	6,250	6,250	6,250
Upper Heyford - New Primary School	0	0	0	2,500	3,750	0	0	0	6,250	6,250	6,250
Vale of White Horse											
Wantage / Grove - Secondary (option c)	0	0	0	500	6,000	7,500	0	0	14,000	14,000	14,000
Provision of School Places Total	1,160	5,969	9,284	26,088	38,499	40,176	0	0	121,176	120,016	114,047
Children's & Family Centres											
Flexibility of Childcare 08/09 - 10/11	1,065	2,026	300	0	0	0	0	0	3,391	2,326	300
Didcot, Lydalls - Integrated Daycare (ED727)	19	26	0	0	0	0	0	0	45	26	0
Cumnor Pre-School - Replacement Building (ED730)	0	23	0	0	0	0	0	0	23	23	0
Sonning Common Pre-School - Replacement Building (ED728)	0	445	44	0	0	0	0	0	489	489	44
Berinsfield Pre-School - Replacement Building (ED729)	0	412	25	0	0	0	0	0	437	437	25

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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North Kidlington Pre-School - Replacement Building (ED732)	0	397	40	0	0	0	0	0	437	437	40
Millbrook Pre-School - Replacement Building (ED733)	0	373	20	0	0	0	0	0	393	393	20
Rainbow Pre-School - Replacement Building (ED731)	0	571	0	0	0	0	0	0	571	571	0
Children Centres Programme 08/09 - 10/11 Phase 3	217	174	47	0	0	0	0	0	438	221	47
North East Abingdon - Children's Centre (ED698)	269	141	30	0	0	0	0	0	440	171	30
Bloxham - Children's Centre (ED713)	73	379	0	0	0	0	0	0	452	379	0
Chalgrove - Children's Centre (P1 & P2) (ED716)	220	316	0	0	0	0	0	0	536	316	0
Bampton - Children's Centre (ED721)	40	600	60	0	0	0	0	0	700	660	60
Eynsham - Children's Centre (ED722)	48	535	30	0	0	0	0	0	613	565	30
Ambrosden, Five Acres - Children's Centre (ED726)	4	436	20	0	0	0	0	0	460	456	20
N&W Witney - Children's Centre (ED757)	0	460	150	0	0	0	0	0	610	610	150
Sonning Common - Children's Centre (ED755)	0	542	150	0	0	0	0	0	692	692	150
Southmoor - Children's Centre (ED724)	31	626	231	0	0	0	0	0	888	857	231

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Thame - Children's Centre (ED725)	0	273	40	0	0	0	0	0	313	313	40
Children's & Family Centres Total	1,986	8,755	1,187	0	0	0	0	0	11,928	9,942	1,187
Improvements to Young People's Centres											
Wallingford Young People's & Children Centres (ED700)	131	24	0	0	0	0	0	0	155	24	0
Chill Out / Youth Capital Fund	1,008	253	0	0	0	0	0	0	1,261	253	0
Witney Young People's Centre (Phase 2) (ED709)	3	700	117	300	0	0	0	0	1,120	1,117	417
Kidlington Young People's Centre (ED717)	101	148	14	0	0	0	0	0	263	162	14
Banbury New Futures Centre (ED735)	113	1,400	1,000	487	0	0	0	0	3,000	2,887	1,487
Didcot Young People's Centre (ED748)	0	550	71	0	0	0	0	0	621	621	71
Abingdon Young People's Centre (ED754)	5	350	45	0	0	0	0	0	400	395	45
Chipping Norotn Young People's & Adult Learning Centre	8	500	442	50	0	0	0	0	1,000	992	492
Young People's Centres Total	1,369	3,925	1,689	837	0	0	0	0	7,820	6,451	2,526
ICT											
Harnessing Technology Grant	2,492	700	0	0	0	0	0	0	3,192	700	0
ICT Total	2,492	700	0	0	0	0	0	0	3,192	700	0

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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Annual Programmes											
Schools Access Initiative	1,522	859	1,071	1,142	1,142	0	0	0	5,736	4,214	3,355
Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	0	408	21	0	0	0	0	0	429	429	21
Health & Safety - CYP&F	611	250	250	280	325	0	0	0	1,716	1,105	855
Health & Safety - Corporate	636	300	400	400	400	0	0	0	2,136	1,500	1,200
Temporary Classrooms - Relocation & Removal	1,086	150	600	600	600	0	0	0	3,036	1,950	1,800
Annual Programme Total	3,855	1,967	2,342	2,422	2,467	0	0	0	13,053	9,198	7,231
Other Schemes & Programmes											
Hornbury House Children's Home - Repl of Building (ED702)	253	1,000	325	50	0	0	0	0	1,628	1,375	375
Small Projects & Minor Works	965	312	182	130	83	0	0	0	1,672	707	395
Minor Works	253	39	39	0	0	0	0	0	331	78	39
Loans to Foster/Adoptive Parents (Prudentially Funded)	180	90	90	90	90	90	90	180	900	720	630
Special Schools (16-19)	1,067	0	0	0	0	0	0	0	1,067	0	0
14-19 Rural Areas	0	50	0	0	0	0	0	0	50	50	0
14-19 Rural Areas - West Oxfordshire Skills Centre (ED756)	0	500	0	0	0	0	0	0	500	500	0

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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14-19 Rural Areas - Thame Skills Centre	0	200	575	0	0	0	0	0	775	775	575
14 -19 Diploma	300	75	0	0	0	0	0	0	375	75	0
14 -19 Diploma Abingdon - Fitzharry's 6th Form Centre (ED740)	35	505	30	0	0	0	0	0	570	535	30
Play Pathfinder (ED718)	1,246	864	0	0	0	0	0	0	2,110	864	0
Short Breaks (Aiming High)	251	746	0	0	0	0	0	0	997	746	0
Woodland Outdoor Education Centre (ED645)	351	34	0	0	0	0	0	0	385	34	0
Other Schemes & Programmes Total	4,901	4,415	1,241	270	173	90	90	180	11,360	6,459	2,044
Retentions & Oxford City Schools Reorganisation											
Retentions & OSCR Total	9,024	749	371	5	0	0	0	0	10,149	1,125	376
TOTAL	44,865	59,246	40,926	41,390	51,494	46,276	90	180	284,467	239,602	180,356
Schools Capital											
Devolved Formula Capital	9,875	9,000	9,000	9,000	9,000	6,946	0	0	52,821	42,946	33,946
Harnessing Technology Grant-Schools Allocation	2,025	1,276	1,234	0	0	0	0	0	4,535	2,510	1,234
Specialist College	6	344	0	0	0	0	0	0	350	344	0
Kitchen & Dining Improvements	72	318	128	0	0	0	0	0	518	446	128
14-19 Diploma	442	909	158	0	0	0	0	0	1,509	1,067	158
14-19 Rural	0	50	0	0	0	0	0	0	50	50	0
School Local Capital Programme Total	12,420	11,897	10,520	9,000	9,000	6,946	0	0	59,783	47,363	35,466

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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<u>Capital Adjustments & Funding</u>											
Capital Revenue Switches	604	169	0	0	0	0	0	0	773	169	0
Capital Adjustments & Funding Total	604	169	0	0	0	0	0	0	773	169	0
CYP&F CAPITAL PROGRAMME EXPENDITURE TOTAL	57,889	71,312	51,446	50,390	60,494	53,222	90	180	345,023	287,134	215,822
CYP&F OCC ADJUSTED CAPITAL PROGRAMME EXPENDITURE TOTAL	45,469	59,415	40,926	41,390	51,494	46,276	90	180	285,240	239,771	180,356
TOTAL CYPFCP RESOURCES	74,640	40,621	40,621	45,578	62,690	46,586	90	180	270,385		195,745
3-Year Programme Surplus (+) / Deficit (-)		3,328	-10,825	-4,812	2,196	-6,636	0	0	5,457		
Cumulative Programme Surplus (+) / Deficit (-)	22,206	25,534	14,709	9,897	12,093	5,457	5,457	5,457	5,457		

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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COMMUNITY SERVICES PROGRAMME												
Libraries												
Banbury Library & Mill Art Centre	0	60	800	2,190	2,735	0	0	0	5,785	5,785	5,725	
Bicester Library	16	34	820	0	0	0	0	0	870	854	820	
Central Libraries Re-furbishment Programme	276	0	12	0	0	0	0	0	288	12	12	
Charlbury Library	0	0	0	0	0	0	0	0	0	0	0	
Headington Library	11	200	50	0	0	0	0	0	261	250	50	
Thame Library (CS5)	1,194	498	0	0	0	0	0	0	1,692	498	0	
Watlington Library (CS6)	434	336	0	0	0	0	0	0	770	336	0	
General Libraries Re-furbishment Programme	203	0	0	0	0	0	0	0	203	0	0	
Introduction of RFID (Radio frequency Identification) self service in Libraries	0	501	753	6	0	0	0	0	1,260	1,260	759	
County Heritage & Arts Abingdon Town Council (Contributions- Conditional Approval)	0	100	100	100	0	0	0	0	300	300	200	
Museums Resource Programme (CS7)	119	494	22	0	0	0	0	0	635	516	22	
Development Project - SOFO	15	0	15	0	0	0	0	0	30	15	15	
Pegasus Theatre (Contributions)	837	0	38	0	0	0	0	0	875	38	38	
Cogges Manor Farm Museum	0	50	200	0	0	0	0	0	250	250	200	
Oxfordshire Records Office	6	180	244	0	0	0	0	0	430	424	244	
COMMUNITY SERVICES PROGRAMME TOTAL	3,111	2,453	3,054	2,296	2,735	0	0	0	13,649	10,538	8,085	

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

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SOCIAL CARE FOR ADULTS PROGRAMME											
Mental Health Mental Health Projects	354	177	0	0	0	0	0	0	531	177	0
<u>Residential</u> HOP's Bicester (Forward Funding) SS88	1,543	238	0	0	0	0	0	0	1,781	238	0
HOPs Phase 1 - New Builds	0	4,100	9,008	0	0	0	0	0	13,108	13,108	9,008
HOPs Phase 2 Strategy Implementation	0	0	0	0	983	1,687	2,613	0	5,283	5,283	5,283
Deficit Funding Agreement (SS98)	0	1,216	0	0	0	0	0	0	1,216	1,216	0
Extra Care Housing - Banbury	675	675	0	0	0	0	0	0	1,350	675	0
ECH- Adaptations to Existing Properties	28	365	350	500	557	0	0	0	1,800	1,772	1,407
ECH- New Schemes	0	85	1,240	800	800	0	1,500	0	4,425	4,425	4,340
Learning Disabilities - Supported Living Programme (SS93)	227	225	225	225	298	0	0	0	1,200	973	748
Day Centres Abingdon, Resources Centre (SS95 & SS96)	788	462	0	0	0	0	0	0	1,250	462	0
Banbury Day Centre (SS97)	4	30	550	66	0	0	0	0	650	646	616
Rural Day Centres (OP)	84	27	0	0	0	0	0	0	111	27	0
Day Centre for Adults with Learning Disabilities Programme	37	13	0	0	0	0	0	0	50	13	0
Deferred Interest Loans (CSDP)	0	685	0	0	0	0	0	0	685	685	0
SOCIAL CARE FOR ADULTS PROGRAMME TOTAL	3,740	8,298	11,373	1,591	2,638	1,687	4,113	0	33,440	29,700	21,402

SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s	
STRATEGY AND TRANSFORMATION PROGRAMME												
IT - Supporting People	81	0	48	0	0	0	0	0	129	48	48	
Time to Change	2,089	0	42	0	0	0	0	0	2,131	42	42	
Adult Social Care IT Infrastructure	85	378	0	0	0	0	0	0	463	378	0	
New Adult Services System	103	122	720	723	332	0	0	0	2,000	1,897	1,775	
Mobile Working Project	48	52	0	0	0	0	0	0	100	52	0	
Transforming Adult Social Care (ICT)	0	166	0	0	0	0	0	0	166	166	0	
STRATEGY & TRANSFORMATION PROGRAMME TOTAL	2,406	718	810	723	332	0	0	0	4,989	2,583	1,865	
Retentions & Minor Works												
Retentions	219	25	0	0	0	0	0	0	244	25	0	
Minor Works	230	89	0	0	0	0	0	0	319	89	0	
Homes for Older People (HOP) Programme	11,969	75	21	0	0	0	0	0	12,065	96	21	
ANNUAL PROGRAMMES TOTAL	12,418	189	21	0	0	0	0	0	12,628	210	21	
S&CS CAPITAL PROGRAMME EXPENDITURE TOTAL	21,675	11,658	15,258	4,610	5,705	1,687	4,113	0	64,706	43,031	31,373	
TOTAL S&CSCP RESOURCES		13,040	17,965	4,610	5,730	4,485	1,500	0	47,330		34,290	
In-Year Programme Surplus (+) / Deficit (-)		1,382	2,707	0	25	2,798	-2,613	0	-1,410			
Cumulative Programme Surplus (+) / Deficit (-)	-5,709	-4,327	-1,620	-1,620	-1,595	1,203	-1,410	-1,410	-1,410			

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s	
<u>BETTER OFFICES PROGRAMME</u>												
Southern Area Offices	339	0	0	0	0	0	0	0	339	0	0	
Storage	235	0	0	0	0	0	0	0	235	0	0	
East Oxford Office	1,094	0	0	0	0	0	0	0	1,094	0	0	
County Hall	3,052	2	0	0	0	0	0	0	3,054	2	0	
Banbury Office	6,280	96	0	0	0	0	0	0	6,376	96	0	
Oxford Options	815	126	0	0	0	0	0	0	941	126	0	
Oxford Options Laundry	184	0	0	0	0	0	0	0	184	0	0	
Youth Offending Service	1	149	0	0	0	0	0	0	150	149	0	
Trading Standards	218	170	24	0	0	0	0	0	412	194	24	
Macclesfield House ICT node	0	374	30	0	0	0	0	0	404	404	30	
BOP Capital Revenue Switch	1,934	231	120	120	0	0	0	0	2,405	471	240	
BOP Contingency	0	0	197	0	0	0	0	0	197	197	197	
BETTER OFFICES PROGRAMME TOTAL	14,152	1,148	371	120	0	0	0	0	15,791	1,639	491	

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
CORPORATE PROPERTY & PARTNERSHIP PROGRAMMES											
Redbridge Hollow - Fly Tipped Waste	335	30	0	0	0	0	0	0	365	30	0
Relocation of Countryside Services	6	372	0	0	0	0	0	0	378	372	0
Bampton Community Facility	1	442	452	91	0	0	0	0	986	985	543
Chipping Norton Access Road	283	133	14	0	0	0	0	0	430	147	14
Charlbury Library (Spendlove Centre)	0	18	459	108	0	0	0	0	585	585	567
CORPORATE PROPERTY & PARTNERSHIP PROGRAMME TOTAL	625	995	925	199	0	0	0	0	2,744	2,119	1,124
CARBON MANAGEMENT PROGRAMME											
Energy Conservation (Prudentially funded)	452	40	200	270	272	250	0	0	1,484	1,032	992
Street Lighting (Prudentially funded)	266	0	0	0	0	0	0	0	266	0	0
SALIX Energy Programme	485	354	206	249	239	259	0	0	1,792	1,307	953
Hook Norton Primary School - Solar Panels	0	90	0	0	0	0	0	0	90	90	0
Carbon Management Fund	229	23	157	0	0	0	0	0	409	180	157
Carbon Reduction Programme (Property non-schools)	0	50	415	0	0	0	0	0	465	465	415

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
Carbon Reduction Programme (Street Lighting)	0	30	520	0	0	0	0	0	550	550	520
Low Carbon Communities	0	75	0	0	0	0	0	0	75	75	0
CARBON MANAGEMENT PROGRAMME TOTAL	1,432	662	1,498	519	511	509	0	0	5,131	3,699	3,037
ANNUAL PROPERTY PROGRAMMES											
Backlog Maintenance Programme	22,892	1,797	0	0	0	0	0	0	24,689	1,797	0
Minor Works Programme	0	443	429	300	300	300	0	0	1,772	1,772	1,329
Health & Safety (Non-Schools)	0	24	24	24	24	24	0	0	120	120	96
Contingency- Staff Delivery	0	50	25	0	0	0	0	0	75	75	25
Disposal Costs	0	0	0	0	0	0	0	0	0	0	0
Other Revenue Switches	0	251	0	0	0	0	0	0	251	251	0
ANNUAL PROPERTY PROGRAMMES TOTAL	22,892	2,565	478	324	324	324	0	0	26,907	4,015	1,450
WASTE MANAGEMENT PROGRAMME											
Oakley Wood WRC Redevelopment	786	32	0	0	0	0	0	0	818	32	0
Redbridge WRC	5	50	845	100	0	0	0	0	1,000	995	945
Kidlington WRC	0	100	2,600	300	0	0	0	0	3,000	3,000	2,900
Dean Pit WRC	0	50	850	100	0	0	0	0	1,000	1,000	950

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
Waste Infrastructure Development Programme (Phase 2)	0	0	0	1,527	0	0	0	0	1,527	1,527	1,527
Oxford Waste Partnership PRG Allocation	385	0	153	0	0	0	0	0	538	153	153
WASTE MANAGEMENT PROGRAMME TOTAL	1,176	232	4,448	2,027	0	0	0	0	7,883	6,707	6,475
ENVIRONMENT & ECONOMY CAPITAL PROGRAMME EXPENDITURE TOTAL	40,277	5,602	7,720	3,189	835	833	0	0	58,456	18,179	12,577
TOTAL E&ECP RESOURCES		8,554	7,911	3,870	835	833	0	0	22,003		13,449
10-11 Year Programme Surplus (+) / Deficit (-)		2,952	191	681	0	0	0	0	-523		
11-12 Cumulative Programme Surplus (+) / Deficit (-)	-4,347	-1,395	-1,204	-523	-523	-523	-523	-523	-523		

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
NETWORK DEVELOPMENT PROGRAMME											
Chipping Norton AQMA	111	30	294	20	0	0	0	0	455	344	314
Wallingford AQMA	26	30	0	0	0	0	0	0	56	30	0
Thornhill Park & Ride Extensions (project development)	385	5	109	0	0	0	0	0	499	114	109
Eynsham, Bitterell Footway Improvements	0	81	0	0	0	0	0	0	81	81	0
Other Network Development Schemes	0	0	0	0	0	0	0	0	0	0	0
NETWORK DEVELOPMENT PROGRAMME TOTAL	522	146	403	20	0	0	0	0	1,091	569	423
ACCESS TO OXFORD PROGRAMME											
Oxford Rail Station (project development)	0	500	0	0	0	0	0	0	500	500	0
Access to Oxford Remaining Programme Development	0	75	1,730	2,675	1,250	0	0	0	5,730	5,730	5,655
ACCESS TO OXFORD PROGRAMME TOTAL	0	575	1,730	2,675	1,250	0	0	0	6,230	6,230	5,655
ROAD SAFETY PROGRAMME											
Speed Limit Review	25	100	138	0	0	0	0	0	263	238	138

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
Child Safety Audit measures (Abingdon)	0	1	99	0	0	0	0	0	100	100	99
Low Cost Measures	60	20	0	0	0	0	0	0	80	20	0
Other Road Safety Schemes		22	0	0	0	0	0	0	22	22	0
ROAD SAFETY PROGRAMME TOTAL	85	143	237	0	0	0	0	0	465	380	237
OXFORD TRANSPORT STRATEGY PROGRAMME											
London Rd Corridor - Phase 3	458	1,457	120	0	0	0	0	0	2,035	1,577	120
Toberspath Driftway/The Slade Crossing Improvements	0	150	0	0	0	0	0	0	150	150	0
Highfield Area Traffic Management	0	142	0	0	0	0	0	0	142	142	0
Fairfax Rd/Purcell Rd Cycle Link	6	17	162	0	0	0	0	0	185	179	162
Old Rd/Windmill Rd Cycle Lane	16	119	0	0	0	0	0	0	135	119	0
Canal Towpath Improvement - Isis Lock to Walton Well Road	0	100	0	0	0	0	0	0	100	100	0
Other OTS schemes		55	0	0	0	0	0	0	55	55	0
OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL	480	2,040	282	0	0	0	0	0	2,802	2,322	282

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
TRANSFORM OXFORD PROGRAMME											
Transform Oxford Future Programme	9	0	443	0	0	0	0	0	452	443	443
Frideswide Square (project development)	98	102	40	0	0	0	0	0	240	142	40
Queens Street	1,060	34	0	0	0	0	0	0	1,094	34	0
St Ebbses Public Realm Improvements (project development)	0	30	0	0	0	0	0	0	30	30	0
TRANSFORM OXFORD PROGRAMME TOTAL	1,167	166	483	0	0	0	0	0	1,816	649	483
TOWNS PROGRAMME											
ABINGDON											
Abingdon Town Centre	3,028	33	0	0	0	0	0	0	3,061	33	0
Abingdon- Marcham Rd Ph 2	240	65	0	0	0	0	0	0	305	65	0
Other Abingdon ITS Schemes	0	0	0	0	0	0	0	0	0	0	0
Abingdon Town Programme Total	3,268	98	0	0	0	0	0	0	3,366	98	0
BANBURY											
Hanwell Fields Mineral Railway	0	13	137	0	0	0	0	0	150	150	137
Banbury: Higham Way Access Road	0	130	0	0	0	0	0	0	130	130	0
Other Banbury ITS Schemes	0	0	0	0	0	0	0	0	0	0	0
Banbury Town Programme Total	0	143	137	0	0	0	0	0	280	280	137
HENLEY											
Other Henley ITS Schemes	0	10	0	0	0	0	0	0	10	10	0
Henley Town Programme Total	0	10	0	0	0	0	0	0	10	10	0

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
WITNEY											
Cogges Link Road	2,387	1,370	615	8,085	3,904	2,519	0	0	18,880	16,493	15,123
A40 Downs Road Junction	87	50	0	0	0	0	0	0	137	50	0
Woodgreen/West End Pedestrian Cycle Route	25	48	0	0	0	0	0	0	73	48	0
Other Witney ITS Schemes		25	0	0	0	0	0	0	25	25	0
Witney Town Programme Total	2,499	1,493	615	8,085	3,904	2,519	0	0	19,115	16,616	15,123
BICESTER											
Bicester Market Square	0	40	192	748	20	0	0	0	1,000	1,000	960
Bicester Roman Road	6	122	0	0	0	0	0	0	128	122	0
Rapid schemes - ECO Town (project development)	0	25	0	0	0	0	0	0	25	25	0
Other Bicester ITS Schemes		10	0	0	0	0	0	0	10	10	0
Bicester Town Programme Total	6	197	192	748	20	0	0	0	1,163	1,157	960
CARTERTON											
Other Carterton ITS Schemes		33	0	0	0	0	0	0	33	33	0
Carterton Towns Programme	0	33	0	0	0	0	0	0	33	33	0
WANTAGE/GROVE											
Limborough Road Pedestrian Crossing	1	44	0	0	0	0	0	0	45	44	0
Wantage/Grove Programme Total	1	44	0	0	0	0	0	0	45	44	0
OTHER TOWNS											
Chipping Norton, Oxford Road Crossing Improvements	0	130	0	0	0	0	0	0	130	130	0

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
Other Towns Other Schemes		69	0	0	0	0	0	0	69	69	0
Others Towns Programme Total	0	199	0	0	0	0	0	0	199	199	0
TOWNS PROGRAMME TOTAL	5,774	2,217	944	8,833	3,924	2,519	0	0	24,211	18,437	16,220
PUBLIC TRANSPORT PROGRAMME											
Premium Routes Upgrade	643	534	0	0	0	0	0	0	1,177	534	0
Public Transport Information Project	956	128	0	0	0	0	0	0	1,084	128	0
Whitley Rd/Donnington Bridge Junction	215	2	0	0	0	0	0	0	217	2	0
Oxford, Garsington Road Roundabout Original Improvements	0	0	120	0	0	0	0	0	120	120	120
Rail Station Development	124	134	0	0	0	0	0	0	258	134	0
Didcot Station Forecourt	1,378	832	2,141	1,192	150	37	0	0	5,730	4,352	3,520
Smarter Choices (BWTS)	0	262	0	0	0	0	0	0	262	262	0
PUBLIC TRANSPORT PROGRAMME TOTAL	3,316	1,892	2,261	1,192	150	37	0	0	8,848	5,532	3,640
LTP1 Schemes	57	141	0	0	0	0	0	0	198	141	0
Salaries	545	635	0	0	0	0	0	0	1,180	635	0
Preparation Pool	0	0	25	300	0	0	0	0	325	325	325
Integrated Transport Future Programme-LTP3	0	0	5,187	2,976	5,406	0	0	0	13,569	13,569	13,569
OTHER INTEGRATED TRANSPORT TOTAL	602	776	5,212	3,276	5,406	0	0	0	15,272	14,670	13,894
INTEGRATED TRANSPORT STRATEGY TOTAL	11,946	7,955	11,552	15,996	10,730	2,556	0	0	60,735	48,789	40,834

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s	
STRUCTURAL MAINTENANCE PROGRAMME												
Carriageway Schemes (non-principal roads)	0	3,973	1,846	1,734	1,970	0	0	0	9,523	9,523	5,550	
Footway Schemes	0	1,365	1,800	1,850	1,650	0	0	0	6,665	6,665	5,300	
Surface Treatments	0	2,995	3,600	3,415	3,500	0	0	0	13,510	13,510	10,515	
Structural Patching	0	0	543	543	550	0	0	0	1,636	1,636	1,636	
Street Lighting Column Replacement	0	520	520	520	520	0	0	0	2,080	2,080	1,560	
Drainage	0	750	600	650	800	0	0	0	2,800	2,800	2,050	
Bridges	0	2,671	3,060	1,560	3,720	100	0	0	11,111	11,111	8,440	
Bridges - Major Schemes	1,555	350	0	0	0	0	0	0	1,905	350	0	
Thames Towpath												
A415 Newbridge River Thames Crossing (project development)	672	0	200	240	240	40	0	240	1,632	960	960	
Wolvercote, Wolvercote Railway (Goose Green) Bridge Replacement	203	120	200	2,500	0	0	0	0	3,023	2,820	2,700	
Detrunked & Principal Roads - Major Schemes												
A40 (Headington - M40)	79	1,096	0	0	0	0	0	0	1,175	1,096	0	
Oxford High Street Phase 3	2,183	397	0	0	0	0	0	0	2,580	397	0	

ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
A422 Ruscote Avenue, Banbury	113	11	566	0	0	0	0	0	690	577	566
A4158 Oxford Iffley Road (design)	8	171	0	0	0	0	0	0	179	171	0
Principle Roads	19	1,067	735	934	0	0	0	0	2,755	2,755	2,736
Other HQ items	0	190	144	145	146	0	0	0	625	625	435
STRUCTURAL MAINTENANCE PROGRAMME TOTAL	4,813	14,628	14,146	13,892	14,030	140	0	240	61,889	57,076	42,448
TRANSPORT CAPITAL PROGRAMME EXPENDITURE TOTAL	16,759	22,583	25,698	29,888	24,760	2,696	0	240	122,624	105,865	83,282
TOTAL TCP RESOURCES		22,331	25,194	29,868	24,401	1,805	0	0	103,599		81,268
In-Year Programme Surplus (+) / Deficit (-)		-252	-504	-20	-359	-891	0	-240	0		
Cumulative Programme Surplus (+) / Deficit (-)	2,266	2,014	1,510	1,490	1,131	240	240	0	0		

COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
<u>Fire & Rescue Service</u>											
Critical Works - HQ shower facilities	0	61	0	0	0	0	0	0	61	61	0
Bicester Fire Station Upgrade	29	10	295	101	0	0	0	0	435	406	396
Thame Fire Station	0	0	600	1,040	660	0	0	0	2,300	2,300	2,300
Retentions (completed schemes)	0	0	0	0	0	0	0	0	0	0	0
Fire & Rescue Service TOTAL	29	71	895	1,141	660	0	0	0	2,796	2,767	2,696
<u>Gypsy & Travellers Sites</u>											
Redbridge Hollow Refurbishment of Amenity Units	2	91	445	15	0	0	0	0	553	551	460
Redbridge Hollow Additional Pitch	0	20	106	0	0	0	0	0	126	126	106
Gypsy & Travellers Sites TOTAL	2	111	551	15	0	0	0	0	679	677	566
<u>Safer & Stronger Communities</u>											
Safer & Stronger Communities Grant	402	101	0	0	0	0	0	0	503	101	0
Safer & Stronger Communities TOTAL	402	101	0	0	0	0	0	0	503	101	0
<u>Shared Services - Food With Thought</u>											
Kitchen & Dining Improvements	411	89	0	0	0	0	0	0	500	89	0
Shared Services - Food With Thought TOTAL	411	89	0	0	0	0	0	0	500	89	0

COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME EXPENDITURE TOTAL	844	372	1,446	1,156	660	0	0	0	4,478	3,634	3,262
TOTAL CS&SS CP RESOURCES		372	1,446	1,156	260	0	0	0	3,234	0	
In-Year Programme Surplus (+) / Deficit (-)		0	0	0	-400	0	0	0	-400	-400	
Cumulative Programme Surplus (+) / Deficit (-)		0	0	0	-400	-400	-400	-400	-400		

CORPORATE CORE CAPITAL PROGRAMME - August 2010 Monitoring (Cabinet October 2010)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	Provisional 1 Year 2016 / 17 £'000s	Total Scheme Cost £'000s	CAPITAL INVESTMENT TOTAL £'000s	CAPITAL INVESTMENT TOTAL (Future Years) £'000s
<u>CORPORATE ICT PROGRAMME</u>											
ICT Hardware & Software	3,000	766	766	0	0	0	0	0	4,532	1,532	766
CORPORATE CORE CAPITAL PROGRAMME EXPENDITURE TOTAL	3,000	766	766	0	0	0	0	0	4,532	1,532	766
TOTAL CS&SS CP RESOURCES		766	766			0	0	0	766		766
In-Year Programme Surplus (+) / Deficit (-)		0	0	0	0	0	0	0	0	0	
Cumulative Programme Surplus (+) / Deficit (-)	0	0	0	0	0	0	0	0	0	0	

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**Oxfordshire County Council's Treasury Management Lending List
August 2010**

Counterparty Name	Lending Limits			Period Limit
	Standard Limit £	Overnight Limit £	Group Limit £	
PENSION FUND Call Accounts / Money Market Funds				
Santander UK plc - PF A/c				6 mths
Clydesdale Bank OCC Pension Fund A/c - 15 day notice A/c			50% Pension Fund Portfolio	3 mths
Clydesdale Bank OCC Pension Fund A/c - 30 day notice A/c			50% Pension Fund Portfolio	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)				6 mths
Royal Bank of Scotland Liquidity Select A/c				3 mths
Ignis Sterling Liquidity Fund - (Pension Fund)				3 years
Call Accounts / Money Market Funds				
Santander UK plc - Capital A/c	22,000,000	0	22,000,000	6 mths
Santander UK plc - Main A/c	22,000,000	0	22,000,000	6 mths
Bank of Scotland Plc - Base Plus A/c	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc - Business Current A/c	10,000,000	0	10,000,000	6 mths
Clydesdale Bank 15 day notice A/c	10,000,000	0	27,000,000	3 mths
Clydesdale Bank 30 day notice A/c	10,000,000	0	27,000,000	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c	10,000,000	0	10,000,000	6 mths
Royal Bank of Scotland - Call A/c	15,000,000	5,000,000	20,000,000	3 mths
Goldman Sachs Sterling Liquid Reserves Fund	30,000,000	0	0	3 years
Hendersons Liquid Assets Fund	30,000,000	0	0	3 years
Ignis Sterling Liquidity Fund - (County Council)	30,000,000	0	0	3 years

**Oxfordshire County Council's Treasury Management Lending List
August 2010**

Counterparty Name	Lending Limits			
	Standard Limit £	Overnight Limit £	Group Limit £	Period Limit
Money Market Deposits				
Santander UK plc Time Deposit Facility	22,000,000	0	22,000,000	6 mths
Bank Nederlandse Gemeenten N.V.	30,000,000	5,000,000	0	3 years
Bank of New York Mellon	22,000,000	5,000,000	0	2 years
Bank of Nova Scotia	22,000,000	5,000,000	0	2 years
Bank of Scotland Plc	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc (Through Broker)	10,000,000	0	10,000,000	6 mths
Barclays Bank Plc (Through Broker)	22,000,000	5,000,000	27,000,000	2 years
Barclays Bank Plc (Direct)	22,000,000	5,000,000	27,000,000	2 years
Clydesdale Bank	10,000,000	0	27,000,000	3 mths
Commonwealth Bank of Australia	30,000,000	5,000,000		3 years
Credit Industriel et Commercial (CIC)	15,000,000	0	0	364 days
Crown Agents Bank Ltd	10,000,000	0	0	3 mths
Debt Management Account Deposit Facility	100% Portfolio	0	0	6 mths
DnB NOR Bank	10,000,000	0	0	3 mths
DZ Bank AG Deutsche Zentral-Genossenschaftsbank English, Welsh and Scottish Local Authorities	10,000,000	0	0	3 mths
HSBC Bank plc	30,000,000	5,000,000		3 years
JP Morgan Chase Bank	22,000,000	5,000,000	0	3 years
Lloyds TSB Bank plc	22,000,000	5,000,000	0	2 years
National Australia Bank (Through Broker)	10,000,000	0	10,000,000	6 mths
National Australia Bank (Direct)	22,000,000	5,000,000	27,000,000	3 years
National Bank of Canada	22,000,000	5,000,000	27,000,000	3 years
Rabobank Group (Through Broker)	10,000,000	0	0	3 mths
Rabobank Group (Direct)	30,000,000	5,000,000	35,000,000	3 years
Royal Bank of Canada	30,000,000	5,000,000	0	3 years
Royal Bank of Scotland	15,000,000	5,000,000	20,000,000	3 mths
Toronto-Dominion Bank	22,000,000	5,000,000	0	2 years

Division(s): N/A

CABINET – 19 OCTOBER 2010

OXFORDSHIRE MINERALS AND WASTE DEVELOPMENT FRAMEWORK: CORE STRATEGY – PREFERRED MINERALS STRATEGY

Report by Interim Head of Sustainable Development

Introduction

1. The Minerals and Waste Development Framework will set out how minerals will be supplied and waste managed in the county. It will consist of a Core Strategy that sets out the vision and strategic objectives, together with the spatial strategy, core policies and implementation framework. Detailed site allocations will be dealt with in a supporting document informed by a local assessment of need.
2. This report summarises the work undertaken to produce the spatial strategy. It recommends a preferred strategy direction and a programme for the next steps in preparation of the Core Strategy.

Minerals Strategy Principles

3. The guiding principles that will underpin the minerals strategy have been drawn up following a process of consultation and discussion with the Minerals and Waste Plan Working Group, as set out in Annex 1.
4. The strategy needs to take into account the spatial priorities for growth, to minimise the adverse impact of working on communities and reduce its impact on the transport system. The Oxfordshire Local Investment Plan (2010-2030) identifies the main locations for growth as Bicester, Oxford and the Science Vale area which includes Didcot, Wantage and Grove. These locations will account for the majority of growth across Oxfordshire and will therefore generate the greatest demand for aggregates. They are also the parts of the county where there will be the greatest concentration of demand from repair and renewal of existing development.
5. In addition the strategy will need to take into account movements of aggregates across the county boundary, such as soft sand to the Swindon area and sand and gravel to the Reading area.

Current Pattern of Mineral Working

6. Over the last 10 to 15 years, sharp sand and gravel working has been focussed on Eynsham/Cassington/Yarnton, Stanton Harcourt (Lower Windrush Valley), Sutton Courtenay, Sutton Wick and Caversham. It has

become more concentrated in the West Oxfordshire areas as reserves have declined in areas south of Oxford.

7. Soft sand working is mainly concentrated between Oxford and Faringdon. The main limestone working areas are to the south of Burford, near Ardley and in conjunction with soft sand working. Ironstone is worked to the north west of Banbury, where there are large reserves with permission remaining to be worked.

Development and Assessment of Spatial Strategy Options

8. In February 2010 we consulted key stakeholders on initial spatial strategy options. These were revised in the light of that consultation, and a second round of consultation carried out in July 2010. These consultations and the output from them are summarised in Annex 2.
9. The revised options, as shown diagrammatically in Annex 3, are:

Sand and gravel:

1. Concentrate working in four existing areas of working: Lower Windrush Valley; Eynsham / Cassington / Yarnton; Radley; and Sutton Courtenay;
2. Concentrate working in some or all of the following new areas, moving away from existing areas of working during the plan period: Clanfield / Bampton; Sutton / Stanton Harcourt; Clifton Hampden / Wittenham; Benson / Shillingford / Warborough; and Cholsey;
3. Disperse working across the resource areas, including all the existing and new areas as well as three other existing areas: Finmere; Faringdon; and Caversham.

Soft sand:

Three areas: around Duns Tew; south east of Faringdon; and the Tubney / Marcham / Hinton Waldrist area.

Crushed rock:

Three areas of existing working: north of Bicester to the east of the River Cherwell; south of the A40 near Burford; and south east of Faringdon (associated with soft sand extraction).

10. We have carried out a technical assessment of the options, as shown at Annex 4. A sustainability appraisal of the options has also been carried out; the report has been published on the County Council's website and is at Annex 5. These assessments have raised a number of issues about the sand and gravel option areas, which are listed at Annex 6.

Testing the Options

11. Following revocation of the South East Plan in July 2010, current government guidance is that the County Council should prepare its strategy on the basis of the apportionment figures in the "Proposed Changes" to Policy M3, March 2010. This sets a figure of 2.1 million tonnes a year of sand and gravel for Oxfordshire, which the County Council has previously opposed. However, the guidance allows planning authorities to use alternative figures if they have new or different information and a robust evidence base.
12. Consultants are being commissioned to provide an assessment of the local aggregate need. This will be completed by December 2010 and will provide the evidence base on which to justify an alternative figure.
13. In the interim, the spatial options have been tested against a range of possible supply requirements. For the purpose of preparing the spatial strategy, the key question is whether differences in the overall level of need have fundamental implications for the spatial strategy.
14. The figures in Annex 7 show that all options are potentially capable of accommodating the range of supply requirements considered. As a consequence the identification of a preferred spatial strategy can be policy led.

Recommendation of Minerals and Waste Plan Working Group

15. The spatial strategy options set out in paragraph 9 were discussed by the Minerals and Waste Plan Working Group on 27 September 2010. The note of this meeting is at Annex 8. The recommendation of the Working Group is that the County Council's preferred spatial strategy for mineral working should be:
 - (a) Sand and gravel – based on option 1: concentrate extraction at existing areas of working: Lower Windrush Valley; Eynsham / Cassington / Yarnton; Radley; Sutton Courtenay; and Caversham; this would provide clarity in the short to medium term, but the ability of these areas to provide for the medium to longer term should be assessed in light of the work to determine local need; and flexibility may be needed to consider new areas in the longer term;
 - (b) Soft sand – working in three existing areas: south east of Faringdon; Tubney / Marcham / Hinton Waldrist; and Duns Tew;
 - (c) Crushed rock – working in three existing areas: north of Bicester to the east of the River Cherwell; south of the A40 near Burford; and south east of Faringdon.
16. The Working Group's recommendation provides a clear statement of intent in terms of the preferred spatial strategy. Given that the current level of existing permissions is sufficient to meet need in the short to medium term it also provides a basis for responding to pressures in the short to medium term.

17. Further mineral extraction within existing working areas could be secured through extensions to existing sites and/or new sites. The ability of existing sand and gravel areas to provide for the longer term will need to be assessed in light of the outcome of the assessment of local need and, if needed, consideration given to the inclusion of new areas of working, taking into account proximity to markets.

Next Steps

18. With work on the assessment of local need due to be completed by the end of December, the Working Group recommend that the next stage in the process should be a consultation that brings together the preferred spatial strategy, the local assessment of need and draft minerals policies into a single document.
19. The timetable for taking this forward is as follows:
- | | |
|---------------|---|
| December 2010 | Assessment of local need completed; |
| January 2011 | Minerals and Waste Plan Working Group consider implications of assessment and draft mineral policies; |
| February 2011 | Cabinet to consider draft minerals Core Strategy; |
| Spring 2011 | Consultation on draft minerals Core Strategy; |
20. Work on the waste element of the Framework will be taken during the first half of 2011. This will enable the Minerals and Waste Core Strategy to be published for formal representations by the end of 2011. Submission to the Secretary of State will take place in early 2012.

Comments of the Growth and Infrastructure Scrutiny Committee

21. The Scrutiny Committee reviewed the work on the minerals spatial strategy at its meeting on 6 October. In supporting the recommendation of the Working Group the Committee emphasised the importance of maximising the use of recycled aggregates as a means of reducing the need for primary aggregates. In addition the Committee welcomed the work on the assessment of local need and stressed the importance of ensuring flexibility in supply to meet changes in demand.

Financial and Staff Implications

22. The programme of work set out to the Working Group is included within the Directorate work priorities. There are no additional financial or staffing implications as a result of the proposals in this paper.

Risk Management

23. The Minerals and Waste Development Framework is a high risk project. The complexity of the process, the potential implications for major mineral working and waste management proposals emphasise of the importance of good project management and regular reporting on risk management.

RECOMMENDATION

24. **The Cabinet is RECOMMENDED to:**
- (a) agree the guiding principles for the minerals strategy (paragraphs 3 to 5 of Annex 1);**
 - (b) agree that the County Council's preferred approach for mineral working in the short to medium term is:**
 - (i) sand and gravel – concentration of working in existing areas of working, at Lower Windrush Valley, Eynsham / Cassington / Yarnton, Radley, Sutton Courtenay and Caversham, subject to the ability of these areas to provide for the medium to longer term being re-assessed when the requirement for sand and gravel supply has been established and consideration being given to new areas of working if the re-assessment indicates this is necessary;**
 - (ii) soft sand – working in three existing areas: south east of Faringdon; Tubney / Marcham / Hinton Waldrist; and Duns Tew;**
 - (iii) crushed rock – working in three existing areas: north of Bicester to the east of the River Cherwell; south of the A40 near Burford; and south east of Faringdon;**
 - (c) agree the next steps set out in paragraph 19 of this report, including public consultation on the preferred minerals strategy in spring 2011.**

MARTIN TUGWELL
Interim Head of Sustainable Development

Background papers: Nil

Contact Officer: Peter Day, Tel 01865 815544

September 2010

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Minerals Strategy Principles

Generation of Principles

Following discussion with the Minerals and Waste Stakeholder Forum and the Minerals and Waste Plan Working Group, an initial set of aims and objectives for the Minerals and Waste Development Framework were included in the Minerals and Waste Issues and Options Consultation Paper, June 2006. After further consideration by the Forum and the Working Group, revised aims and objectives were included in the Minerals and Waste Core Strategy Preferred Options Consultation Paper, February 2007.

Responses to the preferred options consultation were considered by the Working Group and further revisions were made to the vision and objectives for the Core Strategy. These were included in the Minerals and Waste Development Framework Sustainability Appraisal Scoping Report, July 2009, as a draft set of core strategy objectives. The following principles are based on those aims and objectives.

Principles

- a) Ensure the supply of locally won sand and gravel, soft sand, crushed rock and secondary and recycled aggregates supports economic activity;
- b) Ensure the supply of minerals is economically efficient whilst minimising the environmental impact;
- c) Maximise the use of secondary and recycled aggregates in place of primary aggregates, and safeguard facilities for their production;
- d) Minimise the distance minerals are transported by road and encourage the movement of aggregates by conveyor, rail and water, and safeguard facilities for moving aggregates by rail or water;
- e) Secure high quality restoration of mineral workings to nature conservation, agriculture, or other appropriate use, and increase biodiversity and habitat creation and provision for local access and recreational use;
- f) Protect areas or sites of landscape, ecological, geological and heritage importance from adverse impacts;
- g) Minimise the adverse impact of mineral extraction and transportation on local communities, and secure local benefits through mineral working and restoration;

- h) Prevent the unnecessary sterilisation of Oxfordshire's sand and gravel, soft sand, crushed rock and fuller's earth resources by other forms of development.

October 2010

Consultation on Spatial Strategy Options for Mineral Working

Initial Minerals Strategy Options

Following discussions with the Minerals and Waste Plan Working Group during 2009, an initial set of spatial strategy options for mineral working was drawn up for focused consultation with key stakeholders. Consultation was carried out in February and March 2010. Independently facilitated workshop meetings were held with District and County Council members, groups of parish councils (3 area events, at Benson, Standlake and Stanford in the Vale), environmental groups and mineral operators. Technical and statutory bodies were also consulted. The responses to this consultation are summarised below.

Responses to February / March 2010 Consultation

Some general themes of the responses were:

- The options were not thought to be sufficiently distinct. Some options included the same areas as other options; this was particularly the case for the sand and gravel phased option (option 3).
- The areas covered by some options were thought to be too extensive and included areas thought unlikely to be economically viable to work or are constrained by national environmental designations.
- Stakeholders expressed concerns about the sand and gravel concentration strategy, particularly potential transport impacts, impacts on local communities and environment, and local acceptability.

Sand and Gravel Strategy Option 1a – Concentration of sand and gravel working to the west / north west of Oxford:

- a) The Environment Agency expressed concern about concentrating mineral extraction in this area, as it could have hydrological impacts particularly on the Lower Windrush Valley, where low river flow is a concern.
- b) The Highways Agency was concerned that a concentration strategy in this area could result in a potential increase in trip generation which could increase congestion at the Peartree junction on the A34.
- c) Natural England was concerned that this option included part of Oxford Meadows SAC and other SSSIs.
- d) The biodiversity group recognised that concentrating development in this area could offer the greatest opportunities for landscape scale restoration and to create joined up areas for nature conservation.
- e) Oxford Airport noted that birdstrike could potentially be a problem for aircraft, should this option be brought forward for mineral development.

- f) Parish Councils noted the cumulative impact of working on local communities and the lack of flexibility that the concentration strategy offered.

Sand and Gravel Strategy Option 1b – Concentration of sand and gravel working to the south / south east of Oxford:

- a) OCC transport officers noted issues of accessibility of some of this area to the strategic road network. The Highways Agency noted that this option could lead to an increase in mineral miles and that the impacts of mineral traffic on Marcham junction of the A34 would need to be assessed.
- b) Natural England expressed concern that this option includes Little Wittenham SAC and is in close proximity to Cothill Fen SAC. The setting of the North Wessex Downs AONB also needs to be taken into account.
- c) There are a number of archaeologically significant sites in this area which may pose a potential constraint to mineral extraction.
- d) The biodiversity group recognised that concentrating development in this area could offer opportunities for landscape scale restoration and to create joined up areas for nature conservation.

Sand and Gravel Strategy Option 1c – Concentration of sand and gravel working in both the areas identified in Options 1a and 1b:

- a) The same issues were identified as in Options 1a and 1b, but stakeholders recognised that the concentration would be less intense in either area.

Sand and Gravel Strategy Option 2 – Dispersal of sand and gravel working across resource areas which are close to markets:

- a) A truly dispersed option would encompass all potentially available resources and not be limited to areas close to markets.
- b) Some stakeholders thought this option would lead to many communities being affected by the impacts of mineral extraction. Some also thought that any decrease in current impact on communities caused by a dispersal strategy was unlikely to be in proportion to the principle of dispersal.
- c) Operators recognised the benefits of dispersing working to reduce impacts on any one area but thought that a dispersal strategy would give fewer opportunities for developer funding of highway and amenity and biodiversity improvements.
- d) The Environment Agency and the Highways Agency expressed a preference for a dispersed strategy to reduce the potential impacts of mineral working in any one area.
- e) The dispersal option was not favoured by the biodiversity group as it reduces the potential for landscape scale restoration from sites.

Sand and Gravel Strategy Option 3 – Phased approach with continued sand and gravel working from extensions to existing areas of working during the plan period and identification and planning of a new area or areas of working for beyond the plan period:

- a) Stakeholders commented that the strategy should only address the need for minerals during the plan period, not beyond it, and that in any case the issue of longer term provision is common to all options. But the minerals industry favoured long term planning for new sites.
- b) Stakeholders thought there was too much overlap with options 1b and 1c, with currently unworked resource areas to the south east of Oxford being included in both (and also in option 2).
- c) The Environment Agency preferred this option because it would enable strategic planning for ecologically viable habitat restoration and would reduce the concentrated impact of extraction on any one area.
- d) The Highways Agency expressed concern that this option still includes the area north and west of Oxford and therefore their concerns about the impacts of working in this area on the strategic road network remain.

Soft Sand Strategy Option – Sand working within a single extensive area in the south west of the county:

- a) The technical consultees had no major concerns about this option.
- b) Stakeholders noted that the area identified was very extensive and suggested that it could be made smaller.
- c) Stakeholders noted that the option did not take into account the soft sand resource in the North of the county.
- d) Stakeholders voiced concerns about the ability of local roads to cope with minerals lorries.

Crushed Rock Strategy Option – Crushed rock working within three areas: an extensive area between Bicester and Chipping Norton: the Burford area; and the soft sand strategy option area in the south west of the county:

- a) The technical consultees had no major concerns about this option other than the Highways Agency, which voiced concern about the potential impact of this option on the Peartree junction on the A34.
- b) Stakeholders noted that the area between Bicester and Chipping Norton was very extensive and suggested that it could be reduced in size, taking into account the location of workable resources.

Revised Minerals Strategy Options

The output from the February / March consultation was considered by the Working Group and revisions were made to the options. Further consultation was carried out on the revised set of spatial strategy options in July 2010. Two independently facilitated workshop meetings were held, at Benson and Standlake, and a workshop was held with mineral operators. Technical and statutory bodies were again consulted. The responses to this consultation are summarised below.

Responses to July Consultation

The main themes from responses at the workshops at Benson and Standlake were:

Sand and Gravel Strategy Option 1 – Continue working in existing areas:

- a) This option would take advantage of existing infrastructure and existing working arrangements.
- b) The option would result in continued and cumulative impact of mineral working on some local communities.
- c) Caversham should have been included in this option.
- d) The option could result in many applications for extensions to existing sites, which could result in the use of long conveyors to move material back to plant for processing.

Sand and Gravel Strategy Option 2 – New areas of working:

- a) Relief for communities currently experiencing working.
- b) New workings may be more efficient than old workings.
- c) This option is likely to result in need for new and improved infrastructure and therefore represents an inefficient use of existing infrastructure.
- d) This option represents a higher risk to deliverability than the existing sites option.
- e) This option may lead to an increase in mineral miles between working and markets.
- f) Concern that there are many bridges over the River Thames in the new areas which are not capable of carrying mineral lorries and many roads which are not suitable for HGV traffic.
- g) Some of the new areas have extensive archaeological remains within them.
- h) Many of the new areas are in close proximity to airfields, raising concerns about safeguarding to prevent birdstrike.

Sand and Gravel Strategy Option 3 – Dispersed pattern of working:

- a) This option would lead to disadvantages of scale; small operations with few opportunities to seek funding from operators for infrastructure improvements or high quality restoration.
- b) This option could lead to an increase in the number of sites for OCC to manage and monitor effectively.
- c) Lack of focus for infrastructure developments or planning.
- d) Will increase the number of areas affected by 'planning blight'.

Soft Sand Strategy Option:

- a) Common sense approach, based on existing areas of activity.
- b) Good transport links except in Marcham and Newbridge.
- c) Issue of archaeology at Marcham/Frilford.
- d) Potential issue of cumulative impact of development in this area if the reservoir goes ahead.

Crushed Rock Strategy Option:

- a) Advantages of basing the strategy on existing sites recognised, eg infrastructure in place.
- b) Advantages of combining soft sand and crushed rock extraction on the same sites recognised.
- c) Ardley; transport issues around Bicester and ancient woodland NW of Bicester.

In addition to the feedback received from the stakeholder workshops, separate responses were also received from PAGE, AGGROW, CPRE, Nuneham Courtenay Parish Council and 240 individuals.

Responses from Mineral Operators

Overall, mineral operators prefer a dispersed option which they note offers more flexibility and enables working to be located closer to markets. In summary, their responses were:

a) General Comments on All Options

The market is not constrained by county boundaries and there are some cross boundary movements of aggregates. This is especially the case when aggregates have been processed to make value-added products, which increases their value and the economic viability of them travelling longer distances.

The number and location of new areas proposed needs to consider the spatial picture of neighbouring counties and the associated impacts on supply in relation to any existing and/or future minerals operations close to Oxfordshire's county borders.

b) Crushed Rock Option

It may be preferable to have a mixture of both small and large facilities to make provision for crushed rock, and also to maintain an adequate provision of building stone for the historic built environment, over the plan period.

c) Sand and Gravel Option 1 – Continue working in existing areas

Concern was expressed that if option 1 concentrates development in a few, large sites, the strategy will be dependent on few operators.

It is more difficult to maintain supply from large production units because a large permitted reserve needs to be maintained.

It was also noted that there could potentially be difficulty in delivering sites within a concentration strategy, in the face of well organised, significant local opposition.

It was suggested that concentrating working around Oxford may not necessarily be the most efficient strategy to supply the market, as the Oxfordshire market is much more than just Oxford.

d) Sand and Gravel Option 2 – New areas of working

It was suggested that greater clarity is needed on the aims of this option to make it clear that existing sites will effectively be shut down when permissions expire and that new areas would be phased in.

There was broad support for this option in so far as it would move production closer to the demand centres. However, it was pointed out that more of the areas featured in this option lie further away from the primary road network and that access must be one of the most important criteria by which the options are assessed.

Option 2 was generally thought not to be deliverable in the shorter term. Operators also thought that concentration on new areas should focus on what is deliverable in the plan period, not beyond.

e) Sand and Gravel Option 3 – Dispersal pattern of working

Option 3 was considered to be more favourable than Option 2. A dispersed approach would allow a mix of existing and new working areas; it would relate well to markets; and it could be delivered within the required timescale.

There are advantages of concentrating working in a large number of small areas. It was noted that local communities often prefer the development of small sites, which will only have a life of a few years. However, the operators recognised the difficulty of ensuring that such sites do not subsequently apply for extensions, thereby extending their period of working and undermining the local community's goodwill towards them.

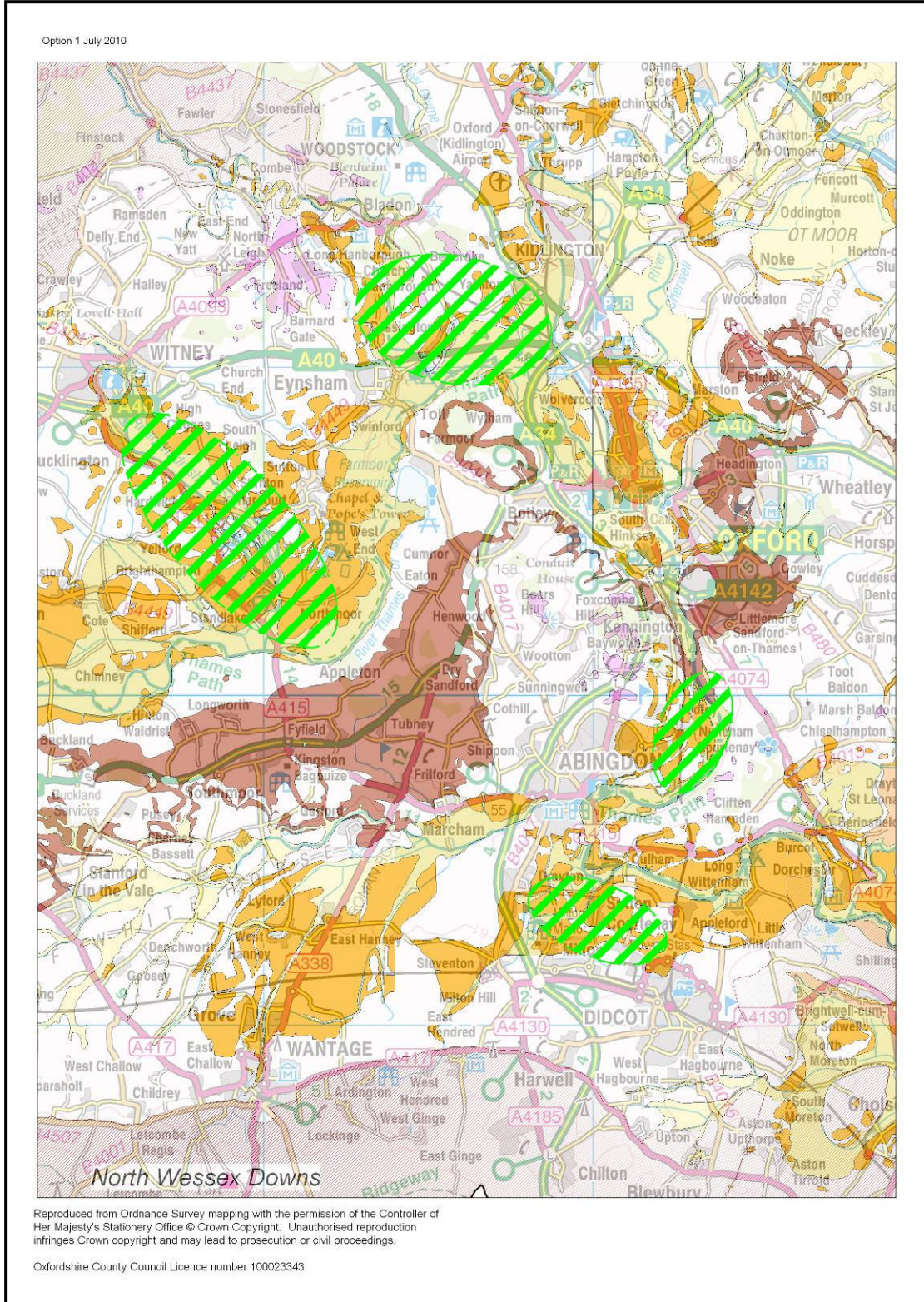
Land ownership issues can also make larger sites more difficult to deliver than smaller sites.

But operators noted that both options 2 and 3 could result in planning blight on several areas of the county, with continued uncertainty as to when mineral development may take place in those areas.

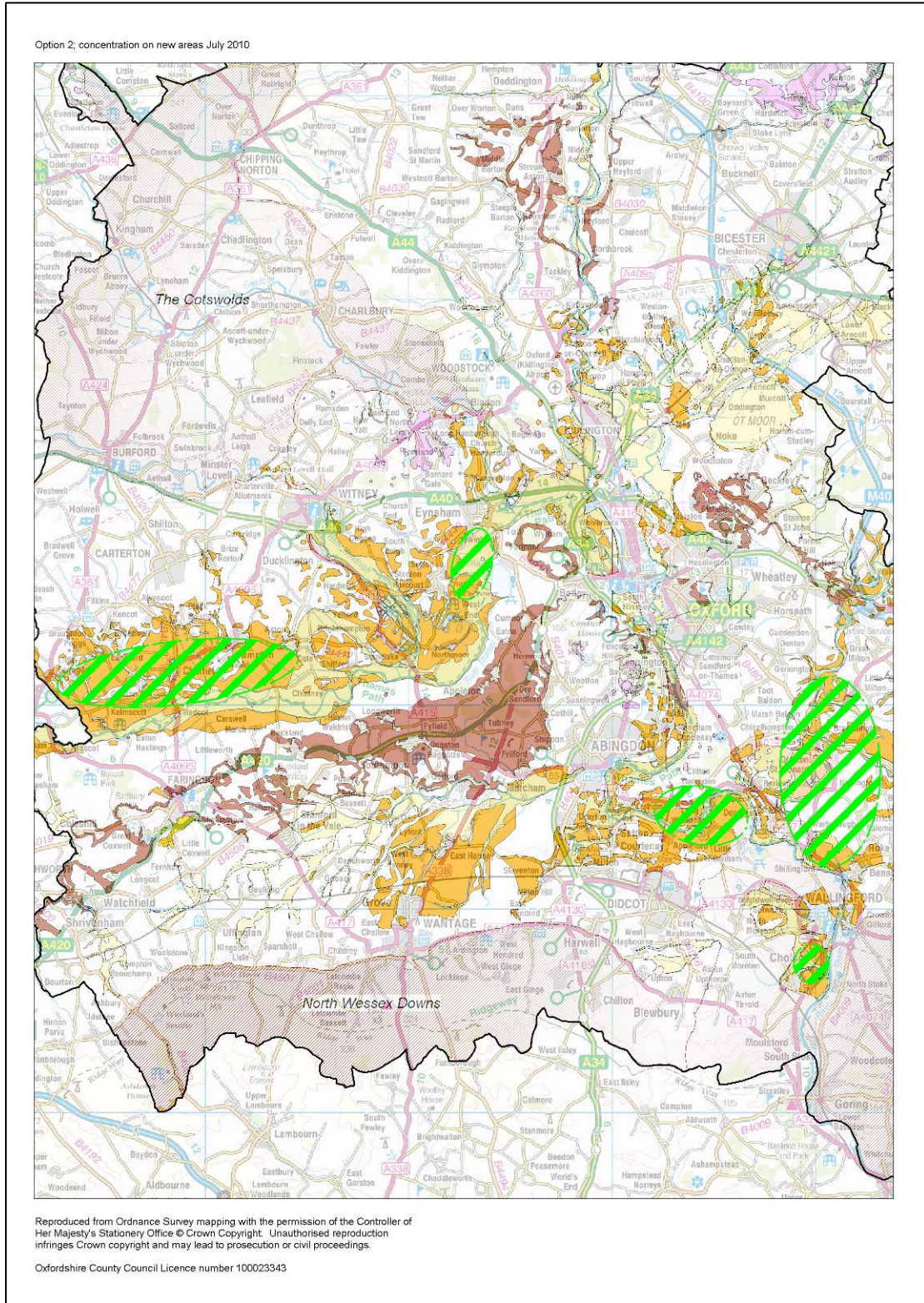
October 2010

Maps of Revised Minerals Options July 2010

Sand and Gravel Option 1 – Existing Working Areas

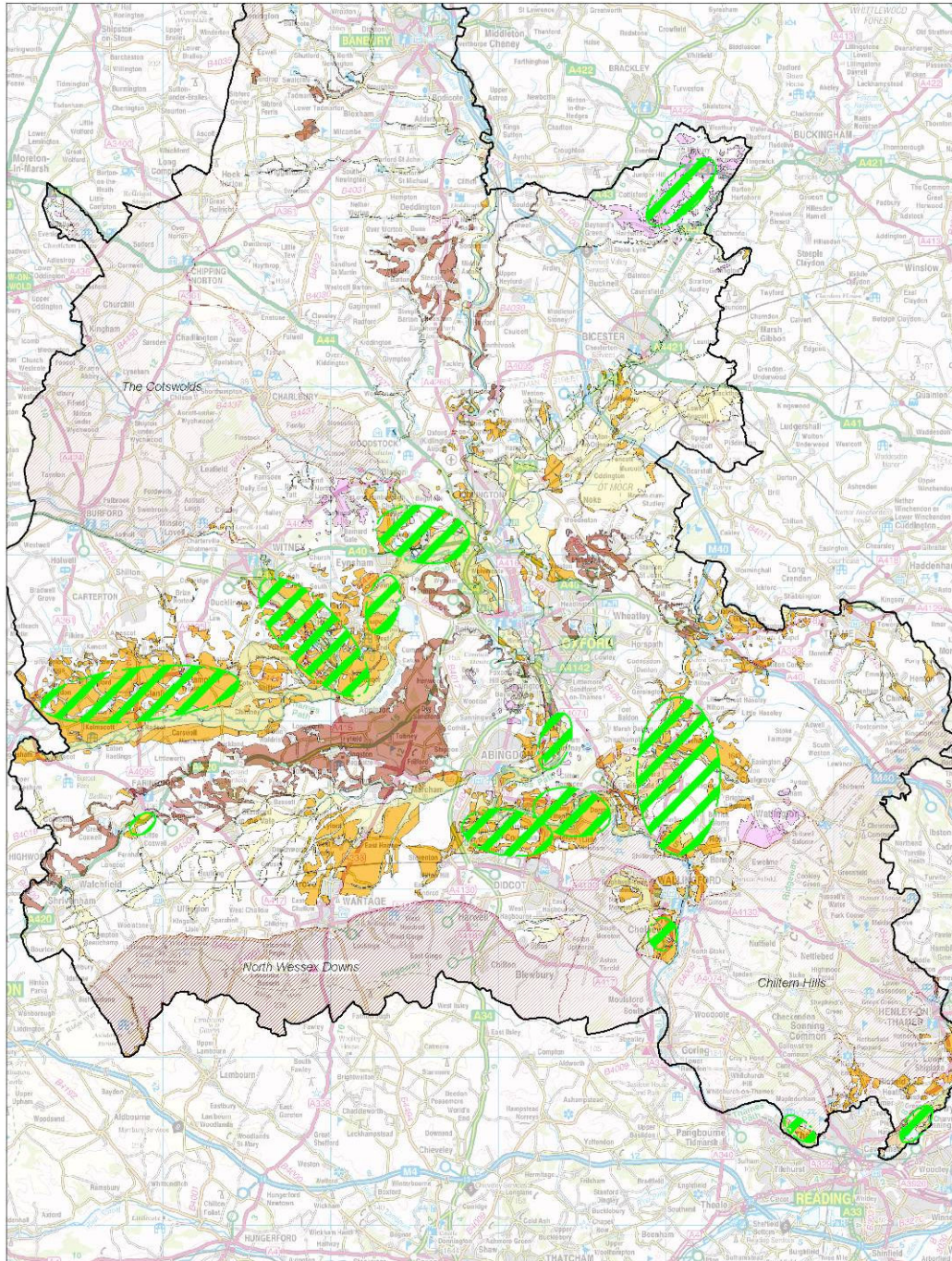


Sand and Gravel Option 2 – New Working Areas



Sand and Gravel Option 3 – Dispersed Working

Option 3: dispersed option July 2010

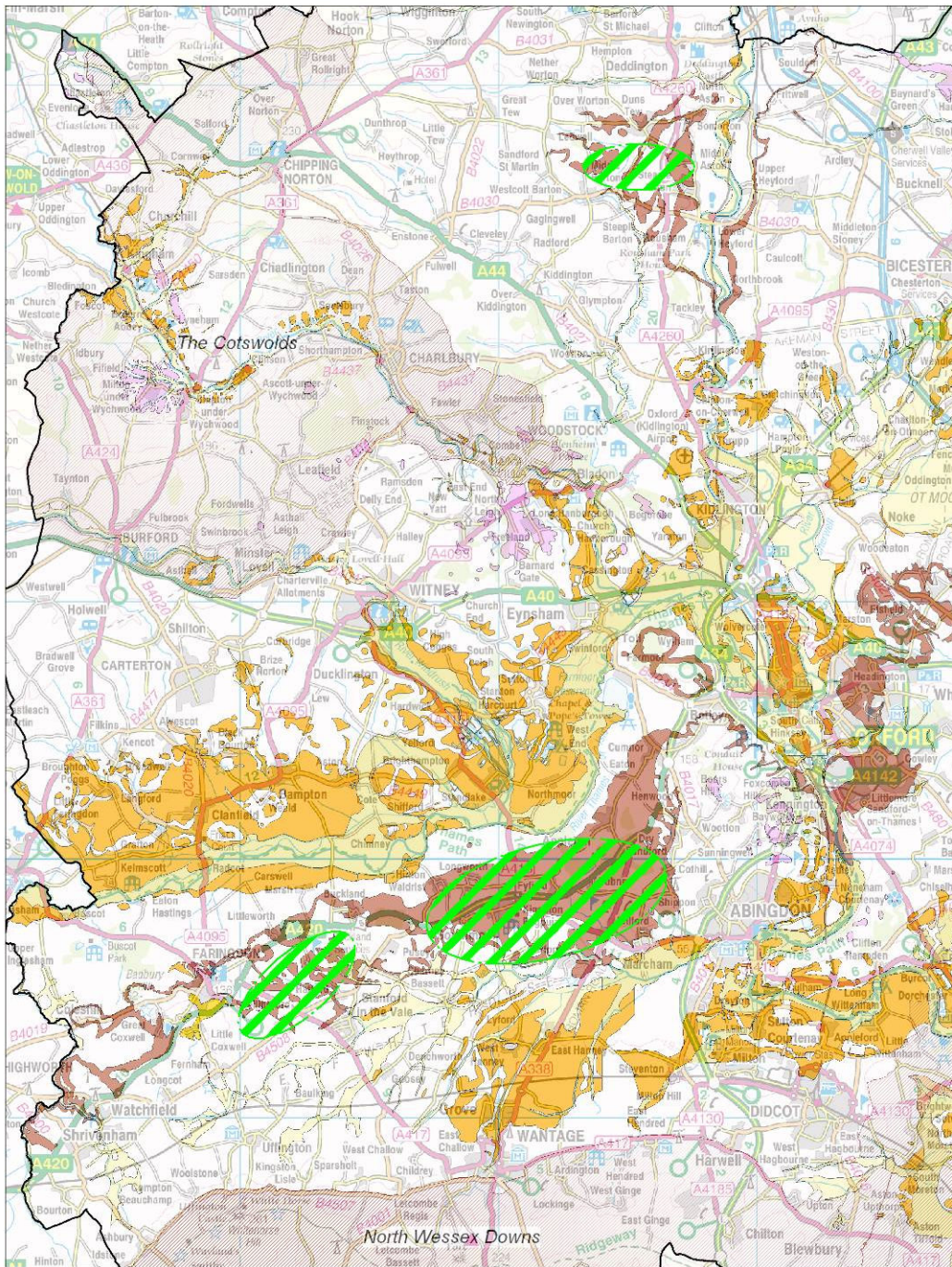


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Soft Sand Option

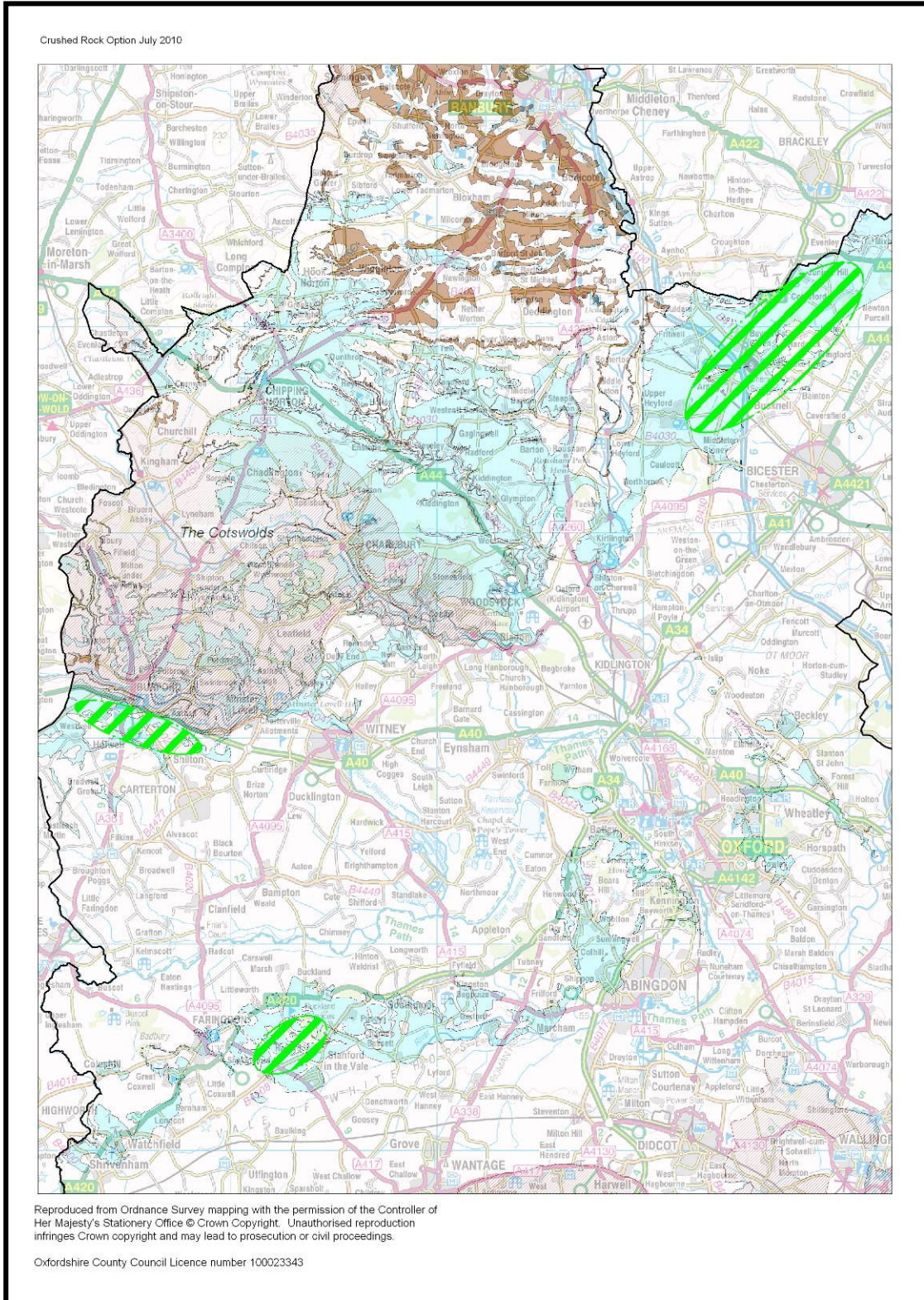
Soft sand option July 2010



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Crushed Rock Option



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Technical Assessment of Minerals Options

Key to symbols used in assessment matrices	
Symbol	Likely impact of option on criteria
++	The option is likely to have a very positive impact
+	The option is likely to have a positive impact
0	No significant effect/no clear link
-	The option is likely to have a negative effect
--	The option is likely to have a very negative effect

A: TRANSPORT					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
ACCESSIBILITY & INFRASTRUCTURE	<p>+</p> <p>Good access from Lower Windrush Valley to the strategic lorry network (to A40 via A4095). Congestion on A40 at peak times. Good proximity of EYC area to A40 and A44, although these roads already have capacity issues at peak times. Access to Radley area is poor but</p>	<p>-</p> <p>The Clanfield/Bampton area has poor access to the major road and strategic lorry network. There are some weight restrictions on bridges over the Thames. Access from Sutton/Stanton Harcourt would need to use Eynsham bypass. Sites in the south of the Warborough/Benson area have better access than in the north of this area. However, the Cholsey area has good access</p>	<p>0</p> <p>Access is largely better to existing areas of working which have had infrastructure improvements than to proposed new areas of working. The Highways Agency notes that Option 3 would require infrastructure and facilities to be</p>	<p>+</p> <p>Good access for this area to A420 although number and type of HGVs may need to be controlled. The HA would wish to see evidence that soft sand extraction along the A420 would not adversely impact the safe and efficient operation of the</p>	<p>+</p> <p>Good access to A40 at Burford, A420 from Hatford and M40 from Ardley. The HA is concerned that the proposed level of rock extraction in the area north of Bicester and east of the River Cherwell will not compromise the safe and efficient operation of junction</p>

	possible from Nuneham Courtenay onto A4074. The Highways Agency favours extending existing sites in option 1 because existing facilities and infrastructure can be utilised. It wishes to see evidence that expanding operations in any of the areas identified in option 1 would not adversely affect the safe and efficient operation of the Peartree, Marcham and Milton interchanges.	to the A4130. The Highways Agency notes that Option 2 would require new infrastructure and facilities to be developed which may be difficult to justify and potentially problematic. The A4074 through the Warborough area passes through the villages of Shillingford & Nuneham Courtenay but is identified on the local lorry route.	developed which may be difficult to justify and potentially problematic. A number of the sites are small in option 3 and are located in areas difficult to access by HGV.	Botley interchange.	9 of the M40.
PROXIMITY TO MARKETS	+ EYC and Lower Windrush Valley in close proximity to markets in Oxford and Bicester. Sutton Courtenay in close proximity to growth area Didcot/Wantage/Grove.	0 The Clanfield/Bampton area is further from markets in central and south Oxfordshire than other areas. The Warborough/Shillingford/Benson area is closer to the central axis of demand but access is poor due to the constraints posed by the River Thames. The Cholsey area is close to Didcot. Good proximity from the eastern part of Radley area to S Oxford.	0 Dispersed pattern of working may reduce mineral miles although distance from areas to markets varies; some closer than others.	- Good access to markets in the west and north of the county. Less good to south of county.	- Good access to markets in the north and west of the county, less good for the south.
SAFETY OF ROAD USERS	- Need to divert lorries from Yarnton village;	- Proposed routes pass through small villages in	0 Dispersed pattern of working may reduce	- Concern from local residents about	0 Few issues with road safety for other

	access across railway line may be needed.	Clanfield/Bampton area. Proposed routes in Warborough/Shillingford area pass through Nuneham Courtenay & Shillingford. Cholsey and eastern Radley unlikely to impact on road safety of local communities.	the impact of traffic on some communities, but increase it for others.	safety of A417	users.
POTENTIAL TO USE RIVER/RAIL	- - No potential to use alternative forms of transport identified	- Potential problems raised over the ability of the R Thames to transport sand and gravel for W Oxfordshire; presence of pleasure craft, small locks, weak banks. The SA notes that the Cholsey and Radley areas could be served by rail link and that sites at Radley could use the River Thames to transport aggregate; however, the rail route at Cholsey does not link to the main network	- Option 3 identifies all the areas in option 1 and option 2, with the addition of Finmere, Caversham and Faringdon. Finmere and Faringdon do not have the potential to use alternative forms of transport. There could be potential to use the R Thames to transport aggregate from Caversham, but this has not been suggested by operators.	- - No potential to use alternative forms of transport identified	- - No potential to use alternative forms of transport identified

B: OPTION AREAS AND FLOOD ZONES						
Crushed Rock Areas		Fluvial flood zones (ha)				
	Total area of nominations	1	2	3a+cc	3a	3b
South of Burford						
CR-02	37.7	37.7	0	0	0	0
CR-07	25.7	25.7	0	0	0	0
CR-10	12.39	12.39	0	0	0	0
	75.79	75.79	0	0	0	0
E of R Cherwell/N of Bicester						
No nominations						
Hatford						
CR-06	13.57	13.57	0	0	0	0
CR-11	12.91	12.91	0	0	0	0
	26.48	26.48	0	0	0	0
Soft Sand Areas		Fluvial flood zones (ha)				
		1	2	3a+cc	3a	3b
Hatford/Shellingford						
SS-03	42.23	41.01	0	0	1.22	0
SS-07	38.79	38.79	0	0	0	0
SS-08	42.85	42.85	0	0	0	0
SS-09	126.8	126.8	0	0	0	0
SS-12	18.78	18.78	0	0	0	0
	269.45	268.23	0	0	1.22	0
Tubney/Hinton Waldrist/Marcham						
SS-01	26.66	25.67	0.08	0	0	0.91
SS-04	27.72	27.72	0	0	0	0
SS-05	31.24	31.24	0	0	0	0
SS-10	48.01	47.95	0.01	0	0	0.05
SS-11	74.66	71.75	0.59	0	0	2.31
	208.29	204.33	0.68	0	0	3.27
Duns Tew						
SS-06	5.94	5.94	0	0	0	0
	5.94	5.94	0	0	0	0
Sand and gravel areas		Fluvial flood zones (ha)				
		1	2	3a+cc	3a	3b
Lower Windrush Valley						
SG-14	44.36	0	2.13	0	0	42.23
SG-18	13.6	0	0	0	0	13.6
SG-21	45.4	44.22	0	0.95	0.23	0
SG-22	14.6	12.45	0	0	0.35	1.79
SG-23	25.2	18.79	0	0	4.49	1.92
SG-24	31.8	24.26	0.51	0.7	5.02	1.3
SG-27	52.3	45.19	0	0	2.56	4.55
SG-28	13.8	11.45	0	0	0.53	1.79
SG-30	54	51.28	0	2.69	0	0

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SG-32	24.4	24.4	0	0	0	0
SG-34	23.2	8.19	0	2.9	8.3	3.8
SG-36	33.68	33.68	0	0	0	0
SG-39	166.05	11.76	0	13.82	7.95	132.52
SG-50	379.3	0	0	11.7	2.2	365.4
	921.69	285.67	2.64	32.76	31.63	568.9
Eynsham/Cassington/Yarnton						
SG-04	7	1.69	0	5.1	0	0.2
SG-05	9.3	0	0	0	0	9.3
SG-08	215.4	145.61	0	1.29	0	68.49
SG-16	32.8	2.59	0	11.7	0.99	17.5
SG-20	170.9	2.03	0	4.01	0.99	163.89
SG-20a	77.96	0	0	0	0	77.96
SG-20b	39.94	0	3.71	0	0	36.23
	553.28	151.92	3.71	22.1	1.98	373.57
Radley						
SG-41	49.21	12.69	0.84	1.869	1.67	32.13
SG-41a	94.31	57.72	12.07	1.89	1.89	20.75
SG-42	87	22.88	15.57	8.53	5.92	34.1
	231	93.29	28.48	12.289	9.48	86.98
Sutton Courtenay						
SG-06	10.53	0	0	0	0	10.53
SG-19	34.74	0	1.01	2.81	4.2	26.72
SG-52	49.11	2.79	0.16	0	0.14	46.02
SG-53	26.4	26.4	0	0	0	0
SG-56	8.23	0.4	7.613	0	0.16	0.06
SG-62	24.07	15.36	3.63	0	0	5.08
	155.1	44.55	12.413	2.81	4.5	88.4
Clanfield/Bampton						
SG-15	240.8	89.8	0	27.3	0.7	123
SG-38	446.4	174.54	0	58.03	1.34	212.49
SG-54a/b	799.8	101.46	46.23	0	0	652.11
SG-55a/b	1343.9	191.9	0	243.3	0	908.7
SG-58	128.9	112.01	0	10.18	0	6.7
SG-58a	194.8	129.15	0	10.13	0	55.52
TOTAL	3154.6	798.86	46.23	348.94	2.04	1958.52
Warborough/Benson/Shillingford						
SG-03	4.08	0	0.061	0.07	0.21	3.74
SG-09	167	86.51	32.23	0	0	48.26
SG-13	220.4	108.66	87.49	0	0	24.24
SG-48	254.1	131.64	18.63	0	0	103.83
SG-49	544.21	533	10.41	0	0	0.8
SG-59	65.95	27.83	2.7	0	0	35.42
	1255.73	887.64	151.521	0.07	0.21	216.29
Sutton/Stanton Harcourt						

CA7

SG-29	142.9		49.3	9.57	1.14	0	82.88
SG-31	185.5		0	0	3.38	1.12	181.04
	328.43		49.3	9.57	4.52	1.12	263.92
Cholsey							
SG-33	67		51.19	14.07	0	0	1.74
SG-46	43.08		43.08	0	0	0	0
SG-57	12.4		7.86	1.99	0	0	2.54
SG-60	15.02		1.33	4.04	3.98	1.69	3.98
	137.5		103.46	20.1	3.98	1.69	8.26
Clifton Hampden/Wittenham							
SG-17	143.7		29.03	51.59	8.91	4.31	49.86
SG-44	509.4		166.78	133.4	37.37	46.51	125.34
SG-45	248.99		140.9	46.77	0	0.9	60.42
	902.09		336.71	231.76	46.28	51.72	235.62
Finmere							
No nominations							
Caversham							
SG-11	64.08		0	1.67	3.72	0	58.69
SG-12	51.19		0	1.23	0	4.35	45.61
	115.27		0	2.9	3.72	4.35	104.3
Faringdon							
SG-01	19.07		19.07	0	0	0	0
SG-02	14.72		14.72	0	0	0	0
	33.79		33.79	0	0	0	0

C: WATER ENVIRONMENT					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
IMPACT ON FLOOD ZONES	- Two thirds of the area of the sites identified in the Lower Windrush Valley lie within flood zones 2, 3a or 3b. A third of the area of the nominated sites is therefore in flood zone 1. Three quarters of the area of the sites identified in the Eynsham/Cassington/Yarnton area lie within flood zones 2-3b; a quarter of their area is in flood zone 1. Just over half of the area of sites identified in the Radley area falls within FZ 2-3b, just under half is in FZ1. Two thirds of the area of the sites nominated in the Sutton Courtenay area lie on FZ 2-3b, one third of the area in FZ1.	- Three quarters of the area of the sites nominated in the Clanfield/Bampton area lie within FZ 2-3b; one quarter of the area lies in FZ 1. Only one third of the area of the sites nominated in the Warborough/Benson/Shillingford area lie in FZ 2-3b, one third lies in FZ 1. Eighty five per cent of the area of the sites at Sutton/Stanton Harcourt lie in FZ 2-3b, only 15% lies in FZ 1. One quarter of the area of the sites nominated in the Cholsey area lie in FZ 2-3b, three quarters in FZ 1. Two thirds of the area of the sites identified in the Clifton Hampden/Wittenham area lie in FZ 2-3b, one third in FZ 1.	- Option 3 identifies all the areas in option 1 and option 2, with the addition of Finmere, Caversham and Faringdon. No sites have been identified in the Finmere area. The Faringdon area lies wholly in FZ 1. More than 90% of the sites identified in the Caversham area lie in FZ 3b, the functional floodplain.	+ The areas identified in this option are almost completely in flood zone 1, with the exception of one very small area at Hatford which is in flood zone 3a, adjacent to a brook and the edge of two areas identified by OCC which are adjacent to Sandford Brook and one small area of a nomination at Tubney, adjacent to an unnamed brook, in flood zone 3b.	+ The areas identified in the crushed rock option lie entirely within flood zone 1.
GROUND WATER FLOWS	- The Environment Agency notes that concentrated mineral extraction can restrict groundwater flows.	0 No specific comments on the impacts of the new areas identified on ground water.	0 The Environment Agency prefers a dispersed pattern of working to disperse the impacts on ground water flows.	0 No comments on the soft sand option and groundwater	0 No comments on the crushed rock option and groundwater.
SURFACE WATER FLOWS	--	-	0	0	0

CA7

	Restricting ground water flows can cause low surface water flows in rivers down gradient from the working. Low flows in the Lower Windrush Valley are of particular concern. The Evenlode and Thames rivers are not subject to low flows	Surface water flows in the Clanfield/Bampton area are complicated by expanded operations at RAF Brize Norton and by expansion of Carterton.	The Environment Agency prefers a dispersed pattern of working to disperse the impacts on surface water flows.	No comments on the soft sand option and groundwater	No comments on the soft sand option and groundwater
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D: BIODIVERSITY / LANDSCAPE / AGRICULTURE					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
IMPACT ON NATIONAL ENVIRONMENTAL DESIGNATIONS	- The Eynsham/Cassington Yarnton area includes parts of Oxford Meadows SAC, including the component SSSI Cassington Meadow and Pixey and Yarnton Meads. It appears that this option area still covers these sites. Detailed hydrological assessments would need to be carried out to ensure that there are no detrimental impacts.	0 No impacts of the new areas included in this option have been identified. There are few SSSIs and no SACs in the new working areas.	0 Option 3 identifies all the areas in option 1 and option 2, with the addition of Finmere, Caversham and Faringdon. These areas do not have potential impacts on environmentally designated areas.	- Tubney/Marcham/Hinton Waldrist area of this option contains within it parts of Cothill Fen SAC. This site has a sensitive hydrological regime and assessments will need to be carried out to ensure that any mineral works in close proximity to the designated site will not have a detrimental effect upon it. The OCC ecology planner notes that Option 1 for sand and gravel and the soft sand option are both close to European sites (Oxford Meadows SAC and Cothill Fen SAC). Close consultation with Natural England will be required as to the level of assessment needed for the Minerals LDF if these options are taken forward. It is likely that further assessment by	0 The areas included in the crushed rock option are unlikely to have an impact on sites designated for their national environmental importance.

				OCC will be required, which may be time-consuming and expensive. An alternative would be to ensure that the boundaries of these option areas are sufficiently far away from the SACs to negate the need for detailed assessments by OCC at the Minerals LDF stage.	
IMPACT ON NATIONAL LANDSCAPE DESIGNATIONS	0 The existing working areas are not in close proximity to sites designated for their national landscape importance.	- The eastern extent of the Clifton Hampden/Wittenham area falls within the Chiltern Area of Outstanding Natural Beauty. The area at Cholsey could potentially affect the setting of the Chilterns AONB, as could the Warborough/Shillingford/Benson area.	0 Option 3 identifies all the areas in option 1 and option 2, with the addition of Finmere, Caversham and Faringdon. These areas do not have potential impacts on sites designated for their national landscape importance, although potentially the Caversham area could have an impact on the setting of the Chilterns AONB.	0 The soft sand option is unlikely to have any impact on sites designated for their national landscape importance.	- OCC ecology planner notes that the area south of Burford is adjacent to the Cotswold AONB and could have an impact on its setting. Although option 2 for sand and gravel and the crushed rock option could both impact on AONBs, these impacts will be temporary, provided that the restoration scheme is appropriate to the area.
BEST AND MOST	0	-	-	0	0

<p>VERSATILE AGRICULTURAL LAND</p>	<p>The existing areas of working are mostly on grades 2, 3 and 4 agricultural land</p>	<p>Some of the area around Warborough is Grade 1 agricultural land, which potentially constrains some of the available resource but other parts of the Warborough area and of the other areas lie in lower grade agricultural land. OCC ecology planner notes that provided BMV is safeguarded, it will not necessarily prevent minerals working. As long as the sub and topsoil is stored during extraction and then restored appropriately, the BMV will be safeguarded.</p>		<p>No impacts on BMV land identified</p>	<p>No impacts on BMV land identified</p>
<p>POTENTIAL FOR RESTORATION FOR HABITAT CREATION</p>	<p>++ Natural England encourages new working in existing areas . Option 1 is therefore a preferred option for Natural England from a potential for restoration perspective. The biodiversity group also notes that option 1 and 2 potentially offer the greatest opportunity for landscape scale restoration as they result in the most concentrated mineral workings and therefore</p>	<p>++ Natural England encourages new working in new strategic areas of extraction. Option 2 is therefore a preferred option for Natural England from a potential for restoration perspective. The biodiversity group also notes that option 1 and 2 potentially offer the greatest opportunity for landscape scale restoration as they result in the most concentrated mineral workings and therefore the opportunity to create joined up areas restored for nature conservation at a landscape scale. The LDF is an opportunity to achieve great biodiversity enhancement in</p>	<p>- Dispersing working may not enable strategic, planned restoration at a landscape scale.</p>	<p>0 Restoration is planned at the site level rather than at the strategic option level.</p>	<p>0 Restoration is planned at the site level rather than at the strategic option level.</p>

	the opportunity to create joined up areas restored for nature conservation at a landscape scale.	Oxfordshire for wildlife and people and it would be a shame for this opportunity to be wasted.			
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E: ARCHAEOLOGY					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
SCHEDULED ANCIENT MONUMENTS	0 The Lower Windrush Valley, Radley and Sutton Courtenay each contains approximately three Scheduled Ancient Monuments and some other areas that are potentially of national importance, which should not be considered for extraction. EH notes that this is particularly the case south of Hardwick. However, these constraints should not preclude other parts of this area being considered for future extraction. In the Eynsham/Cassington/Yarnton area, there is a remnant of an Iron Age Fort. EH recommends that further assessment of this area be undertaken before it is included in the strategy. No specific constraints in the Radley area. EH notes the presence of extensive crop marks in the Sutton Courtenay area.	- A number of the areas identified in this option contain SAMs: Clanfield/Bampton has approx 11 (and extensive crop marks), Warborough/Shillingford /Benson has approx 7(EH notes presence of significant complexes in the south of this area around Dorchester), there are two in Sutton/Stanton Harcourt and three in Clifton Hampden/Wittenham. These do not preclude other parts of these areas being considered for extraction. There are no sites of archaeological significance in the Cholsey area.	- Option 3 identifies all the areas in option 1 and option 2, with the addition of Finmere, Caversham and Faringdon. There are no sites of national importance in any of these three additional areas and EH notes that they do not have extensive cropmark evidence, so further work should be carried out to determine significance.	0 The area south and east of Faringdon and the Tubney/Marcham/Hinton Waldrist area both have one SAM, which should not be considered for extraction but do not preclude development in other parts of these areas. There are no specific sites of national importance in the Duns Tew area.	0 The area east of the River Cherwell/North of Bicester contains 4 SAMs and some other areas that are of potentially national importance. The area south and east of Faringdon contains one SAM. These constraints should not preclude development in other parts of these areas. There are no sites of national importance south of Burford.
NATIONAL PARKS AND GARDENS	- The setting of Nuneham Courtenay house and Sutton	- The setting of Fair Mile hospital, to the south of	- Option 3 identifies all the areas in option 1	- The setting of Hinton House needs to be	- The setting of Buckland and Pusey

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	Courtenay manor needs to be taken into account.	the Cholsey area, and Ascott House, east of Stadhampton need to be taken into account	and option 2, with the addition of Finmere, Caversham and Faringdon. There are no sites on the Register of Parks and Gardens in any of these three additional areas.	taken into account.	Houses need to be taken into account.
CROP MARK COMPLEXES	0 There are some cropmarks and others may be beneath the alluvium.	- There are a number of crop mark complexes in the Warborough/Shillingford, Clanfield/Bampton area which may be indicative of significant sites. Others may survive beneath alluvium.	0 As Options 1 & 2. Other archaeological sites may be present under the alluvium.	0	0

F: SAFEGUARDING					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
IMPACT ON MOD AIRFIELDS	- The MOD prefers Option 1 for sand and gravel. However, further clarification is required regarding proposed restoration. It proposes that in option 1, OCC should concentrate on the areas identified to the centre and east of the option area. All areas fall within safeguarding zones but this does not preclude development.	-- The MOD notes that the main 'show stopper' is the large area identified between Clanfield and Bampton, in the vicinity of RAF Brize Norton. The MOD is concerned with the cumulative impact of an expected wetland restoration in the vicinity of key military air bases, which have a negative effect on aviation. It is important that information regarding the restoration and after use is established as early as possible. All new areas have potential implications for birdstrike which need to be considered but do not preclude working.	-- The MOD notes that the main 'show stopper' is the large area identified between Clanfield and Bampton, in the vicinity of RAF Brize Norton. The MOD is concerned with the cumulative impact of an expected wetland restoration in the vicinity of key military air bases, which have a negative effect on aviation. It is important that information regarding the restoration and after use is established as early as possible.	0 The MOD does not have any concerns about the soft sand option.	0 The MOD does not have any concerns about the crushed rock option.
IMPACT ON CIVIL AIRFIELDS	-- Oxford Airport expressed concern about continued	0 No comment	0 No comment	0 No comment	0 No comment

	working in the Lower Windrush Valley, Stanton Harcourt and Eynsham/Cassington/Yarnton because of the attraction of birds and the possible presence of physical structures over 45m in height				
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G: IMPACT ON COMMUNITIES & ECONOMY					
Criteria	Sand and Gravel Option 1	Sand and Gravel Option 2	Sand and Gravel Option 3	Soft sand option	Crushed rock option
CUMMUNLATIVE IMPACT OF DEVELOPMENT	- Some areas of the Lower Windrush Valley and villages in the Sutton Courtenay area have experienced working for many years; the SA notes the cumulative impact of impacts on local communities especially with regard to traffic and amenity issues	- New areas of working will impact on communities which have not previously experienced mineral working, although in the SA, these are judged to be less significant than for communities which have experienced many years of working. The cumulative impact of new development may be increased in some areas where other forms of development are taking place, such as in W Oxfordshire where development is also taking place at Carterton and RAF Brize Norton	0 Dispersing working will spread the effects on communities more widely, lessening it for some areas but increasing it for others	0 Continued working in the existing areas could result in cumulative effects over time on the local communities including on landscape and local amenity – noise, air, dust and traffic impacts	0 Continued working in the existing areas could result in cumulative effects over time on the local communities including on landscape and local amenity – noise, air, dust and traffic impacts. However, it is envisaged that there will be no significant increase in working in any particular area (based on the information provided by the County Council), and so no significant negative cumulative effects are expected
LOCAL ECONOMY	0 Potential economic benefits of continuing existing working is likely to be marginal as many areas have already been restored for recreational use	0 The SA notes that there could be some positive economic benefits in terms of providing employment in the new areas of working. There is also potential to	0 The SA notes that there could be some positive economic benefits in terms of providing employment in the new areas of working. There is also potential to	0 The SA notes that this option allows the current pattern of extraction of two different quality sands to be continued which has a positive economic	0 No benefits or disbenefits of continuing the current pattern of extraction on the local economy are identified

CA7

		create recreational facilities which could enhance local tourism. However, local residents are concerned about the impacts of mineral working in W Oxfordshire on tourism	create recreational facilities which could enhance local tourism. However, local residents are concerned about the impacts of mineral working in W Oxfordshire on tourism	benefit. Continued extraction may also provide a limited amount of local employment	
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Oxfordshire Minerals and Waste Development Framework **Sustainability Appraisal/Strategic Environmental Assessment**

Revised Minerals Spatial Strategy Options

September 2010



Revision Schedule

SA Report – Revised Minerals Spatial Strategy Options

September 2010

Rev	Date	Details	Prepared by	Reviewed by	Approved by
01	20.08.10	Draft	Jennifer Boca Senior Environmental Specialist	Andrew Wooddisse Associate	Andrew Wooddisse Associate
02	25.08.10	Final	Jennifer Boca Senior Environmental Specialist	Andrew Wooddisse Associate	Andrew Wooddisse Associate

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Table of Contents

1	Introduction	4
1.1	Oxfordshire Minerals and Waste Development Framework	4
1.2	Minerals Spatial Strategy Options.....	4
1.3	Background to Appraisal.....	5
1.4	Appraisal Methodology.....	5
1.5	Consideration of the Business as Usual Option	10
1.6	Sand and Gravel Sub-regional Apportionment	10
2	Results of the Options Appraisal	12
2.1	Sharp Sand and Gravel Options	12
2.2	Soft Sand	16
2.3	Crushed Rock	17
	Appendix 1 Appraisal Matrices	19

1 Introduction

1.1 Oxfordshire Minerals and Waste Development Framework

The Council is preparing a Minerals and Waste Development Framework (MWDF) for Oxfordshire. The Minerals and Waste Core Strategy Development Plan Document (MWDPD) will form a key part of the MWDF and will provide a strategic vision and overall strategy for meeting known and anticipated minerals and waste development requirements in Oxfordshire over a 15 year period.

With regard to minerals, the Core Strategy DPD will identify a spatial strategy for sand and gravel and crushed rock extraction to meet need as well as maintain land banks for primary aggregates in line with national policy and guidance.

1.2 Minerals Spatial Strategy Options

In February 2010, the Council prepared an initial draft set of spatial strategy options for sand and gravel, soft sand and crushed rock working. Consultation with key stakeholders on the spatial strategy options was undertaken during July 2010 and this has led to further refinement of the spatial strategy options. The key changes to the options are:

- The extent of the areas in each of the options has been reduced through an assessment of the realistically workable geological resource, using data from the BGS geological mapping of sand and gravel and Mineral Assessment Reports.
- Sites which are designated for their national environmental or landscape importance have been removed from the options, such as Special Areas of Conservation (SACs), Areas of Outstanding Natural Beauty (AONBs) and National Nature Reserves (NNRs). Smaller sites such as Sites of Special Scientific Interest (SSSIs) and Scheduled Ancient Monuments (SAMs) which fall within these option areas will be given policy protection in the Core Strategy.
- The phased approach for sand and gravel has been changed to address the need for mineral working only during the plan period; and it focuses more on moving to new areas of working than on continuation of working in existing areas (albeit this would still be likely to be needed in the short term).
- Both the concentration on existing working areas approach and the new areas of working approach for sand and gravel are concentration strategy options; and are not related to the location of demand. (Location of demand will be a factor to be used in assessing the options rather than in defining them.)
- Possible new areas of working are not included in the same option as concentration on existing working areas, to provide greater distinction between options.
- The dispersed working approach for sand and gravel seeks to disperse working across all available resource and is not related to the location of demand.

The Council is consulting on the revised spatial strategy options with key stakeholders in summer 2010 and is working towards a preferred minerals strategy for public consultation later in 2010.

1.3 Background to Appraisal

Scott Wilson was commissioned by Oxfordshire County Council to undertake an independent Sustainability Appraisal incorporating Strategic Environmental Assessment¹ (hereby referred to as SA) of the draft spatial strategy options for mineral working (February 2010) and of the revised options in August 2010. This report relates to the appraisal of the revised options. The findings of the SA of the initial Minerals draft spatial strategy options² can be obtained from the Council's website.

SA seeks to identify the economic, social and environmental impacts of a plan and suggests ways to avoid or minimise negative impacts and maximise positive ones.

1.4 Appraisal Methodology

SA Framework

The revised options were appraised against the already established SA framework for the Oxfordshire MWDF. The SA framework objectives are compiled using the information gathered during the early stages of the Scoping process and cover the full range of environmental impacts stipulated by the SEA Directive and the Regulations, and the broad range of economic and social issues proposed in the current guidance on SA³.

The objectives also reflect regional sustainability objectives as well as feedback from a range of consultees to ensure they capture the key sustainability issues relevant to the County. The table below outlines the SA framework including the underlying sub-objectives and indicators.

¹ As required through the Strategic Environmental Assessment Directive (2001/42/EC).

² Scott Wilson (May 2010) Oxfordshire Minerals and Waste Development Framework, Minerals Spatial Strategy Options SA/SEA Report

³ ODPM (2005) Sustainability Appraisal of Regional Spatial Strategies and Local Development Documents

Table 1.1 the SA Framework

SA Objective	Appraisal Criteria/Sub-objectives	Possible Indicators
1. To protect, maintain and enhance Oxfordshire's biodiversity and geodiversity including natural habitats and protected species	Will the MWDF protect, maintain and enhance UK BAP Priority Habitats?	Number of permitted applications for minerals and waste development which include a restoration scheme which contributes to the objectives of Oxfordshire Habitats Plans for the creation of calcareous grasslands, lowland acid grassland and reedbeds Number of planning applications which have an impact on designated sites or BAP habitats
	Will the MWDF conserve and enhance internationally, nationally and regionally important sites of nature conservation importance?	Number of permitted applications which result in restoration of favourable/favourable recovering condition or buffering of designated areas through appropriate habitat creation.
	Will the MWDF protect, maintain and enhance UK BAP Priority Species?	Number of permitted applications for minerals and waste development which include a restoration scheme which contributes to the objectives of Oxfordshire Species Plans.
	Will it contribute to the aims of the Conservation Target Areas?	Contribution of the MWDF policies to Conservation Target Areas for restoration of minerals and waste management sites.
	Will it protect and conserve geological SSSIs and RIGs?	Number of permitted applications which include conditions for the protection or enhancement of RIGs or geological SSSIs.
	2. Protect and enhance landscape character, local distinctiveness and historic and built heritage	Will the MWDF conserve and enhance Oxfordshire's AONBs & their settings and take into account guidelines associated with specific landscape types?
Will the MWDF protect and enhance the historic and		Number of permitted applications for Minerals and

	prehistoric environment of Oxfordshire?	Waste development which include conditions for the protection or enhancement of the historic and prehistoric environment in Oxfordshire.
3. To maintain and improve ground and surface water quality	Will the MWDF affect groundwater quality?	Number of permitted applications affecting source protection zones 2 and 3 Number of permitted applications which assess the risk of contamination of groundwater
	Will the MWDF affect surface water quality?	Number of sites within 50m of a watercourse Number of permitted applications requiring abstraction licences
4. To improve and maintain air quality to levels which do not damage natural systems	Will the MWDF lead to increased traffic congestion in built up areas?	Number of permitted applications with routeing agreements which avoid AQMAs Survey of trip generation to civic amenity sites
	Will the MWDF lead to increased dust and/or odours?	Number of complaints relating to dust/odours
5. To reduce greenhouse gas emissions to reduce the cause of climate change	Will the MWDF lead to a decrease in production of greenhouse gases such as methane?	Proportion of waste and aggregates transported by rail or water Quantity of biodegradable wastes landfilled
6. To mitigate Oxfordshire's vulnerability to flooding, taking account of climate change	Number of sites that are permitted within flood risk zone as identified by PPS25.	Number of permitted sites for minerals and waste development within the flood plain (flood zone 3a/ Number of mineral restoration schemes identified for flood attenuation
7. To minimise the impact of transportation of aggregates and waste products on the local and strategic road network	Will the MWDF reduce distances travelled by road?	Distances travelled by road from new applications to settlements (waste) or markets Number of sites with rail/water access
	Are sites in the MWDF well located in relation to surrounding settlements for waste, or minerals for markets?	Number of sites with suitable access to appropriate roads
	Will the waste facilities or mineral operation serve local needs?	
	Does the MWDF facilitate HGV routeing agreements and developer contributions for infrastructure improvements?	

8. To minimise negative impacts of waste management facilities and mineral extraction on human health	Will the MWDF have impacts which could have a harmful effect on human health?	Number of permitted applications for mineral or waste development within 250m of sensitive receptors (settlements)
9. To minimise the negative impacts of waste management facilities and mineral extraction on local amenity	Will the MWDF result in loss of amenity through visual impact, noise, dust or vibration for local communities?	Number of sites for mineral or waste development within 250m of sensitive receptors (settlements)
	Will the MWDF provide opportunities for enhancement of local amenity and access to the countryside?	Number of permitted applications with restoration conditions which enhance local amenity and /or improve access to the countryside.
10. To protect, improve and where necessary restore land and soil quality	Will the MWDF affect high grade agricultural land?	Area of high grade agricultural land lost to minerals and waste development
	Will the MWDF lead to soil pollution or contamination?	Incidences of land contamination related to minerals and waste development
11. To contribute towards moving up the waste hierarchy in Oxfordshire.	Will the MWDF policies reduce the amount of waste produced?	Amount of waste arising in Oxfordshire
	Will the MWDF encourage re-use, recycling/composting and recovery?	Amount of waste recycled and recovered
12. To enable Oxfordshire to be self sufficient in its waste management and to make a sustainable contribution to the appropriate minerals apportionment		Number of permitted applications for waste management to meet targets to achieve net waste self sufficiency.
		Number of permitted applications which contribute to meeting apportionment.
13. To promote efficient use of natural resources and avoid unnecessary sterilisation of mineral resources	Will the MWDF encourage use of secondary and recycled aggregates, and make provision for these sites?	Number of permitted applications for secondary and recycled aggregate developments.
	Does the MWDF encourage minimising the area of land take per tonne of mineral aggregate produced?	
	Will the MWDF avoid sterilising mineral resources by preventing unnecessary development on or near to mineral resources?	Identification of mineral safeguarding areas in the MWDF
	Will the MWDF promote dialogue between local authorities to ensure valuable	Evidence of cross-boundary liaison meetings

	mineral resources are not sterilised by non-minerals development?	
14. To support Oxfordshire's economic growth and reduce disparities across the county.	Will the MWDF generate new jobs for the county?	Number of direct jobs created in the waste/mineral sector per year
	Will the MWDF support and encourage the growth of small and medium size business?	Number of new mineral and waste permissions
	Will the MWDF encourage the provision of more locally based skills and facilities?	

Approach to Options Appraisal

The appraisal involved assessing each of the revised spatial strategy options for mineral working against the SA objectives taking account of both potential positive and negative effects. The appraisal also takes into account other impact dimensions, including whether the effects are primary, secondary, direct, indirect, permanent, short-term, medium-term, long-term or cumulative (the term cumulative effects is also used to describe synergistic and secondary effects).

Matrices were used to identify the sustainability effects and these are provided in Appendix 1. The matrices allow for the comparison of options and also consist of a summary of the principle underlying each of the options.

The appraisal was based on a combination of expert judgement and analysis of baseline data gathered in the Scoping Report and other available background information. Due to the strategic nature of SA, it is difficult to make predictions with a high degree of certainty and more detailed information is required in some instances. Where this is the case, detailed assessments are recommended at the site selection and planning application stages in order to further confirm the likelihood of impacts and their magnitude and propose mitigation measures where relevant. The table below shows the symbols used when completing the matrices.

A new symbol +/- has been included in the table below to denote where an option has both positive and negative effects (*this was due to the fact that different options consisted of various potential areas of mineral working and in some cases there were potential negative effects associated with working some areas identified within an option and some potential positive effects associated with other areas in the same option*).

Table 2.2 Appraisal symbols

Symbol	Likely effect on the SA Objective
++	The option is likely to have a very positive impact
+	The option is likely to have a positive impact
0	No significant effect / no clear link
?	Uncertain or insufficient information on which to determine impact
-	The option is likely to have a negative impact
--	The option is likely to have a very negative impact

+/- The option is likely to have some positive and some negative effect

1.5 Consideration of the Business as Usual Option

Currently, planning policy for minerals and waste in Oxfordshire is contained in the Oxfordshire Structure Plan 2016 and the Oxfordshire Minerals and Waste Local Plan (MWLP, adopted July 1996)⁴. Following changes to the planning system in 2004, policies in existing plans were 'saved' for three years to September 2007, when they would expire unless the Secretary of State agreed to 'save' them beyond that date.

Accordingly, Oxfordshire County Council applied to the Secretary of State for policies in the MWLP that met the criteria specified by the Government to be saved beyond September 2007. This resulted in 46 policies in the MWLP to continue to be 'saved'. Three policies in the Oxfordshire Structure Plan are also saved beyond the expiry date, including a policy on criteria for locating sand and gravel working.

As part of the MWDF preparation process, the Council considered the merits of continuing to rely on the current planning policy framework. However, it was decided that this option was not sustainable and would not provide a clear long term strategy for future minerals and waste development in Oxfordshire for the following reasons:

- Some saved policies from the previous plan may be out of date in relation to current policy and legislation; and
- Very few areas which are allocated in the Local Plan for minerals extraction are still to be worked.

This option was therefore not given further consideration by the council, and it has not been appraised further in the SA.

1.6 Sand and Gravel Sub-regional Apportionment

When he revoked the South East Plan in July 2010, the Secretary of State for Communities and Local Government issued guidance⁵ for planning authorities. This says that mineral planning authorities should now work from the aggregates apportionment in the March 2010 Proposed Changes to South East Plan Policy M3, which set a sand and gravel figure of 2.1 million tonnes a year for Oxfordshire. The guidance goes on to say that an alternative figure can be used if it is based on new or different information and a robust evidence base.

The County Council is opposed to the figure of 2.1 million tonnes a year and believes it is unreasonably and unrealistically high. The Council therefore intends to gather information and evidence, and develop a methodology, to produce a locally derived assessment of the quantity of sand and gravel that should be supplied from quarrying in Oxfordshire.

⁴ www.oxfordshire.gov.uk

⁵ Chief Planning Officer Letter: Revocation of Regional Strategies, July 6, 2010.

As an interim position, a range of possible figures for sand and gravel are being used against which to test options. The County Council is looking at using a range between 1.1 and 1.6 mtpa, based on average sand and gravel production over the last 5 year (1.15 mtpa) and 10 year (1.48 mtpa) periods and the apportionment proposed by SEERA in March 2009 (1.58 mtpa).

Although the County Council is opposed to the Secretary of State's guidance figure of 2.1 million tonnes as set out in the March 2010 Proposed Changes, it is a recommendation of this SA process that spatial strategy options should also be tested against this guidance figure as part of the options development process and sustainability appraisal.

2 Results of the Options Appraisal

2.1 Sharp Sand and Gravel Options

As detailed in section 1.6 above, the Council has adopted a flexible approach with regard to the amount of sand and gravel it needs to plan for, to meet demand to 2026, using a range between 1.1 and 1.6 mtpa.

Historically this figure has been divided between provision for sharp sand and gravel and soft sand, based on an average of the last 3 years' sales. This has resulted in a split of 83% for sharp sand and gravel and 17% for soft sand.

The council has revised the initial draft spatial strategy options and is now considering the following revised options for sand and gravel.

Option 1: Concentration on Existing Working Areas

This option seeks to concentrate sand and gravel working in areas where working is currently taking place or has taken place recently. This is a refinement of the previous option 1c and includes areas both to the west / north west and south / south east of Oxford. However, these are now limited to areas around existing or recent sand and gravel working areas and include:

- Lower Windrush Valley (LWV);
- Eynsham/Cassington/Yarnton (ECY);
- Radley; and
- Sutton Courtenay.

Option 2: Concentration on New Working Areas

Many areas of existing working have experienced mineral extraction over a number of years, impacting on local communities and changing the local landscape. This option identifies new areas where working would be concentrated, to replace existing areas of working. In the short term, while the new areas are planned, some extensions to existing sites might be needed to maintain supply. The areas included in this option are:

- Clanfield/Bampton;
- Warborough/Shillingford/Benson (WBS);
- Cholsey;
- Sutton/Stanton Harcourt; and
- Culham/Clifton Hampden/Dorchester (CCD).

Option 3: Dispersed Working

The initial draft dispersal option sought to disperse working related to markets, to reduce mineral miles. This option has been amended to provide for working to take

place within any of the areas of potential sand and gravel resource, so that it is a truly dispersed option. The areas included in this option are:

- Finmere;
- Clanfield/Bampton;
- Lower Windrush Valley (LWV);
- Eynsham/Cassington/Yarnton (ECY);
- Faringdon;
- Radley;
- Sutton Courtenay;
- Warborough/Shillingford/Benson (WBS);
- Cholsey;
- Caversham;
- Culhum/Clifton Hampden/Dorchester (CCD); and
- Sutton/Stanton Harcourt.

Sand and Gravel Options - Summary of SA findings

Option 1 – This option would lead to concentration of working in existing and former areas of sand and gravel working. Although the proposed areas are generally well located in terms of proximity to important nature conservation sites, some areas within ECY and the LWV are close to important nature conservation designations (SSSIs, SAC). These designations could constrain working in some sites within these areas. Where there is potential for adverse effects due to proximity to nature conservation sites, mitigation measures should be put in place to protect these areas.

The LWV lies within the Conservation Target Areas (CTAs) identified by the Oxfordshire Nature Conservation Forum⁶. The main aim within CTAs is to restore biodiversity at a landscape-scale through maintenance, restoration and creation of BAP priority habitats. Further working in this area would therefore contribute positively to the planned restoration and habitat creation at a large-scale which combined with existing restoration plans would have significant beneficial cumulative effects for the local community and wildlife. However, these benefits would be in the long-term as mineral works are likely to take years before the restoration plans are implemented.

There are no national landscape designations in any of the areas proposed within Option 1. However, increased working in the identified areas has potential for negative cumulative landscape and visual effects for the local communities living nearby. Measures to mitigate against negative effects on the already extensively modified landscapes should be required at site selection and planning application stages.

⁶ <http://www.oncf.org.uk/biodiversity/cta.html>

SAMs are found within each of the option 1 proposed areas. Mineral working can lead to damage to archaeological features and so sites should be well sited away from these and where they are in close proximity, mitigation measures against adverse effects should be in place (where applicable) before extraction of materials.

Some areas within LWV, ECY, Radley and Sutton Courtenay lie within flood risk zones 2 and 3. The Environment Agency (EA) requires that development should be avoided in the floodplain where possible and would require the sequential and (where appropriate), the exception tests as required through Planning Policy Statement 25 (PPS25). There is potential for cumulative negative effects on ground water flow as a result of concentration of mineral workings within one area and in particular in the LWV and the Cassington area.

Although option 1 involves continuing working in existing areas of sand and gravel extraction, the County Council has confirmed that this option if taken forward would seek to continue the existing pattern and level of working and so it is anticipated that there would not be significant increases in traffic along the A40 (ECY and LWV), the A415 (LWV), or the A4130 (Sutton Courtenay). However, working in the Radley/Nuneham Courtenay area could lead to increases in traffic on minor roads and through villages such as Kennington and Radley. Careful consideration of access and routeing as well as impacts on the local communities (congestion, noise and air) would be required at the site selection stage as well as at the planning application stage to facilitate mitigation of adverse effects where applicable.

Some parts of the area identified in Radley present opportunities for use of water to transport materials as they can be accessed via the River Thames. If sites are taken forward in this area, moving materials via the river should be encouraged wherever possible; subject to consideration of environmental effects and costs.

The proposed areas are generally well located in terms of proximity to potential markets (except for areas to the north of the county). Moving materials by road would continue to contribute to green house gas (GHG) emissions having negative effects on climate change. Where potential for alternatives to road transport exist, these should be encouraged through policy or conditions to planning permissions.

Summary of principle underlying option 1: *Seeking to concentrate extraction in areas where working is currently taking place or has taken place recently has the economic advantages of using existing infrastructure as well as labour force. It also presents opportunities for co-ordinated large-scale restoration projects which would in the longer term lead to beneficial effects for the local communities (through recreation and leisure opportunities) as well as for wildlife. However, this option has potential to lead to cumulative negative effects on the local communities especially with regard to traffic and amenity issues. The long-term nature of mineral works means that communities within/close to the identified areas will continue to experience the effects of mineral working for the foreseeable future.*

Option 2 – This option identifies new areas where working would be concentrated, to replace existing areas of working. There are no nature conservation sites of international or national significance in any of the proposed areas. Some areas are constrained by the presence of SAMs (Clanfield/Bampton, Warborough and Dorchester). Here, mitigation measures against adverse effects might be required. Warborough, Cholsey and Dorchester also lie close to the AONB. The extent of actual areas available for working in these areas would be constrained by this designation.

Sutton/Stanton Harcourt is not affected by landscape or cultural heritage designations.

Opening up new areas for sand and gravel extraction could lead to adverse effects on access routes to be used to move materials. Working in Clanfield/Bampton would affect the A4095, B4020 and A417 depending on the exact sites chosen and is likely to require improvements in infrastructure to be deliverable. Working in WBS and CCD has potential to affect the A4074 while working in Sutton/Stanton Harcourt could affect the B4449; however, the A4074 is designated a local lorry route by the County Council. Further assessment on the suitability of these roads to handle increases in HGV movements should be provided in order to ascertain where there is likely to be adverse effects. Working in Cholsey has potential to use rail to move materials but if accessed by road there is potential for negative effects on the A4130 as well as on the A329 (depending on the sites selected).

With regard to proximity to markets, the proposed areas are generally well located (except for areas to the north of the county).

Working in the new areas could lead to some negative effects on the surrounding communities in terms of amenity (e.g visual, noise, traffic impacts) depending on location of sites and operation of works. However, these effects could be judged as being potentially less significant (subject to further detailed analysis on specific impacts) compared to option 1, due to the fact that option 1 could lead to cumulative negative effects on communities that have already experienced the impacts of mineral working for many years.

There would be some positive economic benefits in terms of providing employment in the new areas of working as well as in meeting Oxfordshire's sand and gravel needs.

Restoration following working would lead to beneficial effects for biodiversity as well as creating recreational opportunities for the local communities

Summary on principle underlying option 2: *Opening up new areas for working has the positive benefit of relieving communities that have experienced mineral working for long periods in the past therefore distributing the impacts of mineral working to other parts of the county. This option transfers impacts to other communities although these are judged to be less significant compared to option 1 due to the cumulative nature of option 1 effects. This option would require some extensions to some existing sites and so there would still be some cumulative effects in these areas although these would be for a shorter period, compared with the long-term nature of option 1 cumulative effects. Option 2 would lead to creation of new jobs in the identified areas but it would also require industry to re-locate or build new infrastructure and although this could lead to some negative economic effects in the short term, in the long term the economic benefits are judged to be positive.*

Option 3 – This option seeks to disperse mineral working to any areas of potential sand and gravel resource in the County and includes the areas covered by options 1 and 2 as well as Finmere, Faringdon and Caversham. As with option 1 and 2 above, the following issues would arise:

Nature conservation constraints – LWV (SSSI) and ECY (SSSI, SAC).

AONB constraints– Warborough, Cholsey and Dorchester.

SAMs constraints– all option 1 areas and Clanfield/Bampton, Warborough and Dorchester in option 2.

Transport impacts– LWV (A40, A415) and ECY (A40, A44), Sutton Courtenay (A34, A4130), Radley (A4074, but with potential for water based transport), Clanfield/Bampton (A4095, B4020, A417), WSB and CCD (A4074), Sutton/Stanton Harcourt (B449), Cholsey (A4130, A329 but area has potential for rail use) and Faringdon (A420).

Flood risk and ground water impacts - Some areas within LWV, ECY, Radley and Sutton Courtenay lie within flood risk zones 2 and 3. There is also potential for cumulative negative effects on ground water flow as a result of concentration of mineral workings within the LWV and the Cassington area.

As with the other options, this option would lead to some positive benefits associated with restoration as well as economic benefits through job creation and investment in new areas. However, it would also lead to some negative cumulative effects in areas within option 1 as discussed previously.

Distributing extraction has the advantage of reducing distances aggregates are moved by road thereby minimising emissions and local traffic impacts. However, there would still be some negative effects associated with moving materials by road.

Summary on principle underlying option 3: Dispersing extraction has both positive and negative effects. Positive effects include potentially reducing the distances materials are moved, creation of new jobs, distributing of impacts around the county and offering restoration opportunities that could benefit communities in the longer term. The negative effects include the fact that more communities would be affected by the effects of mineral working (including some cumulatively as in option 1). This option has potential not to deliver large-scale restoration projects as works would be distributed in different parts of the county. The need for investment in new areas may impact negatively on industry e.g. moving infrastructure etc, but this is likely to be a short-term effect.

2.2 Soft Sand

The soft sand option has been revised to now include an area of resource at Duns Tew in the north of the county. The area in the south west of the county has been reduced to two smaller areas located close the A420. When assessed against the SA objectives, both the identified areas (north and south of county) are close to SSSIs. The Tubney/Marcham/Hinton Waldrist area is also close to Cothill Fen SAC. Proximity to these sites may affect the extent of areas that can be worked and mitigation measures may be required to ensure there are no adverse effects on them.

None of the identified sites is close to AONB. However, mineral working has potential for adverse visual and landscape effects, and mitigation measures should be in place where sensitive receptors like housing may be affected leading to adverse visual effects. There are sites of archaeological value (SAMs) close to the Tubney/Marcham/Hinton Waldrist area. Working in this area would need to take account of the presence of the monuments and protect them accordingly.

It is not envisaged that soft sand working in both the identified areas to the north and south west would lead to significant increases in HGV traffic. However, there is still potential for some negative impacts from increased traffic on the local roads including

on the B4030/A260 (Duns Tew) and on the A420, A417, and B4508 (south west sites). Further assessment on access and suitability of roads to accommodate more HGV traffic is recommended at the site selection stage.

The revised option will have positive economic effects by providing local employment as well as meeting the county's soft sand needs. This option also allows the current pattern of extraction of two different quality sands to be continued which has a positive economic benefit.

Overall Summary on Principle underlying Soft sand option: *Identifying two areas of working in the south of the county and one in the north of the county will help minimise traffic impacts as well as spread the effects of soft sand working more equitably. However, there will be some cumulative effects on communities living close to existing sites and careful consideration should be given when identifying sites and allowing further extraction so as to minimise the overall effects of continued working in these areas. The two areas in the south west of the county have different quality sands and this option allows for the working of the two types of sand. Continuing with the existing pattern provides certainty to industry and also takes advantage of existing infrastructure.*

2.3 Crushed Rock

The revised option is made up of three areas based around existing limestone working areas. The option also includes reducing the area of search identified near Ardley quarry in the north of the County. The areas included in the option are:

- South of Burford area;
- East of River Cherwell, North of Bicester; and
- East/south east of Faringdon.

The SA findings indicate that some areas are constrained by the presence of SSSIs (Ardley and east of Faringdon near Tubney). There are no similar constraints in areas near Hatford and Burford. None of the areas identified are within AONB. However, there are SAMs in the area north of Bicester and close to the area east of Faringdon). Mitigation measures against adverse effects on these monuments as well as on local visual and landscape effects may be required prior to extraction of materials to avoid adverse effects.

As the identified areas are based around existing limestone working areas, if working continues at the current level, it is expected that there would be no increase in effects on air quality, traffic and on GHG emissions as traffic levels would be the same as current. However, a significant increase in working in any of the areas has potential for significant negative effects especially with regard to traffic. Careful consideration should be given to access and road capacities when considering sites for further working.

Continued working in the existing areas will result in cumulative effects over time on the local communities including on landscape and local amenity – noise, air, dust and traffic impacts. However, mitigation measures at the planning application stage can help reduce such impacts. It is also envisaged that there will be no significant increase in working in any particular area (based on the information provided by the County Council), and so no significant negative cumulative effects are expected.

Summary on principle underlying crushed rock option: *The revised crushed rock option would lead to a distribution of effects of crushed rock working in the county therefore potentially preventing adverse effects on a single locality. It also leads to a reduction in the area identified in the north of the county. This option takes advantage of existing infrastructure as well as continuing to provide local employment. This has positive economic benefits. In the long term, there is potential for negative cumulative effects on the communities living near the identified areas. Careful consideration should be given to the exact location of sites and works, relative to housing and other sensitive receptors to militate against potential negative effects.*

Appendix 1 Appraisal Matrices

Sand and Gravel Strategy Options				
Sustainability Appraisal Objectives	Options			Summary and mitigation measures
	Option 1- Concentrating on existing areas	Option 2- Concentrating on new areas	Option 3 – Dispersed working	
1. To protect, maintain and enhance Oxfordshire's biodiversity and geodiversity including natural habitats and protected species	+/- Proposed areas generally well located in terms of proximity to important nature conservation sites but some areas within Eynsham/Cassington/Yarnton (ECY) and Lower Windrush Valley (LWV) lie close to important nature conservation designations (SSSIs, SAC)	+ No potential adverse effects on SSSIs or SAC	+/- Proposed areas generally well located in terms of proximity to important nature conservation sites but some areas within ECY and LWV lie close to important nature conservation designations	<p>Option 1 and 3 are somewhat constrained by the presence of important nature conservation designations in these areas. Development in the ECY area and the LWV would need to demonstrate that mitigation measures would be in place to avoid adverse effects to SSSIs and SAC.</p> <p>All options offer opportunities for biodiversity conservation through restoration although option 3, with a dispersed pattern of working, may offer less potential for landscape scale restoration.</p>
2. Protect and enhance landscape character, local distinctiveness and historic and built heritage	+/- There are no landscape designations in any of the areas proposed but there are Scheduled Ancient monuments (SAM) within each of the areas.	+/- SAMs are found within Clanfield Bampton, Warborough and Dorchester areas. Warborough, Cholsey and Dorchester also lie close to AONB. Stanton Harcourt is not affected by either landscape or archaeological designations.	+/- Some areas within this option (also included in options 1 and 2) are constrained by both landscape and archaeology.	<p>Option 1 includes areas that are generally well located with regard to proximity to landscape and historic environment designations apart from proximity to SAMs in several of the areas; working in these areas would need to demonstrate that there are no adverse effects on the SAM.</p> <p>Option 2 - Proximity to the AONB for southern areas (Dorchester, Warborough and Cholsey) presents a constraint for sites in that area and proposals here would need to include mitigation measures to avoid adverse effects on the landscape.</p> <p>Option 3 –Areas within Option 3 that are constrained with regard to potential negative impacts on archaeology include (ECY, LWV, Radley, Sutton Courtenay, Clanfield / Bampton, Warborough, and Dorchester) while those constrained by AONB include Dorchester, Warborough, Cholsey and Caversham.</p> <p>Mitigation measures to avoid adverse effects on the identified designations would be required at the site selection and planning application stages.</p>

Sand and Gravel Strategy Options				
Sustainability Appraisal Objectives	Options			Summary and mitigation measures
	Option 1- Concentrating on existing areas	Option 2- Concentrating on new areas	Option 3 – Dispersed working	
3. To maintain and improve ground and surface water quality	?/-	?/-	?/-	It is expected that mitigation measures would be required to protect water resources before planning permission is granted. The Environment Agency (EA) has expressed concern regarding significant increase in working in LWV as well as ECY due to potential in increase of low river flow issues and risk to nature conservation receptors within these areas.
4. To improve and maintain air quality to levels which do not damage natural systems	-	-	-	Movement of sand and gravel by road has potential for negative impacts on air quality. The significance of effect should be assessed at the planning application stage when details on access routes to sites and numbers of vehicle movements are available.
5. To reduce greenhouse gas emissions to reduce the cause of climate change	-	-	-	The Scoping report notes that present movements of aggregates in Oxfordshire are by road transport. Assuming all options will lead to continued use of road transport, this will contribute to continued GHG emissions associated with moving minerals by road
6. To mitigate Oxfordshire's vulnerability to flooding, taking account of climate change	?/-	?/-	?/-	Some areas within LWV, ECY, Radley, Sutton Courtenay, Clanfield/ Bampton, WBS, Stanton Harcourt and Clifton Hampden lie within flood zones 2 and 3. Within these areas, the sequential test and where appropriate the exception tests will be required by the EA before sites are allocated.

Sand and Gravel Strategy Options				
Sustainability Appraisal Objectives	Options			Summary and mitigation measures
	Option 1- Concentrating on existing areas	Option 2- Concentrating on new areas	Option 3 – Dispersed working	
7. To minimise the impact of transportation of aggregates and waste products on the local and strategic road network	-- Continuing the existing level of working in LWV and ECY is unlikely to lead to increases in traffic levels along the A40 and similarly, working in Sutton Courtenay at current levels is unlikely to lead to increases in traffic on the A34. However, working in the Radley area has potential to lead to increases in HGV traffic on local roads.	- Working in Clanfield/Bampton could lead to increased traffic on the A4095, B4020 and A417 depending on the sites chosen. Infrastructure improvements are likely to be required to enable working in this area. The WBS area could result in traffic increases on the A4074, although this road is a designated lorry route. Working in Stanton Harcourt could impact negatively on the B449.	-- Similar to options 1 and 2	<p>Moving aggregate minerals by road can have significant negative effects on the road network (depending on number of movements). Further working in areas of existing working (option 1) could have significant negative effects on the road network, however, the County Council would seek to ensure that working in these areas was at the same level as current works to mitigate against further increases in HGV traffic in these areas.</p> <p>Although option 2 has potential for some negative effects on the local roads, this is largely limited to the Clanfield/Bampton area.</p> <p>All options include sites that offer potential for use of sustainable transport e.g. Radley and Cholsey.</p> <p>This assessment is based on professional judgment, the baseline information presented in the scoping report and information on options being considered provided by the County Council. Detailed transport assessments are recommended at the site selection and planning application stage to ascertain number of additional or new HGV movements and their impacts on the road network.</p>
	++ Some areas in Radley could be accessed via the River Thames	++ Potential for rail use in Cholsey	++ Potential for alternatives to road in Radley and Cholsey	
8. To minimise negative impacts of waste management facilities and mineral extraction on human health	0	0	0	<p>Although the broad areas proposed include settlements and other sensitive receptors, it is expected such areas would not form sites for mineral extraction and that mineral working would not be in close proximity to sensitive human receptors. It is also expected that mitigation measures would be in place to offset potential negative health effects e.g. from dust and noise.</p>

Sand and Gravel Strategy Options				
Sustainability Appraisal Objectives	Options			Summary and mitigation measures
	Option 1- Concentrating on existing areas	Option 2- Concentrating on new areas	Option 3 – Dispersed working	
9. To minimise the negative impacts of waste management facilities and mineral extraction on local amenity	--	-	--	Mineral extraction is likely to have some negative impacts on amenity including increase in HGV movements, noise and visual effects. Option 1 and 3 are judged as likely to have cumulative negative effects on communities living close to proposed areas where mineral extraction is already taking place or has taken place in the past.
10. To protect, improve and where necessary restore land and soil quality	++	+	+	Minerals working will be accompanied by proposals for restoration and in some cases e.g. in Option 1 restoration would contribute to the creation of large areas for wildlife conservation and improved recreational activities
11. To contribute towards moving up the waste hierarchy in Oxfordshire	0	0	0	
12. To enable Oxfordshire to be self sufficient in its waste management and to make a sustainable contribution to its sub-regional minerals apportionment	++	++	++	

Sand and Gravel Strategy Options				
Sustainability Appraisal Objectives	Options			Summary and mitigation measures
	Option 1- Concentrating on existing areas	Option 2- Concentrating on new areas	Option 3 – Dispersed working	
13. To promote efficient use of natural resources and avoid unnecessary sterilisation of mineral resources	++	++	++	
14. To support Oxfordshire's economic growth and reduce disparities across the county	++	++	++	

Summary of Principles underlying Options

Option 1: Seeking to concentrate extraction in areas where working is currently taking place or has taken place recently has the economic advantages of using existing infrastructure as well as labour force. It also presents opportunities for co-ordinated large-scale restoration projects which would in the longer term lead to beneficial effects for the local communities (recreation and leisure) as well as for wildlife. However, this option has potential to lead to cumulative negative effects on the local communities especially with regard to traffic and amenity issues as well as on ground water and surface water flows. The long-term nature of mineral works means that communities within/close to the identified areas will continue to experience the effects of mineral working for the foreseeable future.

Option 2: Opening up new areas for working has the positive benefit of relieving communities that have experienced mineral working for long periods in the past therefore distributing the impacts of mineral working to other parts of the county. This option transfers impacts to other communities although these are judged to be less significant compared to option 1 due to the cumulative nature of option 1 effects. Option 2 would lead to creation of new jobs in the identified areas but it would also require industry to move or build new infrastructure and although this could lead to some negative economic effects in the short term, in the long term the economic benefits are likely to be positive.

Option 3: Dispersing extraction has both positive and negative effects. Positive effects include potentially reducing the distances materials are moved, creation of new jobs, distributing of impacts around the county and offering restoration opportunities that could benefit communities in the longer term. The negative effects include the fact that more communities would be affected by the effects of mineral working (including some cumulatively as in option 1). This option has potential not to deliver large-scale restoration projects as works would be distributed in different parts of the county. The need for investment in new areas may impact negatively on industry e.g. moving infrastructure etc, but this is likely to be a short-term effect.

Soft Sand – Meet demand from south west of the county (near Faringdon) as well as from the north (Duns Tew)		
SA Objectives	Comments	
1. To protect, maintain and enhance Oxfordshire's biodiversity and geodiversity including natural habitats and protected species	- SSSIs close to or within all of the proposed areas	The presence of SSSIs will affect the extent of area that can be worked. Mitigation measures will be required where working is close to designated areas. Restoration of sites has the potential to result in creation of new habitats.
2. Protect and enhance landscape character, local distinctiveness and historic and built heritage	0/-	None of the areas identified are within AONB. However, there are SMs close to the Tubney/Marcham/Hinton Waldrist area. Mitigation measures against adverse effects on these as well as on local visual and landscape effects would be required prior to extraction of materials to avoid adverse effects
3. To maintain and improve ground and surface water quality	?	Most soft sand working takes place above the water table and therefore there are minimal impacts on ground water flows.
4. To improve and maintain air quality to levels which do not damage natural systems	-/0	Working in both the north and the south west areas identified is unlikely to lead to significant increases in HGV traffic and therefore no adverse effects on air quality but there will still be some impacts associated with transportation of material
5. To reduce greenhouse gas emissions to reduce the cause of climate change	-/0	As above, working in both the north and south west areas identified is unlikely to lead to significant increases in GHG emissions as the increase in HGV vehicles is not expected to be high. However, there will still be some GHG emission as a result of road transportation
6. To mitigate Oxfordshire's vulnerability to flooding, taking account of climate change	?	Most soft sand working areas lie outside flood risk zones 2 and 3. Where there is potential for flooding (e.g. small area in Hatford/Shellingford lies within flood risk zone 3), mitigation measures including the sequential test will be required before site allocation.
7. To minimise the impact of transportation of aggregates and waste products on the local and strategic road network	-/0	As objective 4 and 5, the levels of traffic generated are not expected to be significant. However, there will be some impacts on the B4030/A260 (Duns Tew) and on the A420, A417, and B4508 (south west sites). Further assessment on access and suitability of roads to accommodate more HGV traffic is recommended at the site selection stage.
8. To minimise negative impacts of waste management facilities and mineral extraction on human health	0/-	Continuing working in both localities will lead to increased cumulative effects on the nearby communities although this can be reduced through mitigation measures at the planning application stage.

9. To minimise the negative impacts of waste management facilities and mineral extraction on local amenity	0/-	As above
10. To protect, improve and where necessary restore land and soil quality	+	Restoration of sites is likely to lead to improved land and soil quality
11. To contribute towards moving up the waste hierarchy in Oxfordshire	0	
12. To enable Oxfordshire to be self sufficient in its waste management and to make a sustainable contribution to its sub-regional minerals apportionment	++	
13. To promote efficient use of natural resources and avoid unnecessary sterilisation of mineral resources	++	
14. To support Oxfordshire's economic growth and reduce disparities across the county	++	

Summary – **Soft sand option**: Identifying two areas of working north and south of the county will help minimise traffic impacts as well as spread the effects of soft sand working more equitably. However, there will be some cumulative effects on communities living close to existing sites and careful consideration should be given when identifying sites and allowing further extraction so as to minimise the overall effects of continued working in these areas. The two areas have different quality sands and this option allows for the working of the two types of sand. Continuing with the existing pattern provides certainty to industry and also takes advantage of existing infrastructure.

Crushed Rock –Crushed rock areas include south of Burford, East of River Cherwell, north of Bicester and east/south east of Faringdon

SA Objectives	Comments	
1. To protect, maintain and enhance Oxfordshire's biodiversity and geodiversity including natural habitats and protected species	-/+	Some areas are constrained by the presence of SSSIs (Ardley and east of Faringdon near Tubney). There are no similar constraints in areas near Hatford and Burford. Restoration has potential to create opportunities for biodiversity.
2. Protect and enhance landscape character, local distinctiveness and historic and built heritage	0/-	None of the areas identified are within AONB, although the Burford area is in close proximity to the setting of the Cotswolds AONB. However, there are SAMs in the area north of Bicester and close to the area identified east of Faringdon). Mitigation measures against adverse effects on these as well as on local visual and landscape effects would be required prior to extraction of materials to avoid adverse effects
3. To maintain and improve ground and surface water quality	?	Impacts on ground water will be tested at the planning application stage

4. To improve and maintain air quality to levels which do not damage natural systems	0/-	If working continues at the current level, impacts on air quality will remain as current but increases in production could lead to negative effects on air quality due to increased traffic
5. To reduce greenhouse gas emissions to reduce the cause of climate change	0/-	As above – increased traffic would lead to increase GHG emissions
6. To mitigate Oxfordshire's vulnerability to flooding, taking account of climate change	0	None of the proposed areas lies within areas of high flood risk.
7. To minimise the impact of transportation of aggregates and waste products on the local and strategic road network	0/-	If working continues at the current level (identified areas are existing limestone working areas), transport impacts will remain as current. However, increased working in any one particular area has potential for negative cumulative effects on the road network and communities near the area
8. To minimise negative impacts of waste management facilities and mineral extraction on human health	-	Continued working in the existing areas will result in cumulative effects over time on the local communities although mitigation measures at the planning application stage can help reduce such impacts and it is envisaged that there will be no significant increase in working in any particular area.
9. To minimise the negative impacts of waste management facilities and mineral extraction on local amenity	-	
10. To protect, improve and where necessary restore land and soil quality	+	Restoration is likely to result in improved land and soil quality where appropriate
11. To contribute towards moving up the waste hierarchy in Oxfordshire	0	
12. To enable Oxfordshire to be self sufficient in its waste management and to make a sustainable contribution to its sub-regional minerals apportionment	++	
13. To promote efficient use of natural resources and avoid unnecessary sterilisation of mineral resources	++	
14. To support Oxfordshire's economic growth and reduce disparities across the county	++	

Summary on principle underlying crushed rock option: The revised crushed rock option would lead to a distribution of effects of crushed rock working in the county therefore potentially preventing adverse effects on a single locality. It also leads to a reduction in the area identified in the north of the county. This option takes advantage of existing infrastructure as well as continuing to provide local employment. This has positive economic benefits. In the long term, there is potential for negative cumulative effects on the communities living near the identified areas. Careful consideration should be given to the exact location of sites and works, relative to housing and other sensitive receptors to militate against potential negative effects.

Issues Raised by Technical Assessment and Sustainability Appraisal of Sand and Gravel Options

Option 1 – Existing Working Areas

- a) The Radley area is close to Oxford; it has poor access to the west of the River Thames but could be accessed from the A4074 (a local lorry route) to the east of the river.
- b) There are limited sand and gravel resources remaining in the Sutton Courtenay area, and it could only make a strategic contribution to supply for a limited part of the plan period.
- c) The Lower Windrush Valley and the Eynsham/Cassington/Yarnton areas have plentiful resources and good access via the A40 to north Oxford and to Bicester, but are further from south Oxford, Didcot and Wantage and Grove. There has been a cumulative impact of mineral working and transportation on local communities, landscape and lorry traffic levels in these two areas. Oxford Meadows Special Area of Conservation poses a potential constraint to working the southern part of the Eynsham/Cassington/Yarnton area.

Option 2 – New Working Areas

- a) The Clanfield/Bampton area is poorly located relative to markets for aggregates and would require big improvements to infrastructure to enable large scale working without impacting on villages and local roads.
- b) The Sutton/Stanton Harcourt area has good access to the A40 via the Eynsham bypass. But working in this area could increase the cumulative impact of working in West Oxfordshire and on the A40.
- c) The Clifton Hampden part of the Clifton Hampden/Wittenham area is accessible by local lorry route (A415 and A4074) and has few environmental constraints, although there are some Scheduled Ancient Monuments (SAMs) and lorries would have to pass through Clifton Hampden and Burcot. An extensive SAM, the nearby Little Wittenham SAC and the adjoining North Wessex Downs AONB are major constraints on the Wittenham part of the area.
- d) The southern part of the Warborough/Benson/Shillingford area is constrained by the presence of SAMs and Grade 1 agricultural land, but the northern part has few environmental constraints and could be linked to the A4074 near Berinsfield.
- e) The Cholsey area has good access to the local lorry network and is near to Didcot. The proximity of the Chilterns and North Wessex Downs AONBs could constrain mineral working in parts of this area.

Option 3 – Dispersed Working

A dispersal strategy would not encourage effective and economic use of resources, would be likely to increase mineral miles and would not enable objectives for restoration and local benefits to be achieved effectively.

October 2010

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Testing Minerals Options against a Range of Supply Requirements

A 19 year period is used, from the end 2008 (last published data on permitted reserves) to 2027, providing a 15 year Core Strategy period from expected adoption in 2012.

SHARP SAND AND GRAVEL	Average 5 year production 0.96 mtpa x 19 years = 18.24 million tonnes	Average 10 year production 1.23 mtpa x 19 years = 23.37 million tonnes	SEERA proposed figure 1.31 mtpa x 19 years = 24.89 million tonnes	CLG guidance figure 1.74 mtpa x 19 years = 33.06 million tonnes
Sand and gravel option 1				
- Permitted reserves	5,687,000	5,687,000	5,687,000	5,687,000
- Estimated yield of nominations	33, 291,000	33, 291,000	33, 291,000	33,291
TOTAL	38,978,000	38,978,000	38,978,000	38,978,000
Sand and gravel option 2				
- Permitted reserves	5,687,000	5,687,000	5,687,000	5,687,000
- Estimated yield of nominations	58,690,000	58,690,000	58,690,000	58,690,000
TOTAL	64,377,000	64,377,000	64,377,000	64,377,000
Sand and gravel option 3				
- Permitted reserves	5,687,000	5,687,000	5,687,000	5,687,000
- Estimated yield of nominations	96,681,000	96,681,000	96,681,000	96,681,000
TOTAL	102,368,000	102,368,000	102,368,000	102,368,000

SOFT SAND	Average 5 year production 0.19 mtpa x 19 years = 3.61 million tonnes	Average 10 year production 0.21 mtpa x 19 years = 3.99 million tonnes	SEERA proposed figure 0.27 mtpa x 19 years = 5.13 million tonnes	CLG guidance figure 0.36 mtpa x 19 years = 6.84 million tonnes
Soft sand option				
- Permitted reserves	1,231,000	1,231,000	1,231,000	1,231,000
- Estimated yield of nominations	10,900,000	10,900,000	10,900,000	10,900,000
TOTAL	12, 131,000	12, 131,000	12, 131,000	12, 131,000

CRUSHED ROCK	CLG guidance figure 0.66mtpa x 19 years = 12.54 million tonnes
Crushed rock option	
- Permitted reserves	12,592,000 tonnes
- Estimated yield of nominations	17,210,000 tonnes
TOTAL	29,802,000 tonnes

October 2010

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MINERALS AND WASTE PLAN WORKING GROUP**Note of Meeting 27 September 2010**

Present: Members: Cllr Ian Hudspeth (Chair), Cllr Patrick Greene, Cllr Anne Purse. Cllr Charles Mathew (substitute), Cllr Lorraine Lindsey-Gale (substitute).
Observers: Cllr Melinda Tilley.
Officers: Martin Tugwell, Ian Walker, Peter Day, Lois Partridge.

1. **Apologies for absence:** Cllr Peter Jones, Cllr George Reynolds.
2. **Note of meeting on 28 June 2010 and matters arising**
 - 2.1 The note of the meeting on 28 June 2010 was agreed.
 - 2.2 **Matters Arising**
 - 2.3 Cllr Mathew thought it was unsatisfactory that the June meeting note referred to the intention to prepare a brief to commission consultants to carry out an assessment of need for aggregates in Oxfordshire and that this had not yet been actioned.
 - 2.4 Peter Day said that the brief would be completed by mid October and that tenders would be sought from at least 3 consultants. The successful consultant would be required to complete their report by December and that their findings on need would be reported to the Working Group in January 2011.
 - 2.5 The meeting agreed unanimously that this work needs to be completed as soon as possible, but that it is also important that it is a good quality piece of work that will provide an alternative figure of need that can be defended.
3. **Assessment of Mineral Spatial Strategy Options**
 - 3.1 Peter Day introduced paper MW1 on the assessment of minerals spatial strategy options. He outlined the need for a new minerals strategy for Oxfordshire and the context for the generation of strategy options. The Minerals and Waste Core Strategy will include a strategy and policies for a 15 – 20 year period. There will be separate documents for site allocations. Initial spatial strategy options and then revised options had been the subject of stakeholder consultation during 2010 and a technical assessment of the options and a sustainability appraisal had been carried out. A preferred minerals strategy could now be selected on the basis of policy and is not dependent on the amount of mineral required.

- 3.2 Three options for sand and gravel have been identified: to concentrate on existing working areas; to move to new working areas; or to disperse working across both existing and new areas. A preferred strategy could be chosen based on one of these options or on a hybrid which draws upon elements of these options. There are single options for soft sand and for crushed rock, both based on continuing working in existing areas.
- 3.3 Peter Day advised that there is limited scope for further working at Sutton Courtenay and that this area would not be able to continue to provide sand and gravel throughout the plan period. Consequently a strategy based solely on existing working areas may result in increased concentration of working in the Lower Windrush Valley and Eynsham / Cassington / Yarnton areas. Concerns about the transport implications of increased working in these areas and the resultant increase in minerals traffic on the A40, at the Wolvercote roundabout and at the Peartree interchange with the A34 have been raised by the Highways Agency and OCC transport officers.
- 3.4 Cllr Hudspeth asked about the implications of increasing working in these West Oxfordshire areas for traffic on the A40 and its intersection with the A34. Martin Tugwell noted that the Sutton Courtenay could continue to supply sand and gravel for some years, which would give time to consider this further and explore possible mitigation measures.
- 3.5 Cllr Lindsey-Gale noted that although land at Nuneham Courtenay lies within the Radley existing working area, it is essentially a new working area which would require the creation of a new access onto the A4074. Peter Day confirmed that access from this area would be to the A4074, on the straight stretch south of the dual carriageway section.
- 3.6 Cllr Mathew questioned whether extensions to sites which are linked by conveyor to neighbouring plant sites can be really defined as extensions. It was clarified that continued extraction within existing working areas is a different issue from extensions to existing sites; it could involve extensions and/or new sites.
- 3.7 Cllr Lindsey-Gale noted that Nuneham Courtenay Parish Council had stated that working had not taken place at Radley for 30 years. She asked officers to verify when working had last taken place in the Radley area.
- 3.8 In response to Cllr Purse, Peter Day noted that the minerals industry had indicated a maximum mileage for sand and gravel deliveries of about 30 miles, but that most journeys average 15-20 miles.
- 3.9 Cllr Mathew thought that the pattern of supply for Oxfordshire as a whole was important and that the preferred strategy should take proximity to markets into account.

- 3.10 Peter Day said there would be a significant need for supply of aggregates to the continuing planned development of the Didcot and Wantage and Grove areas, and that option areas to the south of Oxford are closer to this Science Vale growth area. He explained that the assessment of options pointed to the possibility of a hybrid strategy which could combine the best elements of the three options to minimise mineral mileage by providing a spread of supply, which would also spread the burden. An example was set out at paragraph 7.5 of paper MW1, involving continued working in the Lower Windrush Valley and Eynsham / Cassington / Yarnton areas, the Radley area (northern part) the Sutton Courtenay area in the short term, and also at Caversham, and phased development of new areas of working in southern Oxfordshire, such as Cholsey, Clifton Hampden and Warborough / Shillingford / Benson (northern part).
- 3.11 Cllr Purse noted that aggregates extracted at Caversham do not meet the needs of the Oxfordshire market because they are largely exported into Berkshire. Peter Day said working at Caversham supplies the south east part of Oxfordshire and the Reading area, as it is now the closest source of sand and gravel to Reading. The minerals strategy should take account of cross-boundary movements of aggregates, especially where this provides a local sustainable source for markets which would otherwise have to be supplied from much greater distances. Aggregates are also imported into Oxfordshire, particularly hard crushed rock, which is not available in Oxfordshire.
- 3.12 Cllr Lindsey-Gale thought a hybrid option should not be considered since there had been no consultation on it; this was the first time it had been put forward. Peter Day explained that the possibility of a hybrid had been mentioned during the July consultations and the results of the consultation process and the technical assessment now pointed to this type of approach.
- 3.18 Cllr Mathew expressed support for a hybrid option which involved a balance of working in west Oxfordshire and in south Oxfordshire, to meet the needs of markets and to minimise mineral miles. He pointed out that the Lower Windrush Valley was enclosed by the Thames, the A40 and the A 415 and that practically all sites in Oxfordshire were subject to the same constraints such as archaeology, highways, bridges, flood risk and the like, and therefore the final decision needs to be based on sustainability and market proximity as well as the acreage per tonne consideration. He said that this pointed to the hybrid option as the most equitable and sensible solution.
- 3.19 Cllr Purse also supported a hybrid option that would provide a better balance of supply to meet demand both in west and north Oxfordshire and in south Oxfordshire.
- 3.20 Cllr Lindsey-Gale expressed support for option 1, continuing working in existing areas. She said the gravel areas which constitute Option 1 are

well placed in relation to the markets and best located to provide access to the principal road network. Reserves at existing sites can take us through the plan period. Existing sites have gone through a planning process and their suitability has already been accepted. It seems perverse to expect the aggregates companies to take on the costs of opening new sites, with new processing plants and new transport arrangements without a good business case for doing so. Minerals extraction is a demand led industry, and companies will only move when they have exhausted supplies. They are operating at 40% below expected targets at the moment and the housing industry does not expect an upturn in their market for the next ten years. Now we have a national hold on infrastructure projects. It is unlikely that there will be an upturn in a demand for gravel in the foreseeable future, and therefore there is no logical reason to plan to open new areas for extraction. It also relied upon areas which have already been permitted through the planning process.

- 3.21 Cllr Greene also supported option1, subject to a caveat that would allow other sites to be identified if required to meet future levels of demand.
- 3.22 Martin Tugwell suggested that such a caveat might be more appropriate in a site allocations document, to enable the control of the release of sites as aggregates are needed.
- 3.23 Cllr Tilley, as an observer, indicated that she favoured the principle of a hybrid option.
- 3.24 Cllr Hudspeth supported option 1, and therefore the majority view of the Working Group was for a strategy based on continued concentration of sand and gravel extraction in existing working areas. It was agreed that this should include the Caversham area.
- 3.25 Martin Tugwell suggested that, given there are existing sites with permitted reserves which would enable an existing areas strategy to continue for some time and in the light of the work on determination of need which should be available in January, the Working Group's recommendation to Cabinet could be to support option 1 as the starting position for at least the short term but this position could be looked at again in January when the position on need has been established. The recommendation could include flexibility to review the possibility of new areas of working if the level of need for sand and gravel considered against the ability of existing areas to supply indicates this is necessary, taking into account proximity to markets.
- 3.26 Cllr Hudspeth thought that the recommendation to Cabinet should also include encouragement to increase secondary and recycled aggregates to reduce the need for primary aggregates. He noted that the County Council is asking the District Councils to provide better

information on the availability of recycled aggregates through the Spatial Planning and Infrastructure Partnership.

- 3.27 Cllr Mathew asked whether the consultant's brief for the need study would include a requirement to review the need for both primary and secondary and recycled aggregates, and whether it would consider geographical differences of need within the county. Peter Day confirmed that the brief would cover need for both primary and secondary and recycled aggregates. In response to Cllr Tilley, Peter Day confirmed that the consultant's brief would be made available to the members of the Working Group.
- 3.28 Cllr Mathew asked Cllr Hudspeth to write to Government, asking that an increased proportion of the £2/tonne Aggregates Levy is returned to local projects and goes towards encouraging secondary and recycled aggregates. Cllr Hudspeth said that he has already written to the Government about this but was happy to do so again.
- 3.29 Martin Tugwell suggested that the proposed consultation on a preferred strategy approach should be deferred until the spring and combined with consultation on need for aggregates and other policy issues. This would reduce costs and enable work on the need study to be progressed as quickly as possible, but it would not affect the overall timetable for the Core Strategy. It was noted that it would also reduce consultation fatigue.
- 3.30 It was agreed that both paper MW1 and the note of this meeting should be included in the report to the Growth & Infrastructure Scrutiny Committee meeting on 6 October.
- 3.31 It was agreed that the recommendation of the Working Group to the Cabinet meeting on 19 October is:
- for sand and gravel – a starting position spatial strategy for concentration of extraction in existing areas of working, at Lower Windrush Valley, Eynsham / Cassington / Yarnton, Radley, Sutton Courtenay and Caversham, but that this position be looked at again in January when the requirement for sand and gravel supply has been established, with flexibility to review the possibility of new areas of working if the need for sand and gravel considered against the ability of existing areas to supply indicates this is necessary, taking into account proximity to markets;
 - for soft sand – a spatial strategy for extraction in three areas, at south east of Faringdon, Tubney / Marcham / Hinton Waldrist and Duns Tew;
 - for crushed rock – a spatial strategy for extraction in three areas, at north of Bicester to the east of the River Cherwell, south of the A40 near Burford and south east of Faringdon (associated with soft sand extraction);
 - for consultation on a preferred strategy for mineral working to be combined with consultation on the need for aggregates supply and

other key minerals policy matters and carried out in Spring 2011, following consideration by the Working Group in January 2011 and by Cabinet in February 2011.

4. Date of Next Meeting

- 4.1 The next meeting will be held in late January 2011, the date to be confirmed once the timetable for the need assessment report is known.

LGP/PHD
28 September 2010

Division(s): All

CABINET – 19 OCTOBER 2010

PROGRESS REPORT ON CHILDREN IN AND LEAVING CARE: TO NOTE PROGRESS AND ISSUES IN RELATION TO THE CHILDREN AND YOUNG PEOPLE IN COUNCIL'S CARE.

Report by Director for Children, Young People & Families

Introduction

1. This report updates Cabinet on performance and outcomes for Children Looked After and Care Leavers (CLA), and on the continued implementation of the Corporate Parenting Strategy adopted by cabinet in May 08.

The Council's Corporate Parenting Strategy

2. Our Corporate Parenting Strategy sets out the key priority actions required to tackle the critical issues that impact on children in care. These include: the need for stable and consistent care; the support necessary to minimise the time spent in care; access to the best possible appropriate education and healthcare, and for the services to be developed in partnership with them.
3. Our Corporate Parenting role currently extends to 754 children and young people, 460 in care, and 294 care leavers. 182 of the total are Unaccompanied Asylum Seekers Children (UASC).
4. Our Children in Care Council (CIC), a representative group of children in care, has grown in confidence, knowledge and gravitas, remaining determined to ensure care leavers and looked after children's voices are heard and help shape policy and services. They have represented the County Council nationally and regionally at a variety of forums, such as the National Young People's Benchmarking Group and the Associated Parliamentary Group, and have continued to work closely with members, officers, carers and other agencies.
5. Highlights over the last six months include:
 - setting up and running their own conference for CLA over the summer attended by 120 people.
 - the creation of a young inspectors team to monitor the recently commissioned supported housing.
 - continued involvement in the design of the new Thornbury.
6. We say goodbye to our exiting joint chairs, Alidja Templer and Sarah Lawrence who depart to university to read social work, leaving a significant legacy, and welcome Alice Roe and Victoria Bowden as their successors.

7. Members of the Corporate Parenting Panel visit the children's homes regularly to satisfy themselves that the care provided is "good enough for my child". In addition, they are overseeing the rebuild of Thornbury House.

Progress in Corporate Parenting Programme

8. Projects which have arisen from various initiatives to raise awareness of corporate parenting continue to make progress, for example:
 - Information on Corporate Parenting for all those joining the Council.
 - 100 reconditioned computers for CLA from the Better Offices Programme (plus 70 through the Virtual School)
 - The Virtual School itself, has improved outcomes at KS4 of CLA (many of whom have substantial learning difficulties) and maintained educational provision in challenging circumstances. Our priorities in 2010/11 include:
 - 100% timeliness in PEP (personal education plan) scheduling.
 - Embedding improvements in attendance through CLA champions.
 - Strengthening engagement with education in children's homes.
 - Improving the % CLA gaining 5+ A*-C including English and Maths.
 - Strengthening partnership with education providers in other LAs.
 - Securing innovative and inspiring approaches to extended learning through the Vulnerable Intervention Partnership co-ordinator.
 - The Council's Employability programme for Care Leavers has made significant progress with 5 placements offered in the last two months and another four planned imminently. Particularly welcoming has been the recognition of the Chief Executive as the "Head Corporate Parent " to staff offering this service
 - The joint commissioning of supported housing for vulnerable CYP including care leavers, with Districts and Supporting People, has been successfully completed; 15% savings have been made, a 20% reduction from Supporting People has been absorbed, quality has improved while placement numbers have been maintained. Work in this area continues to be commended by CLG

Performance and Outcomes for CLA

9. Good performance has been maintained across the range of indicators with notable improved performance being achieved around long term stability, the numbers in education, employment and training (the best in our SN group) and consistently high numbers of adoptions. On the education front, key stage 4 results have improved and numbers going to university have risen to 15% (plus 7 graduations this year).
10. Numbers of foster carers recruited have increased, alongside numbers remaining in foster care post statutory school leaving age) and foster care programmes are delivering positive outcomes.
11. OFSTED inspections of children's homes were good (Maltfield) and satisfactory (Thornbury) although safeguarding, education and health at

Thornbury were all “good”. Our long term placement stability for CLA has continued to be a strength. The Ofsted inspection reports are available in the Members’ room or electronically available to members on request.

Forming developments and challenges

12. These include:

- To reduce the number of young people who have to be placed more than once.
- OFSTED inspection of Children’s Services delivered by OCC and partners as a whole is imminent.
- Maintaining prevention/early intervention services as far as possible in the face of significant savings.
- Providing the right levels and quality of provision for a care population which is more troubled than our statistical neighbours, as measured by SDQ (strengths and difficulty questionnaires), and has growing numbers of older CYP with very complex needs.
- Court judgements continue to place pressures on budgets. We await the outcome of the last two sets of Children’s Act guidance on Kinship Care and Care Leavers, both delayed because of case law.
- We await judgement as to what will happen to UASCs designated as “legacy cases” in the new categorisation. It might well be that they become the sole responsibility of Local Authorities .
- Improved levels of young people in employment, education and training means young people are pushing to stay in care until 18 and post 18 and this has had a significant impact on budgets particularly given the cost of residential care. It has however been mitigated this year by our enhanced foster care and Supported Housing programmes.
- The findings from Rt 2 be Cared 4 highlighted a positive correlation between staying in care until 18 and EET. Some then require support through university, with accompanying financial pressures, along with a rise in those staying on at college post 19/20 who become reliant on the Council since they are not eligible to claim benefits.
- Care proceedings/entries to care continue to rise, which alongside increasing court ordered supervised contact, places significant pressure on placements and staffing. Outsourcing contact is being explored.
- A substantial need for welfare secure for self harming adolescent girls. Securing enough local places for CLA by 2011 is a statutory requirement under the new Children Act.

Service Developments

13. A range of service improvements have been or are being developed to support better outcomes and provide cost savings:

- The Oxfordshire-led joint commissioning of agency placements for children with complex needs with six other LAs has successfully completed and will deliver up to nine residential beds for Oxfordshire at a saving of between £500 and £1300/ bed /week over the next five years.

The model will be used to commission Independent Fostering Agency placements and will be extended to all residential provision.

- Rebuild of Thornbury by April 2011 will provide an additional bed at no additional cost and will release the land it currently occupies for sale.
- Implementation of a community based assessment and intervention programme for parents and babies in conjunction with the Elmore team is designed to decrease the need for expensive residential assessments.
- Re modelling the delivery of health services to CLA to ensure assessments are integrated and holistic (through co location) and resources are targeted on those with complex needs.
- Extending and finalising the procurement of housing to take account of needs arising from the Southwark judgement.
- Explore Boarding School project, building on successful pilot.
- Decommissioning UASC services as the New Asylum Model develops.
- Charging policy for all families accessing children's placements.
- Further Improving recruitment and retention of foster carers by developing payment for skills remuneration and out of hours support (learning from Multi Dimensional Treatment Foster Care project).

14. Other possible developments include:

- Providing immediate cost benefits by refocusing intensive fostering programmes towards adolescents and young children for whom expensive agency placements are the only alternative.
- Building on the achievements of the Family and Placement Support Services (lower numbers in care than SNs) to reduce the need for adolescent placements and to provide vital services necessary for placement stability, where breakdown leads to rapidly escalating costs.

15. Whilst still below statistical neighbours (SNs), the numbers of CLA/10,000 continue to rise. Recently published information from CIPFA on the financial returns on planned expenditure put OCC beneath our SNs average. (In year readjustments will reduce this further). The average unit cost for looked after children in Oxfordshire in 2009/10 was £891/week; our SNs average was £940/week. These figures should also be viewed in the context of a lower number of CLA and a lower per capita expenditure than both our SNs and nationally. This is more significant when taking into consideration our very low use of residential agency special schools.

16. Numbers subject to Special Guardianship Orders continue to rise and these are now entitled to the same allowances as foster carers.

Financial and Staff Implications

17. There are no financial implications arising from this report.

18. The withdrawal of service to UASCs whose rights have become exhausted will result in changes to staffing in line with the reduction in grant funding. Appropriate consultation has taken place with all staff affected.

RECOMMENDATIONS

19. **The Cabinet is RECOMMENDED to:**

- (a) continue to support the Corporate Parenting Strategy;**
- (b) note the information on outcomes for Looked After Children and the associated service performance measures.**

MEERA SPILLETT
Director Children, Young People & Families

Background Papers: Nil

Contact Officer: Jim Leivers, Head of Children's Services,
Tel: (01865)818271
Fran Fonseca, Strategic Lead CLA, Children, Young
People & Families Tel: (01865) 323098

30 September 2010

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Division(s): N/A

CABINET – 19 OCTOBER 2010

FORMAT OF COUNTY COUNCIL MEETINGS & REVIEW OF THE CONSTITUTION

Report by the Monitoring Officer

Introduction

1. In August and November 2009, the Council agreed several significant changes to the Constitution. This report reviews the effectiveness of those changes, including the introduction in 2009 of themed debates at council meetings. It also suggests further changes, in the interests of council efficiency, which Cabinet may wish to recommend to Council.

Review of changes to the Constitution

2. The key changes to the Constitution in 2009 related to:
 - Introduction of themed debates at Council meetings
 - The order of motions on a party group rotational basis
 - Widening of scope of motions to include other public bodies
 - Abolition of the Scrutiny Co-ordinating Committee
 - Introduction of members question time at Cabinet
 - Amendments to the Protocol on Members' Rights and Responsibilities and in particular information that should be provided to local members.
3. The effectiveness of these changes is reviewed below (paragraph 13).

Themed debates & format of council meeting

4. Last year, it was decided there should be a themed debate at the annual meeting of council and at each ordinary meeting except the budget setting and quadrennial meetings. The subject was to have direct relevance to the functions and responsibilities of the council or to be about local issues involving other local public bodies (specified in the council's Constitution).
5. The themed debate at the annual meeting would be the annual review of the Oxfordshire Plan. At the September meeting, the debate would concern the annual review of the Medium Term Financial Strategy. At the other ordinary meetings, the subject of the debates would be allocated one each to the three largest political groups.
6. The proposer for a debate would specify the intended outcome and would open the debate and speak for a maximum of 15 minutes. A maximum of 90 minutes was set aside for each debate, with the Chairman having discretion to lengthen it if desirable.

7. The following debates have occurred since September 2009:

September 2009	Service and Resource Planning	Statutory Debate
November 2009	Breaking the Cycle of Deprivation	Debate chosen by the Liberal Democrat Group
January 2010	Educational Attainment	Debate chosen by the Labour Group
April 2010	Oxfordshire Plan	Statutory Debate
June 2010	Oxfordshire's MPs	Debate chosen by the Conservative Group
September 2010	Service and Resource Planning	Statutory Debate

8. An analysis of the outcomes arising from these debates has shown that:
- Much of the work that happened after the debates on Breaking the Cycle of Deprivation (November 2009) and Educational Attainment (January 2010) was ongoing project or programme work that would have happened whether or not the debate had occurred.
 - The debates offered information and a level of detail that could improve elected members' knowledge of topics they might not have otherwise been involved and gave elected members an opportunity to ask questions.
 - All of the debates resulted in practical actions such as sharing of information among partners, correspondence with stakeholders etc.
9. Political group leaders of the three largest groups on the council have also given views on the effectiveness of the debates. Views included:
- The debates had not added to the sense of well being in the County
 - The nature of discussion on Council day did not lend itself to constructive discussions
 - They did increase the knowledge and understanding of councillors but this needed to be balanced against the time they took
 - No significant difference brought about by the Debates.
10. In summary, the debates had been more useful in raising members' awareness of issues rather than contributing directly to outcomes.
11. Following discussion between group leaders, it was suggested that themed debates should be discontinued with the formal business of the council ending at 3.30 p.m. However, in order to retain the opportunity for further discussion and learning around key issues, it was suggested that the time from 3.30 – 5.00 p.m. could be available for whole council discussion and presentations around key issues, for those members who wished to be involved.

12. To effect the cessation of themed debates and the ending of council at 3.30 p.m. Council would need to agree and to amend the Constitution accordingly. The earliest date on which Council could take such a decision would be its next meeting on 2 November.
13. **It is therefore recommended that Council be recommended to cease holding themed debates at full Council and consequently to end meetings of full Council at 3.30 p.m.**

Other changes

14. The following changes would appear to have been positively received and no adverse comments have been made:
 - The ordering of motions on a party group rotational basis
 - Widening the scope of motions to include other public bodies
 - Abolition of the scrutiny co-ordinating group
 - Introduction of question times at Cabinet meetings
 - Amended Protocol on Members' Rights and Responsibilities and in particular information that should be provided to local members
15. **It is therefore recommended that these arrangements continue.**

Additional changes

Petition Schemes

16. In June this year, Council agreed to adopt a Petition Scheme. Under the Local Democracy, Economic Development and Construction Act 2009, every authority was to have a scheme in place from 15 June 2010. From 15 December 2010, a facility for allowing the public to create e-petitions must be introduced. The Coalition Government has however announced a reduction in the administrative requirements.
17. A Petition Scheme is in place and an e-petition scheme is still scheduled to go live on or before 15 December 2010. However, the Coalition Government has announced that, as from 24 September this year, the statutory guidance around petitions has been revoked. This is to “remove unnecessary prescription for local authorities” in keeping with the Coalition’s “priority of cutting out all wasteful spending in order to give councils greater local flexibility to determine how to handle petitions”.
18. Councils are expected to meet the minimum statutory requirements. This includes the need to establish an e-petition system. However, these decisions will now be informed by the more light-touch regime.
19. **It is therefore recommended that the revocation of the statutory guidance about petition schemes be noted.**

Council Procedure Rules

20. During the past year, several points have arisen which suggest that certain amendments to the Council Procedure Rules may be beneficial, largely for clarification. The potential amendments are incorporated in a draft copy of the Procedure Rules on deposit in the Members' Resource Centre. The amendments relate to:

Rule 5:	amend this rule to end council meetings at 3.30 p.m. (and not 5.00 p.m.) if the recommendation above about ending themed debates is carried
Rule 12.5:	clarify that the rules allowing supplementary questions from members only apply when the original question was a 'question on notice'
Rule 13:	clarify that the rules relating to the treatment of motions are, in the case of debate about the budget, subject to the Budget and Policy Framework Rules (Part 3.2)
Rule 16:	remove this rule (Themed Debates) if the recommendation above is carried
Rule 25:	clarify that the rights to present petitions to, and address, committees under Rule 10 should be subject to the committee chairman's discretion to determine the length of speeches and the order in which they shall be taken

21. **It is therefore recommended that the revised Council Procedure Rules be noted.**

Contract Procedure Rules

22. The Contract Procedure Rules which govern the supply of goods, services and works have been amended. Most of the changes are for clarification but also reflect:
- A strengthening and clarification of the requirements for mini-competitions under framework agreements
 - Cross-referencing to the Financial Procedure Rules for decisions affecting capital expenditure so that it is clear that the Contract Procedure Rules are not setting out an alternative/inconsistent regime.
23. A copy of the revised Contract Procedure Rules is on deposit in the Member's Resource Centre.
24. **It is therefore recommended that the revised Contract Procedure Rules be noted.**

Financial Procedure Rules

25. The Financial Procedure Rules were substantially revised by full Council in January this year. No other amendments are needed at this time.

Scheme of Delegation

26. The Council's scheme of delegation to officers is contained in Parts 7.3 and 7.4 of the Constitution. Part 7.3 relates to the general operational powers of the chief executive, directors and other officers. Part 7.4 relates to the specific powers of these posts. It is proposed that the scheme be rationalised by merging these two parts. Delegations to directors will be simplified as being overly prescriptive can give rise to the risk of key issues being overlooked and not included, for example when laws or regulations change. Generic delegations to directors and specific delegations to the council's statutory officers (the Chief Executive, Monitoring Officer, Chief Finance Officer) will continue to be included.
27. These delegations will be supplemented, as now, with directorate schemes of delegation which allow directors further to delegate powers to their officers. A copy of the potential Scheme of Delegation to Officers is on deposit in the Members' Resource Centre.
28. **It is recommended that Cabinet recommend Council to approve the revised format of the council's scheme of delegation and to amend the Constitution accordingly.**

RECOMMENDATION

29. **Cabinet is RECOMMENDED to consider the potential amendments to the constitution outlined in this report and to recommend Council to approve any changes agreed, including the cessation of themed debates and the proposal for ending meetings of full Council at 3.30 p.m.**

PETER CLARK
County Solicitor and Monitoring Officer

Background papers: Letter from the Department of Communities & Local Government, 24 September 2010 "*Withdrawal of statutory guidance on petitions*"

Contact Officer: Glenn Watson Tel: (01865) 815270

October 2010

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Division(s):

CABINET – 19 OCTOBER 2010

CORPORATE ICT STRATEGY

Report by Assistant Chief Executive (Strategy)

Introduction

1. The Corporate ICT Strategy reflects the current corporate priorities and challenges facing the organisation and our partners, and the central role ICT plays in supporting our business strategy and overarching strategic objectives. It sets both a strategic approach to provision of ICT moving forward, and actions by which this will be achieved in the short to medium term.

Key Issues

2. The Corporate ICT strategy sets our commitment to maximise the strategic and operational value of ICT in delivering our strategic objectives, driving business efficiency and supporting service delivery.
3. The proposed objectives of the strategy are:
 1. We will ensure our ICT resources are deployed to support our priorities
 2. We will optimise the potential of the Council ICT infrastructure
 3. We will endeavour to reduce existing ICT infrastructure costs
4. A detailed action plan is also included, setting out the implementation of these objectives.

Financial Implications

5. Although there are no financial implications of the strategy itself, the content is intended to guide efficiency savings through better prioritisation of resources against service need and corporate priorities.
6. The objectives in the strategy set the context for how we will allocate resources to ICT. Given the need to prioritise resources against corporate and service requirements whilst identifying significant savings and supporting improved ways of working, resource allocation decisions will fall into three categories:
 - (a) Minimising running costs
 - (b) Projects that deliver major service benefits (eg financial, service improvement)
 - (c) Projects that deliver major corporate benefits (eg financial, customer service, new ways of working)

7. This will be used to inform and influence investment decisions by identifying appropriate technical solutions, with an emphasis on value for money, utilisation of existing resources, benefits realisation for new projects and ensuring an efficient and joined-up approach across the Council.

RECOMMENDATION

8. **The Cabinet is RECOMMENDED to agree the draft Corporate ICT Strategy, and to receive quarterly updates on its implementation in line with the action plan.**

STEPHEN CAPALDI
Assistant Chief Executive (Strategy)

Background papers:

Contact Officers: Ben Threadgold, Senior Policy Officer, 01865 328219

Graham Shaw, Deputy Head of ICT Services, 01865 816593

September 2010

Corporate ICT Strategy

Introduction

We are committed to using Information, Communication Technology to:

- Improve business efficiency and drive down service costs
- improve information management
- Improve communications within the organisation and with our stakeholders
- To improve customer relationships

We have well developed ICT systems and infrastructure that compare well with other local authorities. However the current financial environment means we will need to work even harder to keep abreast of technology developments which might help our business as well as maximising the use of and minimising the cost of existing technology. In particular ICT will need to support the Council's medium term business strategy which aims to reduce costs whilst maximising service effectiveness.

This is not a business plan for ICT Services: it is a strategy for the organisation's use of ICT and all managers need to be aware of the strategy and helping to deliver it.

Our Objectives for ICT

Our high level objectives and priorities are set out below: these will drive our ICT decision-making and delivery over the next three years. A detailed action plan for the delivery of these priorities is attached as Appendix A (see page 4).

1. We will ensure our ICT resources are deployed to support the following priorities:

- Projects which improve the Council's cost effectiveness
- Development and enhancement of the website as a primary source of information, a facility for maximising on-line transactions and as a vehicle for interactive communication with stakeholders
- The Council's culture change objectives including the development of a Customer Service Centre to improve customer service
- Meet statutory requirements and critical service development needs
- Support the drive for 'smarter working', including providing the tools and support to enable staff to work efficiently at home

2. We will optimise the potential of the Council ICT infrastructure by:

- Reviewing and re-engineering existing processes with a view to streamlining processes and automating transactions wherever possible.
- Ensuring staff have the ICT skills and competencies required to exploit the ICT technology available.

- Rationalising and improving data and information management across the Council, maximising the use of new and existing technology in ensuring a consistent approach to data quality maintenance, data reporting, data analysis, data protection and data and document sharing.
 - Creating a robust, secure and resilient ICT infrastructure, to underpin corporate standards of data governance and one that meets corporate business continuity planning and disaster recovery requirements.
 - Ensuring that new technologies integrate with or replace existing ones, and move away from 'silo systems' that meet single service needs to cross-cutting 'corporate systems' that link to each other effectively and facilitate information sharing across the Council.
 - Increasing the use of technology that supports mobile working, providing opportunities for more staff to work flexibly from different Council buildings, from home and in the field.
 - Working with other aspects of corporate governance and business procedures to review security procedures on a continuous basis, keeping information secure wherever or whenever it is handled including remote access.
- 3. We will endeavour to reduce existing ICT infrastructure costs by:**
- Reducing reliance on bespoke applications and reviewing server utilisation and efficiency.
 - Reviewing hardware and software usage and identifying opportunities to promote, develop, eliminate and consolidate existing technologies.
 - Exploring the potential for change to technologies and applications that provide a positive contribution to the Council's efforts on climate change.

Strategic Alignment

This strategy provides a framework for the use and development of ICT in Oxfordshire County Council and has close links to and is influenced by the following policies and strategies:

- **Business Strategy** – the way we will streamline services and improve cost effectiveness across the council,
- **Customer Service Strategy** – how we deliver excellent customer service by placing customers at the heart of everything we do, and how we will deliver high quality, responsive, accessible and value for money services.
- **Communications / Digital Engagement / Marketing Strategy and Ask Oxfordshire Programme** - the ways in which we will consult, involve and communicate with the community to ensure it knows what we are planning to do.
- **Web Strategy** - sets our intentions to provide a single public website for the organisation to make contacting the council straightforward for everyone
- **Closer to Communities Strategy** – the way we work with local communities to better understand and respond to their needs, including with partner organisations.

- **Business Continuity Strategy** – how we will meet public expectations by providing vital services at all times, even when crises impact on our operations
- **Technology Strategy** – the selection and application of technologies to underpin ICTs delivery role for the Council's business strategy
- **Data Governance Policy** - ensures relevant and reliable data is available and used by decision makers, data security and compliance with relevant statutory requirements, and promotes the use of performance data to monitor performance against our priorities and targets and address underperformance.
- **Learning & Development Strategy** – will reflect the Councils need to improve ICT competency levels generally to enable us to fully exploit the technology available
- **Asset Management Plan** – developing a new approach to ensuring we make best use of our buildings, and that they support new ways of working across the Council.

Implementation

A detailed delivery plan is attached at Appendix A (see page 4). Any significant programmes of work initiated as a direct consequence of this Strategy will need to be fully scoped, costed and resourced.

The budget for maintenance of existing ICT infrastructure and support is held centrally. New projects will be funded corporately from the Initiatives Fund or by directorates. Directorate funded projects will need to satisfy the criteria set out above.

Resource Allocation

Existing costs - The ICT unit will be expected to contribute to annual efficiency improvement requirements and the budget will be scrutinised annually by the Cabinet via its Star Chamber process. As the organisation contracts there will be opportunities to reduce ICT costs (e.g. less computers and users to support) but the Unit will also be expected to search for reductions in the cost of equipment and maintenance

Service developments – New ICT projects to support service development will be funded from service directorate resources. However for each project a business case for investment will need to be approved by the appropriate Directorate Leadership Team. The business case will need to identify:

- payback expected from investment and/or
- how service delivery/management might be improved and/or
- How customer service will be improved and/or
- statutory requirements

Major projects (those costing in excess of £100k) will also need to be approved by the Business Strategy Group

Corporate projects – new projects will need to be approved by the Business Strategy Group. A business case will be required as for service developments but corporate projects will also need to demonstrate alignment with the Business strategy. Funding for corporate projects will be from the initiatives budget

Governance

The implementation of this ICT Strategy will be overseen by the Business Strategy Group (BSG) which will report at quarterly intervals to CCMT and the Cabinet. The BSG will:

- monitor progress with implementation of the delivery plan
- approve corporate and major service ICT projects
- consider advice from the Head of ICT on ICT advancements which might offer opportunities for cost and service improvements and/or opportunities to reshape the organisation functions.

The BSG will be supported by an ICT Working Group. This will include cross-directorate representation in support of embedding new ways of working across the organisation and prioritising competing service and corporate demands for limited resources.

Sept 2010

Appendix A – Action Plan

Objective / Aim	Action	By When	By Whom	Outcome
<p>1. We will ensure our ICT resources are deployed to support the following priorities:</p> <ul style="list-style-type: none"> • Projects which improve the Council's cost effectiveness • Development and enhancement of the website as a primary source of information, a facility for maximising on-line transactions and as a vehicle for interactive communication with stakeholders 	<ul style="list-style-type: none"> • Ensure all ICT projects and service requests are prioritised against value for money, utilisation of existing resources, benefits realisation and ensuring an efficient and joined-up approach across the council • Develop and implement a Channel Management Strategy to encourage greater use of the website as primary means to contact the Council • Develop the Intranet and Website to ensure that customers and Customer Service Advisors can find the information they require easily and that content management systems support a self-service approach to keeping information up to date. 	<p>October 2010</p> <p>October 2010</p> <p>Summer 2011</p>	<p>ICT Officers Working Group</p> <p>Customer Service Centre Manager</p> <p>Web Services Manager</p>	<ul style="list-style-type: none"> • The introduction of an effective cross-directorate ICT Officers Working Group that supports the Business Strategy Group in providing governance for significant new ICT related developments by ensuring that business cases comply with strategy, efficiency and statutory requirements. • The Channel Management strategy identifies the opportunities for migrating customers from expensive to less expensive channels. ICT will reuse or implement technologies to allow customers to make more effective use of website, online transactions and telephony. • Web Strategy implementation is aligned to the Customer Service and Channel strategies to deliver a knowledge base that will underpin the public web site, and the Customer Service Advisors case management CRM

Objective / Aim	Action	By When	By Whom	Outcome
<ul style="list-style-type: none"> • The Council's culture change objectives including the development of a Customer Service Centre to improve customer service • Support the drive for 'smarter working', including providing the tools and support to enable staff to work efficiently at home 	<ul style="list-style-type: none"> • Develop and implement a consistent approach to expanding on-line services and payments across a wider range of Council services, including payments, bookings, completing forms etc 	March 2011	Deputy Head of ICT Services	<ul style="list-style-type: none"> • Where efficiencies and savings are identified, self-service and payment facilities will be developed and deployed in line with the Customer Service and Channel Management strategies and transition to technologies will be fully supported.
	<ul style="list-style-type: none"> • Support the specification, procurement, implementation and ongoing operation of the Customer Relationship Management (CRM) system to ensure it is efficient, effective and meets wider Council needs 	Summer 2011	Deputy Head of ICT Services / Customer Service Centre Manager	<ul style="list-style-type: none"> • A fit for purpose and cost effective Customer Relationship management (CRM) system is selected and implemented successfully; integrating to existing technologies where efficiencies can be made.
	<ul style="list-style-type: none"> • Develop and encourage the use of technologies to support better ways of working, including video and teleconferencing, online workspaces, Instant Messaging and other communications systems. 	January 2011	ICT Operations Manager	<ul style="list-style-type: none"> • The introduction of reliable, easy to use technical solutions that reduce the need to travel to meetings. • A significant reduction in the number of e-mails sent and stored on the OCC Mail system
	<ul style="list-style-type: none"> • Identification of core ICT competencies and requirements 	Summer 2011	Deputy Head of ICT Services / L&D Manager	<ul style="list-style-type: none"> • A Learning & Development strategy to support the ICT competence and skills we need our staff to have

Objective / Aim	Action	By When	By Whom	Outcome
<ul style="list-style-type: none"> Meet statutory requirements and critical service development needs 	<ul style="list-style-type: none"> Review existing technologies for home and flexible working Work with services to identify and address statutory responsibilities and critical service needs requiring ICT support and solutions and help manage ongoing compliance 	<p>January 2011</p> <p>On-going</p>	<p>ICT Operations Manager</p> <p>ICT Officers Working Group</p>	<ul style="list-style-type: none"> Identify and implement improvements to technology application and use that support effective home and flexible working New requirements are identified via Service Planning process and prioritised via Officers Working Group and Business Strategy Group as appropriate
<p>2. We will optimise the potential of the Council ICT infrastructure by:</p> <ul style="list-style-type: none"> Reviewing and re-engineering existing processes with a view to streamlining processes and automating transactions wherever possible. Ensuring staff have the ICT skills and competencies required to exploit the ICT technology available. 	<ul style="list-style-type: none"> Identify and work with services to exploit opportunities to automate, reduce and simplify processes, and further develop self-service approaches Develop and promote e-learning and formal training courses to support greater use of technology to improve ways of working (eg video and teleconferencing, Instant Messaging etc), alongside ongoing development in 'core ICT skills' 	<p>On-going</p> <p>January 2011 / on-going</p>	<p>ICT Desktop Manager / Deployment Manager</p> <p>Web Services Manager / L&D Manager</p>	<ul style="list-style-type: none"> The introduction of web self-service for ICT so that customers are able to log, track and receive updates without having to contact the ICT Support Centre. The production of a suite of e-learning packages that business customers are able to select and use at a time of their choosing. The suite will be developed to accommodate a varying degree of skill and cover all key technologies

Objective / Aim	Action	By When	By Whom	Outcome
<ul style="list-style-type: none"> Rationalising and improving data and information management across the Council, maximising the use of new and existing technology in ensuring a consistent approach to data quality maintenance, data reporting, data analysis, data protection and data and document sharing.. 	<ul style="list-style-type: none"> Develop and implement a Data Strategy to improve data and information management across the Council, including maximising the use / value of existing large data stores such as the Local Information System to improve service delivery 	October 2011	Research and Intelligence Manager	<ul style="list-style-type: none"> A strategy for data, performance, and information management requirements that ensures data quality, making effective and efficient use of existing enterprise business reporting tools, the LIS and web publishing platforms.
<ul style="list-style-type: none"> Creating a robust, secure and resilient ICT infrastructure, to underpin corporate standards of data governance and one that meets corporate business continuity planning and disaster recovery requirements. 	<ul style="list-style-type: none"> Work with the Business Continuity Stakeholder Group to improve corporate business continuity planning and disaster recovery 	March 2011	ICT Operations Manager	<ul style="list-style-type: none"> A consolidated Disaster Recovery Plan that identifies both the business and ICT responsibilities and actions in the event of a disaster. We will carry out regular Disaster Recovery and business continuity tests to ensure that the plans are always up to date and either resolve or escalate issues as they arise.
<ul style="list-style-type: none"> Ensuring that new technologies integrate with or replace existing ones, and move away from 'silo systems' that meet single service needs to cross-cutting 'corporate systems' that link to each other effectively and facilitate 	<ul style="list-style-type: none"> Clear process for tracking additions and changes to the applications portfolio, Identification of MS Access Databases used for service delivery 	February 2011	ICT Programme Office Manager	<ul style="list-style-type: none"> Regular updates to the Officers Working Group
		Sept 2011	ICT Operations Manager	<ul style="list-style-type: none"> Replacement of Access databases where possible and documentation to support those that are retained

Objective / Aim	Action	By When	By Whom	Outcome
<p>information sharing across the Council.</p> <ul style="list-style-type: none"> Increasing the use of technology that supports mobile working, providing opportunities for more staff to work flexibly from different Council buildings, from home and in the field. Working with other aspects of corporate governance and business procedures to review security procedures on a continuous basis, keeping information secure wherever or whenever it is handled including remote access. 	<ul style="list-style-type: none"> Review availability, costs and effectiveness of hand held devices (laptops, mobile phones, Blackberry's etc) and develop a single policy across the Council Review of ICT data security procedures Infrastructure/Desktop changes to reflect increased security requirements for Government Connect 	<p>March 2011</p> <p>Ongoing</p> <p>April 2011</p>	<p>ICT Desktop Manager</p> <p>CIMU Manager</p> <p>ICT Operations Manager</p>	<ul style="list-style-type: none"> Ensure provision of these devices is cost-effective, and ensure that all provided to staff support them working as effectively and efficiently as possible Quarterly reporting on data security issues to Corporate Governance Working Group Network and remote access to the Council's services comply with national and local requirements
<p>3. We will endeavour to reduce existing ICT infrastructure costs by:</p> <ul style="list-style-type: none"> Reducing reliance on bespoke applications and reviewing server utilisation and efficiency 	<ul style="list-style-type: none"> ICT will monitor all requests for customised and non standard application requests. Working in conjunction with the new governance arrangements for ICT projects, we will continue to 	<p>Ongoing</p>	<p>ICT Programme Office Manager</p>	<ul style="list-style-type: none"> Reduce reliance on bespoke applications, which are often expensive to purchase and maintain

Objective / Aim	Action	By When	By Whom	Outcome
<ul style="list-style-type: none"> • Reviewing hardware and software usage and identifying opportunities to promote, develop, eliminate and consolidate existing technologies. • Exploring the potential for change to technologies and applications that provide a positive contribution to the - 	<p>encourage staff to use and adapt existing systems where possible and escalate those requests where we unable to deliver using existing systems.</p>			
	<ul style="list-style-type: none"> • We will complete our plan to virtualise servers within our Clarendon Data Centre environment. 	March 2011	ICT Operations Manager	<ul style="list-style-type: none"> • ICT will continue with the plans to virtualise infrastructure services and will evaluate and deploy a virtual desktop solution subject to financial approval. We will also review any emerging market solutions that will reduce and make our existing technology estate more efficient and will submit plans for approval.
	<ul style="list-style-type: none"> • Review existing hardware and software usage and identify opportunities to promote, develop, eliminate and consolidate existing technologies where we can. 	March 2011 / ongoing	Deputy Head of ICT Services	<ul style="list-style-type: none"> • Using our hardware and software asset register, we will ensure that the staff have the right equipment and the most appropriate software to carry out their roles in the most efficient way, and understand how to use it effectively.
	<ul style="list-style-type: none"> • Review availability, costs and effectiveness of hand held devices (laptops, mobile phones, Blackberry's etc) and develop a single policy across the Council 	Summer 2011	ICT Desktop Manager	<ul style="list-style-type: none"> • Rationalise the number and cost of these devices, and ensure that all provided support staff working as effectively and efficiently as possible
	<ul style="list-style-type: none"> • Explore more energy efficient solutions to address new requirements / needs, and review efficiency of existing technologies 	Ongoing	ICT Contracts Manager	<ul style="list-style-type: none"> • Maximise the use of the investment made by OCC, reduce the amount of power currently being consumed and help the Council to achieve its overall carbon reduction objectives

CA10

Objective / Aim	Action	By When	By Whom	Outcome
Council's efforts on climate change	with a view to replacing them where it is also financially beneficial to do so.			

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Division(s):

CABINET – 19 OCTOBER 2010

OXFORDSHIRE COUNTY COUNCIL CUSTOMER SERVICE STRATEGY

Report by Head of Strategy

Introduction

1. The purpose of this report is to seek approval from Cabinet for the Oxfordshire County Council Customer Service Strategy.

Background

2. The Customer Service Strategy forms an important part of our commitment to delivering better public services. It sets both a strategic approach to embedding excellent customer service across the Council, and actions by which this will be achieved in the short to medium term.
3. More explicit Customer Focus, including managing our reputation, is one of the individual streams of work within the County Council's Business Strategy. We aim to put customers at the heart of everything we do, and will use this focus on customers to make cost savings.

Key Issues

4. Our vision for Customer Service is:

Oxfordshire County Council aims to deliver excellent customer service by putting our customers at the heart of everything we do. We aim to meet the needs of our customers by making information and services accessible quickly and easily, through a variety of methods.

5. The proposed objectives of the strategy are:
 1. Services are accessible for customers in a way that is cost effective for the council
 2. Services are inclusive and designed to meet customers' needs working in partnership where better service delivery and customer service can be achieved
 3. Technology is use efficiently and effectively to support improved customer service
 4. Staff are supported and empowered to deliver excellent customer service

Implications

6. Although there are no financial implications of the strategy itself, the content is intended to guide efficiency savings through the development and promotion of more cost-effective methods of customer contact such as the Customer Service Centre and online self-service transactions.
7. The strategy also aims to work in tandem with the ICT Strategy, the Asset Management Strategy and other strategies to make cost savings across the lifetime of the strategy by rationalisation of assets and better use of existing infrastructure.

RECOMMENDATION

8. **The Cabinet is RECOMMENDED to approve the Customer Service Strategy and its 18-month action plan.**

TRACY LUCK
Head of Strategy

Background papers: Oxfordshire County Council Customer Service Strategy and 18-month action plan.

Contact Officer: Maggie Scott, Corporate Policy Manager
Tel: 01865 816081

October 2010

Customer Service Strategy 2010 - 2013

Introduction

Our vision for customer service is:

Oxfordshire County Council aims to deliver excellent customer service by putting our customers at the heart of everything we do. We aim to meet the needs of our customers by making information and services accessible quickly and easily, through a variety of methods.

Our customers are the people who benefit from the services we provide, and are customers of the Council not just the service they contact. The principles of this strategy apply to individuals and groups of people who live in, work in or visit the county, community-led groups, groups that we give grants to, the community, voluntary and faith sector, charities or businesses located here.

We adhere to a range of policies and procedures to help us to engage with our customers, including:

Customer Service Standards – these are set out in Appendix A (see page 4). We will monitor these standards in a variety of ways, including by the use of customer feedback, and will work with our partners to encourage them adhere to these or equivalent standards.

Customer Complaints Procedure – the council values complaints as an opportunity to improve the way we serve the people of Oxfordshire. There is a simple two-part process of an initial response and if necessary a further review. In addition some of our services have their own, separate complaints procedures.

This strategy has four overarching objectives by which to achieve our vision:

1. Services are accessible for customers in a way that is cost effective for the council.
2. Services are inclusive and designed to meet customers' needs, working in partnership where better service delivery and customer service can be achieved.
3. Technology is used efficiently and effectively to support improved customer service
4. Staff are supported and empowered to deliver excellent customer service

Our Objectives for Customer Service

The following pages set out the Council's high level priorities for improving customer service. A detailed action plan for the delivery of these priorities is attached as Appendix B (see page 7).

1. Services are accessible for customers in a way that is cost effective to the council.

We will:

- Maintain a diverse range of ways by which customers can contact us including public access, telephone, online and email.
- Encourage greater use of cost effective ways of contacting us, such as online enquiries, transactions and payments.
- Develop and promote our Customer Service Centre as able to resolve the majority of customer queries by email and telephone at the first point of contact.
- Meet the needs of all of our customers as effectively as possible, while recognising that our most vulnerable customers and most complex services may often require a mix of costly and cost-effective methods of customer contact.
- Commit to maintain, publicise and monitor our customer service standards.
- Maximise the opportunities resulting from the Asset Management Strategy whilst maintaining our commitment to accessibility for customers.

2. Services are inclusive and designed to meet customers' needs, working in partnership where better service delivery and customer service can be achieved.

We will:

- Provide and support a wide range of opportunities for people to have their say and get involved with the work of the Council. This is in line with the statutory Duty to Involve.
- Use customer insight and customer feedback information to better understand our customers and to plan and manage service provision across the council.
- Use customer complaints to learn from our mistakes and take opportunities to improve our services.
- Work with partners to deliver and commission services jointly to improve outcomes for customers and deliver better customer service standards.
- Use equality standards and equality impact assessments consistently across the Council to ensure we meet the diverse needs of our customers, that all customers are treated equally, and to provide tailored support where required.

3. Technology is used efficiently and effectively to support improved customer service

We will:

- Use ICT to improve access to services and information for our customers and staff, streamline processes and reduce costs, including the introduction of a Customer Relationship Management (CRM) system that integrates with existing technologies.
- Develop the public website as a single, reliable and consistent knowledge base for the Council, enabling people to access the information they require easily.

- Develop and enhance the website as a primary source of information, a facility for maximising on-line transactions and as a vehicle for interactive communication with stakeholders
- Use telephone technology such as Interactive Voice Response to direct calls to the most appropriate staff member and to avoid the use of long automatic menus where possible.
- Make better use of technology such as 'call hunting' within teams to minimise the use of voicemail.

4. Staff are supported and empowered to deliver excellent customer service.

We will:

- Ensure that all staff know what is expected of them when dealing with customers by any form of contact.
- Ensure that front-line staff and managers are provided with learning and development opportunities to develop their customer service skills.
- Ensure that training in customer service expectations and standards is included in the induction and appraisal processes for all staff and managers.
- Empower staff to take responsibility for dealing with customer inquiries, to increase the number dealt with at the first point of contact.
- Empower staff to ensure they do not have to tolerate threatening behaviour, verbal abuse or violence from customers.

Strategic Alignment

This strategy sits within the golden thread that links all of our work from top level objectives through to service delivery. This Strategy's objectives will help the council deliver our overall strategic objectives as set out in the Corporate Plan 2010/11 – 2014/15:

- World Class Economy
- Healthy and Thriving Communities
- Environment and Climate Change
- Better Public Services
- and Breaking the Cycle of Deprivation (a cross-cutting theme)

The Corporate Plan includes a priority for action to improve customer service and specifically to ensure that services are responsive to customer expectations, as well as a commitment to implement a new Customer Service Centre to make it easier to contact the council and access information.

The Council's six Values include Customer Focus. This means putting the needs of our customers first and improving opportunities for local people to have their say and get involved with council decision-making. This complies with Duty to Involve legislation.

There are also a number of other **policies and strategies** that have a bearing on this Strategy and our overall approach:

- **The County Council Business Strategy** [hyperlink] which sets out the way we will streamline services and improve cost effectiveness across the council, including introducing new ways of working.

- **The Asset Management Strategy** [hyperlink] which is developing a new approach to ensuring we make best use of our buildings, and that they support new ways of working across the Council.
- **The Marketing Strategy** [hyperlink] which sets out how we communicate the work and ethos of the council to engender a sense of trust from our customers and communities. This includes how we will use targeted marketing to ensure that all of our customers are aware of the services the county council provides and how they can access them using the right channels.
- **The Digital Engagement Strategy and Ask Oxfordshire Strategy** [hyperlinks] which set out the ways in which we ensure that the community knows what we are planning to do, how we will consult, involve and communicate with them; and how we measure their satisfaction with the Council and its services.
- **The Web Strategy** [hyperlink] which sets out our intentions to provide a single public website for the organisation to make it easier for customers, staff and partners to access services, engage with the Council and find the information they need
- **Closer to Communities Strategy** [hyperlink] which sets out the way we work with our local communities to better understand their needs and how services may be coordinated to meet those needs, including with partner organisations.
- **The People Strategy** [hyperlink] which aims to ensure that we recruit, retain and develop the right staff to meet our objectives, including the delivery of excellent customer service.
- **The Corporate ICT Strategy** [hyperlink] which sets out the way technology will support the Council's strategic objectives over coming years.

Delivery and Governance

For the interim period, monitoring of the Customer Service Strategy will sit with the Head of Strategy. Once the new structure is in place we will agree responsibilities between Customer Services and the Chief Executive's Office.

Key internal stakeholders will meet on a six-monthly basis initially to discuss progress and the Head of Strategy will report this progress to the County Council Management Team. These stakeholders are:

- Head of Strategy
- Deputy Head of ICT Services
- Customer Service Centre Programme Manager
- Head of Communications, Marketing and Public Affairs
- Marketing Manager
- Consultation and Involvement Manager
- Assistant Head of Property
- Corporate Facilities Manager
- Assistant Head of Finance (Procurement)
- Head of Human Resources
- Corporate Policy Manager
- Research and Information Manager

Customer Service Standards

Our commitments

- We will use our customer service commitments to guide the way we work.
- We will ask for permission to collect and share your information within the Council, and keep information about you as accurate and up to date as possible, with your help. If the information we collect is personal data, we will comply with the Data Protection Act.
- We will consult with you regularly, welcome your involvement, take your views into account and provide feedback.
- We will ensure that all documents are written in plain English.

When you telephone us

- We will answer our main contact numbers as quickly as we can. We aim to answer at least 80% of calls within 20 seconds. We aim to improve how quickly we answer calls, and we will publish detailed statistics for our main publicised numbers.
- We will use technology to ensure your call is directed to the advisor with the best skills to help you, and will avoid using unnecessary 'menus' of options.
- Staff will give their names and department/service area when answering the telephone.
- If we pass your enquiry on to another department, we will pass on your details and the nature of your query so that you do not have to repeat it to another person.
- If we have to transfer your call, wherever possible we will transfer you to a person not a voicemail.
- We aim to answer telephones and avoid the use of voicemail. Where voicemail is used staff will respond to messages in 24 hours, will leave a greeting to indicate when they are away from the office and an alternative contact person.
- We will continuously review the opening hours of the Customer Service Centre in order to respond to customer demand for out-of-hours services or extended opening hours.

When you write to us

- We will acknowledge all letters and faxed messages within five working days of receipt. A full response will usually be given within ten working days. If this is not possible we will let you know when you may expect a reply.
- Acknowledgements to emails and contact via social media channels will be made within two working days with a full response within ten working days.
- Replies will include contact information a named member of staff and will use a 12 point sans serif font e.g. Arial.

When you use our website

- We will have an accessible and useable website, with up to date information. We will make it easy for you to find what you want on the website.
- We will continually work to improve technology to enable you make payments, complete forms and make bookings online.

When you visit us

- We will keep offices open and available to the public from 9.00am-5.00pm Monday to Thursday and 9.00am until 4.00pm Fridays (currently under review).
- Our staff will wear a name badge.
- Reception staff will greet you promptly. If the person you need to see is not available, you will be contacted within the next working day to arrange an appointment.

- If you have an appointment with us we will do our best to see you at the appointed time, but if we are delayed we will explain why, tell you how long you may have to wait and give you the option of making an appointment for another day and time.
- All reception areas will be clearly signposted and will include a seated waiting area for customers and private interview facilities.

If you have particular requirements

- We aim to meet the particular requirements of all our customers including those with physical and learning disabilities and impairments, those whose first language is not English, and those with any other diversity requirements.
- We will provide an interpretation service for customers whose first language is not English, by arrangement.
- We will ensure that alternative formats of written documents are available on request, including other languages, large print, Braille, audiocassette, CD, EasyRead or email.
- We will provide hearing enhancement systems in the main county council buildings, including reception areas.
- We will ensure that all reception areas in main county council buildings are accessible to customers with mobility requirements and we aim that 90% of our buildings (excluding schools) will be accessible by 2015.

If we visit you at home

- We will inform you when we are running late for an appointment or if an appointment has to be cancelled.
- We will let you know what we will do as a result of the visit and the timescales.
- If we visit you without a prior appointment, we will provide a clear explanation of why we are visiting you.

Occasionally, a service may not be able to meet the targets set out above (for example where there is a seasonal peak of requests for information). We will tell you if this is the case.

If we fail to meet your expectations

- The council values complaints as an opportunity to improve the way we serve the people of Oxfordshire.
- We have a Corporate Complaints Policy. This states that when we receive your complaint we will acknowledge it in writing within five working days and say how we propose to resolve it. After investigating your complaint we will normally give you a response within ten working days of our acknowledgement.
- If you are not satisfied with the outcome after the Initial Review, you should let us know why within 28 days. We will acknowledge your concerns within five working days. We will then make a further investigation and reply, normally within 20 working days of our acknowledgement.

What we expect from you

- Oxfordshire County Council pledges to treat its customers fairly and honestly, with dignity and respect. Our staff have the right to receive the same respect in return.
- We will not tolerate the use of physical or verbal violence in any form, including the use of foul and abusive language against our staff. We will consider withdrawing services from customers if they abuse our staff and we will support staff who wish to pursue legal action where it is appropriate.

18 Month Delivery Plan

Objective/Aim	Action	Delivery timescale	Delivery by	How delivery will be measured
1. Services are accessible for customers in a way that is cost effective to the council.				
<p>We will:</p> <ul style="list-style-type: none"> ▪ Maintain a diverse range of ways by which customers can contact us including public access, telephone, online and email. ▪ Encourage greater use of cost effective ways of contacting us, such as online enquiries, transactions and payments. ▪ Develop and promote our Customer Service Centre as able to resolve the majority of customer queries by email and telephone at the first point of contact. 	<ul style="list-style-type: none"> ▪ Communicate the new Customer Service Strategy to all staff ▪ Implement Phase 2 of Customer Service Centre ▪ Implement Phase 3 of Customer Service Centre to include seeking opportunities to work with partners. ▪ Generate awareness and advocacy of the new Customer Service Centre internally, externally and with relevant stakeholders. ▪ Effectively communicate to the public new and fewer ways of contacting us, e.g. selected numbers for customer service centre. 	<p>October 2010</p> <p>November 2011*</p> <p>Ongoing</p> <p>Ongoing to December 2012 dependent on timescale of CSC</p>	<p>Head of Strategy</p> <p>Customer Service Centre Project Manager</p> <p>Marketing Manager / Customer Service Centre Project Manager</p>	<p>Increased use of the CSC internally; by the public; higher volume of calls; reduction in number of face to face callers in particular among target groups. Reduction in costs associated with customer service as a result in drop in number of face to face callers. Customer</p>

<ul style="list-style-type: none"> ▪ Meet the needs of all of our customers as effectively as possible, while recognising that our most vulnerable customers and most complex services may often require a mix of costly and cost-effective methods of customer contact. 	<ul style="list-style-type: none"> ▪ Continually monitor and evaluate the level of customer service received by callers; seek ways to improve customer service levels and identify ways of measuring success ▪ Use intelligence about customer demand, to investigate increasing the opening times of the Customer Service Centre 	Ongoing	Customer Service Centre Project Manager	Feedback.
<ul style="list-style-type: none"> ▪ Commit to maintain, publicise and monitor our customer service standards. 	<ul style="list-style-type: none"> ▪ Use a communications campaign to launch to the public the revised customer service standards. ▪ Use marketing and communication and our Channel Management Strategy to encourage use of the website as the primary means to contact the Council 	Commence Jan 2011	Marketing Manager	Increased hits on website and increased use of online self-services.
<ul style="list-style-type: none"> ▪ Maximise the opportunities resulting from the Asset Management Strategy whilst maintaining our commitment to accessibility for customers. 	<ul style="list-style-type: none"> ▪ Inform the implementation of the Asset Management Strategy to ensure that it considers the needs of customers and customer service standards as well as effectively meeting the financial targets of the council. 	End Oct 10	Ongoing	Customer feedback
	<ul style="list-style-type: none"> ▪ Ensure that all locations where the council provides a face to face service are accessible including meeting the needs of 	Autumn 2010 and ongoing	Assistant Head of Property	
		By end 2011	Corporate Facilities Manager	

	complex cases and vulnerable customers			
2. Services are inclusive and designed to meet customers' needs, working in partnership where better service delivery and customer service can be achieved.				
We will:				
<ul style="list-style-type: none"> • Provide and support a wide range of opportunities for people to have their say and get involved with the work of the Council. This is in line with the statutory Duty to Involve. 	<ul style="list-style-type: none"> ▪ Embed the appropriate use of consultation and involvement as an integral part of service management and delivery ▪ Raise awareness and support colleagues to use the eConsult Portal (consultation calendar) to ensure we publically promote our consultation and involvement activities, feedback their outcomes and resultant action 	To end of Ask Oxfordshire Strategy (Sept 2011)	Consultation and Involvement Manager / Ask Oxfordshire Lead Officers	<p>Increased awareness of Duty to Involve.</p> <p>Greater use of eConsult portal</p>
<ul style="list-style-type: none"> ▪ Use customer insight and customer feedback information to better understand our customers and to plan and manage service provision across the council. ▪ Use customer complaints to learn from our mistakes and take opportunities to improve our services. ▪ Work with partners to deliver and commission services jointly to improve outcomes for 	<ul style="list-style-type: none"> ▪ Carry out an annual residents' survey to test overall satisfaction with the Council and associated factors. Present this information in a Reputation Dashboard and monitor resultant action on a quarterly basis. ▪ Provide Councillors and managers with quarterly briefings sharing the outcomes of key consultation and involvement activities and resultant action. ▪ Use performance information and customer insight data to understand and meet the 	To end of Ask Oxfordshire Strategy (Sept 2011)	Consultation and Involvement Manager	Residents survey carried out successfully
		Dec 2011	Consultation and Involvement Manager	Quarterly briefings delivered
			Consultation and Involvement	Continued use of insight data;

<p>customers and deliver better customer service standards.</p> <ul style="list-style-type: none"> Use equality standards and equality impact assessments consistently across the Council to ensure we meet the diverse needs of our customers, that all customers are treated equally, and to provide tailored support where required. 	<p>diverse needs of customers.</p> <ul style="list-style-type: none"> Set up a county-wide Customer Service Working Group with representatives from the main contact centres and helpdesks, to work on specific projects to improve customer service. Engage with Elected Members to ensure that local knowledge and needs are reflected in the delivery of services. 	<p>Autumn 2010</p> <p>Ongoing</p>	<p>Manager / R&I Manager / Customer Service Centre Project Manager</p> <p>Customer Service Centre Programme Manager</p> <p>Corporate Policy Manager / all</p>	<p>customer feedback</p> <p>County wide working group set up</p> <p>Feedback from elected members</p>
<p>3. Technology is used efficiently and effectively to support improved customer service</p>				
<p>We will:</p> <ul style="list-style-type: none"> Use ICT to improve access to services and information for our customers and staff, streamline processes and reduce costs, including the introduction of a Customer Relationship Management (CRM) system that integrates 	<ul style="list-style-type: none"> Support the specification, procurement, implementation and ongoing operation of the Customer Relationship Management (CRM) system to ensure it is efficient, effective, meets wider Council needs and integrates with existing technologies 	<p>Spring 2011</p>	<p>Deputy Head of ICT Services / Assistant Head of Finance (Procurement)</p>	<p>CRM system in place</p>

<p>with existing technologies.</p> <ul style="list-style-type: none"> ▪ Develop the public website as a single, reliable and consistent knowledge base for the Council, enabling people to access the information they require easily. ▪ Develop and enhance the website as a primary source of information, a facility for maximising on-line transactions and as a vehicle for interactive communication with stakeholders 	<ul style="list-style-type: none"> ▪ Develop the website to ensure that customers and Customer Service Advisors can find the information they require easily and that content management systems support a self-service approach to keeping information up to date. ▪ Develop and implement a consistent approach to expanding on-line services and payments across a wider range of Council services, including payments, bookings, completing forms etc ▪ Develop and implement a Digital Engagement Strategy to maximise the use of contact via the internet and social media and to ensure that customers who are contacting us via the internet and social media channels receive a consistent message. 	<p>Spring 2011</p> <p>Phase 1 of web strategy approved and funded – Spring 2011</p> <p>Spring 2011</p>	<p>Deputy Head of ICT Services / Head of Communications, Marketing and Public Affairs</p> <p>Deputy Head of ICT Services / Head of Communications, Marketing and Public Affairs Consultation and Involvement Manager</p> <p>Deputy Head of ICT Services / Head of Communications, Marketing and Public Affairs / Consultation and Involvement Manager/ Customer</p>	<p>Increased number of hits on website; Greater prominence on search engines.</p> <p>Increased number of users of online services. Customer feedback inc. mystery shopping.</p> <p>Increase in customer use of social media and internet channels; customer feedback.</p>
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<ul style="list-style-type: none"> ▪ Make better use of technology such as 'call hunting' within teams to minimise the use of voicemail. ▪ Use telephone technology such as Interactive Voice Response to direct calls to the most appropriate staff member and to avoid the use of long automatic menus where possible. 	<ul style="list-style-type: none"> ▪ Improve use of Group Hunting technology within teams to facilitate calls being picked up within teams rather than using voicemail (to meet Customer Service Standards). ▪ Continually improve Skills Based Routing within the Customer Service Centre to ensure that customers are directed to the most appropriate person to help them, and to avoid long menus of options. ▪ Monitor and report on the proportion of calls to the Customer Service Centre that are answered within the industry standard (80% of calls answered within 20 seconds). 	<p>Spring 2011</p> <p>Commence Autumn 2010</p> <p>Ongoing</p>	<p>Service Centre Programme Manager</p> <p>Deputy Head of ICT Services</p> <p>Customer Service Centre Programme Manager/ Deputy Head of ICT Services</p> <p>Customer Service Centre Project Manager</p>	<p>Decrease in calls from internal and external customers going to voicemail</p> <p>Customer feedback; continuous improvement in number of calls correctly directed.</p> <p>Over 80% of calls to Customer Service Centre answered within 20 seconds.</p>
<p>4. Staff are supported and empowered to deliver excellent customer service.</p>				
<p>We will:</p> <ul style="list-style-type: none"> ▪ Ensure that all staff know what is expected of them when 	<ul style="list-style-type: none"> ▪ Inform the 'Changing the Way We Work' part of the business strategy, to ensure that 	<p>Summer / Autumn</p>	<p>Head of Strategy / Head of Human</p>	<p>Roll out of culture change</p>

<p>dealing with customers by any form of contact.</p>	<p>staff understand customer needs, feel empowered to take responsibility for dealing with enquiries and see the council as one team.</p>	<p>2010 and ongoing</p>	<p>Resources / Internal Communications Manager</p>	<p>work and positive staff response.</p>
<ul style="list-style-type: none"> ▪ Ensure that front-line staff and managers are provided with learning and development opportunities to develop their customer service skills. 	<ul style="list-style-type: none"> ▪ Undertake continuous training and development, mentoring and learning programmes for Customer Service Advisors, including provision of NVQ qualifications. 	<p>Ongoing</p>	<p>Customer Service Centre Programme Manager</p>	<p>Increase in number of staff undertaking training and development activities inc. NVQ qualifications in Customer Service.</p>
<ul style="list-style-type: none"> ▪ Ensure that training in customer service expectations and standards is included in the induction and appraisal processes for all staff and managers. 	<ul style="list-style-type: none"> ▪ Include customer service expectations and e-learning packages for staff and managers into induction and appraisal processes to maximise participation. 	<p>Spring 2011</p>	<p>Head of Human Resources</p>	<p>Increase in number of staff undertaking training and development activities</p>
<ul style="list-style-type: none"> ▪ Empower staff to take responsibility for dealing with customer inquiries, to increase the number dealt with at the first point of contact. 	<ul style="list-style-type: none"> ▪ Regular use of the First Link Forum to help front line staff discuss latest plans and share good practice. 	<p>Ongoing</p>	<p>Customer Service Centre Programme Manager</p>	<p>Regular meetings of First Link Forum.</p>
<ul style="list-style-type: none"> ▪ Empower staff to ensure they 	<ul style="list-style-type: none"> ▪ Identify and examine issues around staff 	<p>Jan 11</p>	<p>Head of Strategy</p>	<p>Fewer</p>

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do not have to tolerate threatening behaviour, verbal abuse or violence from customers.	abuse and work to promote to staff acceptable customer behaviour and courses of action staff can take.			incidences of staff abuse and greater staff empowerment.
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* Please note that dates for actions pertaining to the Customer Service Centre are subject to change to achieve alignment with the CSC Programme Plan. All dates for actions pertaining to marketing and related activities are of course dependent on the completion of CSC actions

Division(s): All

CABINET – 19 OCTOBER 2010

THE FUTURE OF THE COUNCIL MAGAZINE “OXON NEWS”

Report by Assistant Chief Executive (Strategy)

Background

1. Like many councils Oxfordshire County Council publishes a regular magazine for residents, “Oxon News”. This has been a quarterly publication in recent years although, in the last two years, one edition has been replaced with the Locality Leaflets. The magazine is currently a 36 page edition with the equivalent of 4 pages of advertising/other agency news.
2. At Government and local level questions have been raised about the cost of local authority magazines and in view of the Council’s budgetary position the Cabinet has asked for options for savings to be identified.
3. Oxon News is well regarded. Research shows that Oxon News is generally popular amongst residents, and is one of the key areas in which they get their information about the council (see recent research on sources of information for local residents).

Council Tax leaflet	598	50%
Oxon News Magazine	558	46%
Oxfordshire County Council website	464	39%
Local newspapers	418	35%
Leaflets, posters and notice boards	359	30%
Local TV news	214	18%
Friends and neighbours	194	16%
Local radio	187	16%
Contact with County Council staff	100	8%
Other websites	56	5%
Contact with County Councillors	43	4%
Oxfordshire County Council Twitter	16	1%
Other	47	4%
Total	1203	100%

4. County Council services that are featured in Oxon News report a strong, immediate surge in uptake of their services, arising directly from the articles. Advertisers report a similarly strong response.
5. We see a significant spike in traffic to website articles linked to associated pieces in the magazine – although one of the magazine’s key weaknesses is, of course, regularity of publication. Many stories are out of date by the time they appear, because of print deadlines.
6. For those who don’t use computers and access information from our website, Oxon News is the principle channel for OCC communication with taxpayers.
7. We also know from work nationally by MORI that councils with a good magazine tend to enjoy a higher reputation.
8. Naturally, there are those who dislike the magazine and we do receive complaints. Nonetheless, we have significant feedback after each edition and it is overwhelmingly positive.
9. Attached to this report are a number of Data Observatory based maps provided by colleagues from West Oxfordshire District Council. Whilst they only relate to WODC’s patch, the evidence of how much residents telephone and other forms of communication over a magazine is overwhelming and, we think, it is safe to assume that this pattern would be the same across the county (albeit in slightly different ratios). This emphasises the need to look to work with partners to ensure we localise information delivery as much as possible, and also supports the vision of OCC’s new Customer Service Centre to provide a better quality of telephonic support to residents (by far the most preferred method in the west of the county).

Options

Option One - Discontinue Oxon News

10. As well as saving production costs we could make some editorial savings too. However our communication with local residents would be severely curtailed
11. Potential annual savings of £240,000 are possible.

Option Two - Cease to produce a paper version of Oxon News and move it to an electronic magazine format.

12. This has attractions, not least the ability to make even greater use of our increasingly popular website. However not everyone has computer access so we would be excluding a significant number of people (largely older people) from our circulation.
13. This option would save £180,000 annually.

Option Three - Continue to produce Oxon News but seek commercial advertising and sponsorship at a higher level than previously to off-set costs.

14. We think that it is possible to increase advertising revenue but we do not have in-house ad sales staff, and would need at least one full-time person to bring in adequate revenue (industry standard would be two). Realistically we would need to bring in about £300,000 each year to clear the costs of the magazine and advertising sales.
15. Professional advice sought (free of charge) from Ogilvy tells us that this would be possible, but by no means certain in the current economic climate.
16. To achieve income of £300,000 pa the amount of advertising we would need to carry would drive up print costs and change the feel and nature of the product, which may defeat the object.
17. This option has the potential to save £180,000 each year but perhaps it would be more realistic to assume that in the first year no savings would be achieved.

Option Four - Merge Oxon News with magazines produced by districts and the City

18. Another potentially attractive option, although one laden with logistical and financial difficulties. However, when this was raised with Chief Executives of the authorities in question recently, they were all clear that their authorities would not support a move to joint publications.

Option Five - Reduce size of Oxon News

19. We could reduce the size of the magazine from 36 pages to say 24. This would reduce annual costs by approximately 15-20% (would need clarifying by negotiation with printers, etc.) but with a proportionate reduction in impact of the messages to residents. A smaller magazine also impacts on scope to carry advertising/news coverage for other agencies.

Option Six - Annual Residents' guide

20. As an alternative to the Oxon News we could opt for an annual "residents' guide" which would incorporate our locality leaflets, the council tax leaflet and elements of our A-Z of services (no longer produced) as well as key stories, messages, etc.
21. Costs for this option would depend on negotiations over delivery with the Royal Mail and district councils but, using our new print and procurement procedures, it is estimated that we might save at least £100,000 annually.

Conclusion

22. Keeping our customers informed and engaged is important for the County Council and the Oxon News magazine makes an important contribution. However there are other vehicles for communication including local radio and newspapers, the website and direct marketing of various kinds.
23. If the Cabinet is minded to seek savings in this area then Option One maximises the savings opportunity.

RECOMMENDATION

24. **The Cabinet is RECOMMENDED to discontinue Oxon News at the end of 2010.**

STEPHEN CAPALDI
Assistant Chief Executive (Strategy)

Contact Officer: James Clark, Head of Communications, Marketing & Public Affairs Tel; (01865) 328232

October 2010

Division(s): N/A

CABINET – 19 OCTOBER 2010

FORWARD PLAN AND FUTURE BUSINESS

Items identified from the Forward Plan for Forthcoming Decision

Topic/Decision	Portfolio/Ref
Cabinet, 2 November 2010	
<ul style="list-style-type: none"> ▪ Oxford School - Statutory Closure Notice To consider representations and decide whether to close Oxford School to enable replacement by an academy. 	Cabinet, 2010/157
Cabinet, 16 November 2010	
<ul style="list-style-type: none"> ▪ Establishment Review - November 2010 Quarterly staffing report, with analysis of main changes since the previous report and including a progress report on the Establishment Review. ▪ Financial Monitoring - November 2010 Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads. ▪ Treasury Management Mid Term Review 2010/11 To provide a mid term review of Treasury Management activity in 2010/11 in accordance with the CIPFA code of practice. ▪ Service & Resource Planning Report for 2011/12 - 2015/16 (November 2010) To provide an update to the service and resource planning process for 2011/12-2015/2016, including implications of the comprehensive spending review. ▪ Oxfordshire Concessionary Fares Scheme To seek approval to agree those aspects of the Oxfordshire concessionary fares scheme which need to be included in the arrangements for reimbursement of bus operators due to be published on 30 November 2010 (note that this will generally not include consideration of those aspects of the scheme which are not relevant to operator reimbursement, which can be considered slightly later). ▪ Botley Primary School & Elms Road Nursery/Children's Centre - Statutory Notice To consider the proposal to merge Botley Primary and Elms Road Nursery School & Children's Centre, and approve issue of statutory notice. ▪ Expansion of Sandhills Primary School To consider the expansion of Sandhills Primary School and approve issue of statutory notice if objections received. 	Cabinet, 2010/113 Cabinet, 2010/112 Cabinet, 2010/114 Cabinet, 2010/116 Cabinet, 2010/168 Cabinet, 2010/102 Cabinet, 2010/021

- **OCC Parking Standards for Residential and Commercial Development** Cabinet, 2010/156

To seek approval for the adoption of the new residential parking standards as a policy to enable the assessment of parking levels for new developments within Oxfordshire.

* Commercial parking standards and cycle parking standards to remain the same.

Cabinet Member for Adult Services, 16 November 2010

- **Provision of Housing and Support Services for Adults with Mental Health Conditions** Cabinet Member for Adult Services, 2010/117

To consider housing and support contracts to recommended providers.

Cabinet Member for Adult Services (Supporting People Commissioning Body) , 5 November 2010

- **Oxfordshire Supporting People Strategy 2011-16** Cabinet Member for Adult Services, 2010/079

To seek approval of the draft strategy for consultation.

Cabinet Member for Growth & Infrastructure, 25 November 2010

- **Waste Acceptance Policy** Cabinet Member for Growth & Infrastructure, 2010/100

To seek approval for the Waste Acceptance Policy (WAC) for Waste Recycling Centres (WRC). Laying out the site rules, usage and waste disposal options for material streams at the WRC.

- **Impact of the Proposed LEZ on Low Frequency Bus Services** Cabinet Member for Growth & Infrastructure, 2009/211

To consider whether to ask the Traffic Commissioner to introduce a Traffic Regulation Condition to give effect to the decision on 26 March 2009 to introduce a Low Emission Zone in Oxford City Centre, and if so the precise details – including the treatment of low frequency services – of the Condition to be requested.

- **Oxfordshire Minerals and Waste Development Framework - Annual Monitoring Report 2010** Cabinet Member for Growth & Infrastructure, 2010/155

To seek approval to the Minerals and Waste Annual Monitoring Report 2009 for publication and submission to the Secretary of State.

- **Contract for the Remediation of Contaminated Land at Oakley Wood Closed Landfill Site** Cabinet Member for Growth & Infrastructure, 2010/173

To seek to award a contract to deliver remediation works at Oakley Wood closed landfill site. The delivery of works is in two phases. Phase 1 is for a detailed costed proposal for completion of site works to enact the preferred option (approx £15k). Phase 2 is for the actual remediation works (in excess of £1m) subject to the award of capital funding from the Environment Agency. If grant funding is not secured there will be no commitment by the Council to deliver the works.

Cabinet Member for Safer & Stronger Communities, 8 November 2010

- **Oxfordshire Disaster Relief Charity** Cabinet Member for Safer & Stronger Communities, 2010/141

To authorise the establishment of a charity to support Oxfordshire residents in times of need.
- **Response Standards Report** Cabinet Member for Safer & Stronger Communities, 2010/144

To:

 - (a) note the contents of the report regarding the response standards for 2009/10; and
 - (b) request the Chief Fire Officer to report back to the Cabinet Member for Safer & Stronger Communities on the response standards for 2010/11.

Cabinet Member for Transport, 25 November 2010

- **Oxford, North Oxford CPZ - Minor Amendments** Cabinet Member for Transport, 2010/120

To consider minor amendments to the parking scheme in North Oxford.
- **Cherwell District Parking, Waiting and Loading Restrictions - Consolidation Order** Cabinet Member for Transport, 2008/043

To consider consolidation of all parking, waiting and loading restrictions throughout the Cherwell District Council area into a single Traffic Regulation Order.
- **Bicester Market Square** Cabinet Member for Transport, 2010/084

To seek approval for the proposed scheme to be taken forward to preliminary and detailed design stages.
- **Oxford, Summertown CPZ - Minor Amendments** Cabinet Member for Transport, 2010/129

To consider minor amendments to the parking scheme in Summertown.

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| <ul style="list-style-type: none"> <table border="0" style="width: 100%;"> <tr> <td style="width: 5%;">▪</td> <td style="width: 65%;">Disabled Persons Parking Places - Oxford & West Oxfordshire</td> <td style="width: 30%;"></td> </tr> <tr> <td colspan="3">Introduction of new and removal of redundant parking places for holders of Disabled (blue) badges.</td> </tr> </table> | ▪ | Disabled Persons Parking Places - Oxford & West Oxfordshire | | Introduction of new and removal of redundant parking places for holders of Disabled (blue) badges. | | | Cabinet Member for Transport, 2010/130 |
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